### **Public Document Pack**



#### NOTTINGHAM CITY COUNCIL EXECUTIVE BOARD

Date: Tuesday, 16 June 2015

**Time:** 2.00 pm

Place: LB31-32 - Loxley House, Station Street, Nottingham, NG2 3NG

# Councillors are requested to attend the above meeting to transact the following business

#### Acting Corporate Director for Resources

**Governance Officer:** Laura Wilson, Constitutional Services, Tel: 0115 8764301 **Direct Dial:** 0115 8764301

#### AGENDA

#### Pages

1 APOLOGIES FOR ABSENCE

#### 2 DECLARATIONS OF INTEREST

 3 MINUTES Last meeting held 17 March 2015 (for confirmation)
 4 ADOPTION OF THE PLAYING PITCH STRATEGY AND SPORT AND PHYSICAL ACTIVITY STRATEGY FOR THE CITY - KEY DECISION Report of the Portfolio Holder for Leisure and Culture
 3 - 10
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#### 5 APPOINTMENTS TO OUTSIDE BODIES 135 - 158 Report of the Deputy Leader/ Portfolio Holder for Resources and Neighbourhood Regeneration

#### 6 EXCLUSION OF THE PUBLIC

To consider excluding the public from the meeting during consideration of the remaining item in accordance with section 110a(4) of the local Government Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighs the public interest in disclosing the information. 7 SALE OF LAND, CLIFTON, NOTTINGHAM - KEY DECISION Report of the Deputy Leader/ Portfolio Holder for Resources and Neighbourhood Regeneration

ALL ITEMS LISTED 'UNDER EXCLUSION OF THE PUBLIC' WILL BE HEARD IN PRIVATE. THEY HAVE BEEN INCLUDED ON THE AGENDA AS NO REPRESENTATIONS AGAINST HEARING THE ITEMS IN PRIVATE WERE RECEIVED

IF YOU NEED ANY ADVICE ON DECLARING AN INTEREST IN ANY ITEM ON THE AGENDA, PLEASE CONTACT THE GOVERNANCE OFFICER SHOWN ABOVE, IF POSSIBLE BEFORE THE DAY OF THE MEETING

CITIZENS ATTENDING MEETINGS ARE ASKED TO ARRIVE AT LEAST 15 MINUTES BEFORE THE START OF THE MEETING TO BE ISSUED WITH VISITOR BADGES

CITIZENS ARE ADVISED THAT THIS MEETING MAY BE RECORDED BY MEMBERS OF THE PUBLIC. ANY RECORDING OR REPORTING ON THIS MEETING SHOULD TAKE PLACE IN ACCORDANCE WITH THE COUNCIL'S POLICY ON RECORDING AND REPORTING ON PUBLIC MEETINGS, WHICH IS AVAILABLE AT <u>WWW.NOTTINGHAMCITY.GOV.UK</u>. INDIVIDUALS INTENDING TO RECORD THE MEETING ARE ASKED TO NOTIFY THE GOVERNANCE OFFICER SHOWN ABOVE IN ADVANCE.

#### NOTTINGHAM CITY COUNCIL

#### EXECUTIVE BOARD

MINUTES of the meeting held at Ground Floor Committee Room - Loxley House, Station Street, Nottingham, NG2 3NG on 17 March 2015 from 14.01 -14.15

#### Membership

Present Councillor Alan Clark Councillor Dave Liversidge Councillor Nick McDonald Councillor David Mellen Councillor Alex Norris Councillor Dave Trimble Absent Councillor Graham Chapman Councillor Jon Collins Councillor Nicola Heaton Councillor Jane Urquhart

#### Colleagues, partners and others in attendance:

John Bann	-	Cycling & Road Space Transformation Manager
Candida Brudenell	-	Strategic Director Of Early Intervention
Glen O'Connell	-	Acting Corporate Director for Resources
Simon Peters	-	Head Of Property Investment
Keri Usherwood	-	Marketing and Communications Manager
Zena West	-	Governance Officer
Simon Peters Keri Usherwood	-	Head Of Property Investment Marketing and Communications Manager

#### 97 APOLOGIES FOR ABSENCE

Councillor Graham Chapman – Other Business Councillor Jon Collins – Other Council Business Ian Curryer – Other Council Business Councillor Nicola Heaton – Other Council Business Councillor Jane Urquhart – Unwell

#### 98 DECLARATIONS OF INTEREST

Councillors Dave Liversidge and Alan Clark declared an interest in agenda item 7 (District Heating Network Replacement Programme – Key Decision) and agenda item 13 (Robin Hood Energy – Key Decision) as they are Council appointed Board Members of EnviroEnergy. Although Councillor Alan Clark presented the reports as the relevant Portfolio Holder, neither Councillor contributed to the debate or voted on these items.

#### 99 <u>MINUTES</u>

The Board confirmed the minutes of the meeting held on 24 February 2015 as a correct record and they were signed by the Chair.

#### 100 EXPANSION OF NOTTINGHAM ACADEMY - KEY DECISION

The Board considered the Leader/Portfolio Holder for Strategic Regeneration and Schools' report on the expansion of Nottingham Academy.

Additional school places for primary age children in the Sneinton area has been identified as a priority, the report is seeking approval to move to stage 2 of the expansion.

#### **RESOLVED** to:

- 1) approve the Stage 1 submission from the Local Education partnership, noting the evaluation as set out in appendix 1;
- 2) authorise progress to Stage 2 for both the primary and year 7 base;
- 3) delegate authority to the Director of Legal and Democratic Services to approve Stage 2, subject to a satisfactory review by the Project Team and a robust value for money assessment from advisors, allowing the project to proceed to Financial Close.

#### Reasons for decision

To allow the continued progress of the expansion scheme at Nottingham Academy which will provide urgently needed additional school places for primary age children in the Sneinton area.

#### Other options considered

Expanding a different school was rejected, as other schools have site constraints.

Using an alternative provider to the Local Education Partnership was rejected, as a feasibility study showed that an alternative contractor was unable to deliver the project within budget.

#### 101 <u>ADMISSION ARRANGEMENTS FOR NOTTINGHAM CITY COMMUNITY</u> <u>SCHOOLS 2016/17 - KEY DECISION</u>

The Board considered the Leader/Portfolio Holder for Strategic Regeneration and Schools' report on admission arrangements for Nottingham City Community schools for 2016/17.

The City Council is legally required to determine the admission arrangements for these schools.

# RESOLVED to approve the Local Authority's admission arrangements for the 2016/17 school year for community schools, as set out in appendix 1 of the report.

#### Reasons for decision

The City Council, as the admission authority for community schools, is legally required to determine admission arrangements, and to make the admission process for children out of the normal age group clear.

#### Other options considered

No other options were considered, as setting the admission arrangements is a legal requirement.

#### 102 SCHOOLS' BUDGETS 2015/16 - KEY DECISION

The Board considered the Leader/Portfolio Holder for Strategic Regeneration and Schools' report on Schools' budgets for 2015/16.

The Schools' budget has been agreed in line with the parameters agreed at Schools Forum, and with the financial regulations issued by the Department of Education.

#### **RESOLVED** to:

- note the value of the 2015/16 Schools DSG (Dedicated Schools Grant) budget (£233.001m) and note that this excludes 2 year old funding, as per Table 5;
- approve the in-year DSG budget transfers and payments to schools, Private Voluntary Charitable and Independent settings and Academies totalling £220.845m as per Table 5;
- approve the in-year DSG budget transfers and payments for 2 year old places estimated at c.£6m;
- 4) approve external DSG spend associated with centrally retained expenditure. This allocation is £13.801m, as per Table 5;
- 5) note any unallocated DSG will be transferred to the Statutory Schools Reserve (SSR) as noted in section 4.8;
- 6) note that the procurement of external placements will be in accordance with the financial regulations, gaining approval through the appropriate processes;
- 7) approve the allocation of Pupil Premium to Schools and Early Years settings in accordance with the grant conditions;
- 8) approve spend associated with the use of the SSR to support the cost of split sites kitchens in 2014/15 as approved at Schools Forum;
- approve the transfer of any underspend associated with the Schools Building Maintenance de-delegated budget to the reserve as set out in section 4.10;
- 10) delegate the authority to the Portfolio Holder for Children's Services and the Corporate Director of Children's and Families to approve any final budget adjustments.

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#### Reasons for decision

To ensure an understanding of how and on what level different Department for Education grants are allocated, and how they are then distributed to educational settings.

#### Other options considered

No other options were considered, as the recommendations align to the financial regulations issued by the Department for Education.

#### 103 <u>DISTRICT HEATING NETWORK REPLACEMENT PROGRAMME - KEY</u> <u>DECISION</u>

The Board considered the Portfolio Holder for Energy and Sustainability's report on the District heating Network replacement programme.

The City Council has a contractual obligation, as owners of the district heating network, to maintain the network to a satisfactory standard.

The Board requested that a schedule of works be made available. The Board also requested that land which is vacant due to inconvenient positioning of district heating pipes be reviewed as part of the maintenance programme, with a view to moving pipes and potentially making the land usable and future maintenance easier.

#### **RESOLVED** to:

- approve a 5 year forward capital works programme provision of £6.293m as described in the report, and to delegate authority to the Portfolio Holder for Energy and Sustainability to commit expenditure over the 5 years;
- 2) approve the management and delivery of all construction works through the Highway & Energy Infrastructure in-house delivery teams supported by specialist sub-contractors (under approved framework) as required;
- 3) delegate authority to the Strategic Director of Commercial & Neighbourhood Services to award contracts for specialist work activities under the established OJEU (Official Journal of the European Union) compliant Highway Procurement Framework supporting the delivery of this programme.

#### Reasons for decision

An investment and maintenance programme will improve the overall condition and life expectancy of the Council owned asset, and reduce risk of service failure and the dependency on reactive maintenance resources to respond to network failures.

The programme will support Council objectives to provide affordable heating, reduce Council CO2 emissions by 31% by 2020, and create local jobs.

#### Other options considered

Not having a planned forward maintenance programme was rejected, as it is essential some works be completed in-year.

Not progressing with planned works was rejected, as this would increase the risk of more costly emergency works, cause increased disruption to road users, and risk service failure, particularly over winter periods.

#### 104 <u>CYCLE CITY AMBITION PROGRAMME 2015/16 AND 2016/17 - KEY</u> DECISION

The Board considered the Portfolio Holder for Planning and Transportation's report on the Cycle City Ambition programme 2015/16 and 2016/17.

Funding for the Growth Deal for the Derby, Derbyshire, Nottingham and Nottinghamshire (D2N2) Local Economic partnership for Nottingham's cycle infrastructure will be provided through the Local Growth Fund mechanism

#### **RESOLVED** to:

- accept £6.1 million from the D2N2 Local Economic Partnership to invest in the City's cycle infrastructure. £3 million in 2015/16 and £3.1 in 2016/17, subject to receipt of the formal grant award from Derbyshire County Council who are acting as the Accountable Body for the D2N2 Local Economic Partnership;
- 2) approve the expenditure (subject to the formal grant award) to deliver the schemes and delegate authority to the Deputy Chief Executive/ Corporate Director for Development and Growth and Portfolio Holder for Planning and Transportation to make variations to the programme;
- 3) approve the development of a design guide for cycling in Nottingham, using where appropriate the London Cycling Design Standards and the Sustrans Handbook for Cycle Friendly Design

#### Reasons for decision

The delivery of high quality cycle infrastructure is a key priority for the Council and this funding provides the opportunity to begin a step change in the quality and nature of provision within the City. The funding will bring cycle infrastructure up to a standard where a greater proportion of the population will adopt cycling as a regular mode of travel.

#### Other options considered

Not accepting the funding was rejected, as there is not enough funding available within other transport budgets to support this level of investment in the City's cycle infrastructure, and it may significantly impact on the Council's ability to attract similar funding in the future.

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Not considering design documents was rejected, as the Council is looking to provide the highest possible standards in cycle infrastructure design, which is consistent across the City.

#### 105 BYRON HOUSE REFURBISHMENT WORKS - KEY DECISION

The Board considered the Deputy Leader/ Portfolio Holder for Resources and Neighbourhood Regeneration's report on Byron House refurbishment works.

Byron House has been identified as being of a suitable size and layout to accommodate a new Central Police station and the Council's Community Protection section. Some expenditure is required on alterations and fitting out works.

#### **RESOLVED** to:

- delegate authority to the Corporate Director for Development and Growth, in consultation with the Portfolio Holder of Resources and Neighbourhood Regeneration, to approve lease terms with Nottinghamshire Police to occupy part of Byron House on terms set out in the exempt appendix;
- 2) delegate authority to the Corporate Director for Development and Growth, in consultation with the Portfolio Holder of Resources and Neighbourhood Regeneration, to approve expenditure on alterations and fitting out works to Byron House to accommodate Nottinghamshire Police and Community Protection on a colocation basis as set out in the exempt appendix, subject to identification of sources of funding, linked to and accounted for within the Guildhall Scheme.

#### Reasons for decision

In order to proceed with the relocation, approval is required for a lease agreement of part of the office building to Police and expenditure on alterations and fitting out works.

#### Other options considered

Doing nothing was rejected, because the Police need to reduce costs by finding a sustainable new location in the city centre and selling Central Police Station.

Finding separate alternative accommodation for the Central Police station was rejected, because the pressure to find suitable alternative premises for Community Protection would remain.

#### 106 <u>NATIONAL PROGRAMME OF PHYSICAL ACTIVITY IN PARKS AND OPEN</u> <u>GREEN SPACES - KEY DECISION</u>

The Chair agreed that this item, although not on the original agenda, could be considered as a matter of urgency in accordance with Section 100(4)(b) of the Local Government Act 1972. It was not possible to include the item on the original agenda,

as the external partner requested that financial and brand information be exempt, so additional work was required to finalise the report.

The Board considered the Portfolio Holder for Leisure and Culture's report on a national programme of physical activity in parks and open green spaces.

The Partnership Agreement would deliver a 2 year programme of park based activities and healthy lifestyle events.

#### **RESOLVED** to:

- 1) grant approval to implement the project, as detailed in section 1.2 of the report:
- 2) grant delegated authority to the Director of Sports and Culture, in consultation with the Portfolio Holder for Leisure and Culture, to confirm the final funding and Activation Programme and enter into contracts with the Significant Partner;
- 3) amend the Medium Term Financial Plan to reflect the additional expenditure and funding listed in exempt appendix 4;
- 4) enter into contracts with local sports coach providers to deliver the activation programmes;
- 5) note the establishment of a new 2 year fixed term Project Co-ordinator post as detailed in section 1.2 of the report.

#### Reasons for decision

The project has been designed to help activate the community and help provide a sustainable range of opportunities to help improve health and wellbeing. This will support the Council's priorities relating to health and leisure, help to increase park usage, and help to build pride and ownership which may in turn help to tackle vandalism, crime and antisocial behaviour within parks.

#### Other options considered

Not entering into the partnership with the Significant Partner was rejected, as this would significantly reduce the City Council's ability to deliver a mass participation programme of events and activities.

#### 107 <u>CANCELLATION OF THE MEETING OF EXECUTIVE BOARD</u> <u>PREVIOUSLY SCHEDULED FOR 21 APRIL 2015</u>

The Board noted the cancellation of the above meeting.

#### 108 EXCLUSION OF THE PUBLIC

**RESOLVED** to exclude the public from the meeting during consideration of the remaining items in accordance with section 100a(4) of the Local Government

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Act 1972 on the basis that, having regard to all the circumstances, the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

#### 109 BYRON HOUSE REFURBISHMENT WORKS - EXEMPT APPENDIX

As per minute 105, above.

#### 110 <u>RENEWAL OF CONTRACT TO PROVIDE VOICE AND DATA CIRCUITS -</u> <u>KEY DECISION</u>

The Board considered the Deputy Leader/Portfolio Holder for Resources and Neighbourhood Regeneration's exempt report.

#### **RESOLVED** to approve the recommendations in the report.

Reasons for decisions

As detailed in the report.

Other options considered

As detailed in the report.

#### 111 ROBIN HOOD ENERGY - KEY DECISION

The Board considered the Portfolio Holder for Energy and Sustainability's exempt report.

#### **RESOLVED** to approve the recommendations in the report.

Reasons for decisions

As detailed in the report.

Other options considered

As detailed in the report.

Subject:	Adoption of the Playing Pito Strategy for the City	ch Strategy and Sport	& Physical Activi	ty		
Corporate Director(s)/	Director of Communities Director of Development					
Director(s): Portfolio Holder(s):	Leisure & Culture					
	Planning & Transportation					
Report author and	Eddie Curry – Head of Park	ks & Open Spaces - x	64982			
contact details:	eddie.curry@nottinghamcity					
	John Wileman – Head of Sp	port & Leisure – x649	56			
	john.wileman@nottinghamo					
Key Decision			🛛 Yes 🗌 🗌 🛛	No		
	iture 🗌 Income 🗌 Savings		Revenue	Capital		
	of the overall impact of the de			Joapitai		
Significant impact on	communities living or working	g in two or more	🖂 Yes 🛛	No		
wards in the City						
Total value of the de						
Wards affected: City		Date of consultation				
		Holder(s): Champion	ns Group 23/03/ <sup>,</sup>	15		
	an Strategic Priority:					
Cutting unemploymer						
Cut crime and anti-so						
	eavers get a job, training or f	further education than	any other City			
Your neighbourhood as clean as the City Centre						
Help keep your energy bills down						
Good access to public transport						
Nottingham has a good mix of housing						
Nottingham is a good place to do business, invest and create jobs						
Nottingham offers a wide range of leisure activities, parks and sporting events						
Support early intervention activities						
Deliver effective, value for money services to our citizens						
Summary of issues (including benefits to citizens/service users):						
Over the last few years there has been a growing need for Nottingham City Council and Sport England (SE) to provide the Council with a robust and up-to-date assessment of the needs for the provision of outdoor sport and recreation facilities as well as an assessment of quantitative or qualitative deficits or surpluses of sports and recreational facilities across the city.						
The Playing Pitch Strategy (PPS) for Nottingham has been developed in partnership with Sport England, the National Governing Bodies of Sport (NGB's) and Sport Nottinghamshire (SN) and provides a clear, strategic framework for all to reference in regard to the following;-						
<ul> <li>Providing adequate planning guidance to assess development proposals affecting playin fields and to inform the review of the Local Plan to shape policy, inform protection ar provision of sports facilities and the Infrastructure Delivery Plan and Section 106 plannin obligations and Community Infrastructure Levy (CIL) (if introduced) schedules.</li> <li>Informing land use decisions in respect of future use of existing outdoor sports areas ar playing fields (capable of accommodating pitches) across the City;</li> <li>Providing a strategic framework for the provision and management of outdoor sports across</li> </ul>						
<ul> <li>the City;</li> <li>Supporting external funding bids and maximise support for outdoor sports facilities;</li> <li>Providing the basis for on-going monitoring and review of the use, distribution, function</li> </ul>						

quality and accessibility of outdoor sport. A copy of the PPS 2015 – 2020 is attached to this report at Appendix B.

Alongside the development of the Playing Pitch Strategy, NCC also in partnership with SE, the NGB's and SN have a developed a Sport & Physical Activity Strategy (2015 – 2019) which sets out the strategic direction for the future provision of leisure facilities and the development and delivery of sport and physical activity. The ambition is to continue to build upon our recent success and significantly increase levels of participation in sport and physical activity, continuing to make key contributions to the City's corporate ambitions in respect of improving health, employability, economic development and community cohesion. A copy of the Sport & Physical Activity Strategy 2015 – 2019 is attached to this report at Appendix C

#### Exempt information: State 'None' or complete the following. None

Recommendation(s):

- 1. To adopt the Playing Pitch Strategy and its strategic recommendations. (page 52 of PPS)
- 2. To use the document to inform the review of the Local Plan, helping to shape policy, inform on the protection and provision of sports facilities and also provide development opportunities as part of the review of the Local Plan to help address housing needs of the city.
- 3. To note the agreed approach with Sport England and the National Governing Bodies of Sport for the disposal of the surplus sites as listed within Appendix A.
- 4. To agree the action plan which provides a framework for the improvement, maintenance, development and, as appropriate, rationalisation of the playing pitch stock.
- 5. To agree the focus areas as identified in the 'Emerging Areas' section of the Sport & Physical Activity Strategy (page 16) and Action Plan (page 21) for the City.

6. To delegate authority to the Portfolio Holder for Leisure and Culture and the Director of Sport and Culture to implement the action plans in the Playing Pitch Strategy and Physical Activity Strategy.

#### 1 REASONS FOR RECOMMENDATIONS

#### 1.1 Playing Pitch Strategy

In line with the National Planning Policy Framework, the PPS provides the Council with a robust and up-to-date assessment of the needs for sport and recreation facilities as well as an assessment of quantitative or qualitative deficits or surpluses of sports and recreational facilities across the city. It does this by auditing the City's outdoor sports provision and clubs who use them, and considers whether there are deficiencies or surpluses of pitches across the South, Central and Northern areas and how these might be addressed.

1.2 The document provides a clear, strategic framework for the maintenance and improvement of formal outdoor sports facilities and provides an agreed approach to the release of surplus sports and recreational facilities to provide Page 12

development opportunities as part of the review of the Local Plan to help address housing needs of the city. It also reaffirms the approach within the Local Plan on securing developer contributions (subject to CIL regulations) where applicable specifying the amount and timing of the contribution(s) to be paid using the existing SPG as a starting point for negotiation. In addition the document also sets out that all new or improved playing pitches on school sites should be subject to community use agreements where applicable.

1.3 The Breathing Space Strategy (2011 – 2020) advocates the protection, maintenance and enhancement of an accessible network of playing pitch provision that meets the current and future anticipated demand, but also recommends that proposals to reconfigure provision through development can be acceptable provided that such developments lead to substantial enhancement in the quality and distribution of playing pitches. This protection should be afforded through the development of planning policies within the emerging Local Development Framework and the Playing Pitch Strategy is a major tool in helping to achieve this balance.

#### 1.4 Physical Activity & Sports Strategy

Nottingham has a successful and strong reputation for sport and leisure. Compared with other Core Cities Nottingham has done many of the 'hard yards' in working to fund the large-scale improvements to its facilities despite the challenging financial climate. The service has successfully delivered an ambitious £40 million leisure facilities transformation programme over the past 10 years; the last phase of which will see the completed extension and refurbishment of the flagship Harvey Hadden Sports Village in summer 2015.

- 1.5 This has resulted in the creation of a stock of predominantly modern, attractive, high quality and 'market competitive' sports facilities in the city. Nottingham also has an established tradition and strong reputation for using sport and physical activity to inspire participation, encourage regeneration and promote social inclusion, which is evidenced through the successful delivery and implementation of the previous Physical Activity and Sports Strategy.
- 1.6 The Sport, Leisure and Community Service has structured itself in a more business-focused manner which has enabled the delivery of effective facilitybased services and community sport and physical activity, which has maximised social outcomes and delivered added value. This has ensured that the city's return on investment in both facilities and sport and physical activity development has impacted upon and is recognised by, residents, partners, councillors and other key stakeholders.
- 1.7 Our ambition is to continue to build upon this success and by 2019 we will have significantly increased levels of participation in sport and physical activity, continuing to make key contributions to the city's corporate ambitions in respect of improving health, employability, economic development and community cohesion.
- 1.8 The city, with its partners, is ambitious and aspires to be synonymous with excellence, innovation and success. The coming together of new documents: Setting the Pace and Building on Success documents and the subsequent summary document, Sport and Physical Activity Strategy 2015 19, alongside an emerging Playing Pitch Strategy and existing Community Strategy, marks our continuation on the 'good to great' journey meeting challenges, maximising opportunities and delivering meaningful outcomes.

- 1.9 The key **Setting the Pace and Building for Success** Strategy related outcomes for implementation through the action plan are;
  - Increase levels of participation in sport and physical activity in line with the aim and objectives of the City's Sport and Physical Activity Strategy.
  - Work towards improving health in the City via, for example, supporting work to increase life expectancy, reduce levels of obesity and tackle chronic illness.
  - Ensure that Council managed, school and community sport and leisure facilities accommodate and drive increased participation and enable a range of sports and physical activities to be played and developed in the City.
  - On the back of innovative partnerships, in particular with Public Health, work specifically to encourage current non and low participants to take part in sport concurrently reducing inequalities and lowering existing barriers to participation.

#### 2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

#### Playing Pitch Strategy

- 2.1 The development of the revised Playing Pitch Strategy (PPS) provides a natural successor for the current Outdoor Playing Pitch Strategy completed in 2009. It is a detailed tool for engagement and has involved the City's professional, agency and voluntary sectors and has set the direction on the future of the current playing pitch stock within the City.
- 2.2 Sport England recently reviewed their methodology for completing Playing Pitch Strategies. The updated / reviewed PPS has used the new methodology as part of this assessment process.
- 2.3 The updated PPS offers a strategic approach to the provision and protection of sports facilities, through the protection of existing open space, sports and recreational land and buildings, protecting existing sites from development unless an assessment has been undertaken which has clearly shown them to be surplus to requirements. It also includes a playing pitch analysis, which guides the future provision and management of new and existing sports pitches in the Nottingham area in the context of national policy and local sports development criteria through the development of the agreed action plan.
- 2.4 At the strategic level it links and underpins in more detail the City's approach as a Core City towards fulfilling our national and corporate targets. It also helps to inform Sport England (East Midlands) long term with regional planning and also help provide facilities to enable National Governing Bodies to deliver their working outcomes as outlined in their Whole Sport Plans.
- 2.5 It also assists in positioning ourselves locally, regionally and nationally in attempting to secure relevant funding and help address identified priorities.
- 2.6 The PPS covers the following playing pitches and outdoor pitch sports:
  - Football pitches
  - Cricket pitches
  - Rugby union pitches

- Rugby league pitches
- Artificial Grass Pitches (AGPs) including sand based/filled, water based and 3G
- Tennis courts
- Bowling greens
- 2.7 The Strategy is capable of:
  - Providing adequate planning guidance to assess development proposals affecting playing fields and to informing the review of the Local Plan to shape policy, inform protection and provision of sports facilities and the Infrastructure Delivery Plan and Section 106 planning obligations and CIL schedules.
  - Informing land use decisions in respect of future use of existing outdoor sports areas and playing fields (capable of accommodating pitches) across the City;
  - Providing a strategic framework for the provision and management of outdoor sports across the City;
  - Supporting external funding bids and maximise support for outdoor sports facilities;
  - Providing the basis for on-going monitoring and review of the use, distribution, function, quality and accessibility of outdoor sport.

#### 2.8 Sport & Physical Activity Strategy

Nottingham City Council has also worked in partnership with Sport England, National Governing Bodies of Sport and Sport Nottinghamshire to complete a Sport and Physical Activity Strategy which determines its clear priorities and pathways for the future delivery of sport and leisure across the City. The summary document provides a clear rationale moving forward, based on the findings of the two assessment reports, Setting the Pace and Building on Success and an action plan to ensure delivery.

- 2.9 The strategy was prepared in the context of the current and increasing financial pressure faced by Nottingham City Council and the resulting necessity for all the City's facilities to both perform at its optimum level in the context of their income generation and minimising the level of subsidy required and their social contribution in addressing the aims and ambitions of the City with regard, in particular, to reducing health inequalities. This strategy provided a quantitative and qualitative audit based assessment of the need for indoor sports facilities and the opportunities for new and/or rationalised provision alongside themes and an action plan.
- 2.10 In order for the Sports, Culture & Parks service to be able to deliver the visions of the two strategies it has developed a hierarchy of decision making showing how our future relationships will work in order to ensure their continued productiveness. This hierarchy shows where the Sport, Culture and Parks Service sits in terms of the delivery and outputs with regard to sport and physical activity with its partners across the City and also determine what the City Council will:
  - Lead on
  - Deliver directly
  - Broker and support.
  - Influence
- 2.11 The City's primary role is, thus, to:
  - Plan and advocate.

- Develop market insight and intelligence to establish baselines and underpin target setting
- Develop and maintain 'delivery partnerships'.
- Implement (and/or oversee and/or be aware of implementation).
- Monitor progress and achievement.

#### 3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

- 3.1 Not completing the strategy would have meant that the services would have no clear direction or linkages to the Council's or wider strategies.
- 3.2 Undertaking the strategies in this way has provided significant funding from Sport England towards their completion and provides further opportunities for future grant funding to enable the completion of the action plans.
- 3.3 The strategies also provide Sport England with crucial information for them to use in their decision making process as statutory consultees regarding development plans which include the disposal of any playing pitches in the City.

#### 4 FINANCIAL IMPLICATIONS (INCLUDING VALUE FOR MONEY/VAT)

- 4.1 There are no additional financial implications relating to adopting the proposed strategy. A further report would be need if any costs are identified at a later stage (Steve Ross, Financial Analyst, 1June 2015).
- 4.2 Property has worked closely with Communities on the agreed approach with Sport England and the National Governing Bodies of Sport for the disposal of the surplus sites listed within Appendix A of the report. The agreed approach is welcomed as it will help facilitate the release of 10 long term vacant former school / playing field sites for development as envisaged by the emerging Local Plan. In addition the adoption of the Playing Pitch Strategy and the strategic recommendations will speed up future decision making in respect of potentially surplus playing pitch sites as they provide Sport England with the information they need to make a decision as statutory consultees on any development proposals affecting playing pitches in the city.
- 4.3 Property will continue to support colleagues in Communities, Sport England and the National Governing Bodies of Sport to help bring about the creation of a community sports hub site on the former Padstow School Detached Playing Fields (Beckhampton Road).
   (Rod Martin, Senior Estate Surveyor, 2 June 2015)
- 4.4 Planning officers have worked closely with the project steering group, and the completed PPS is an important part of the evidence base for the emerging Local Plan, particularly with regard to the release of former sports pitches for development and in the future development of a community sports hub on the former Padstowe School Detached Playing Fields. The involvement of Sport England in the PPS should simplify and speed up planning negotiations on sites where they have an interest.

(Matt Gregory, Policy and Research Manager, 3 June 2015)

#### 5 <u>RISK MANAGEMENT ISSUES (INCLUDING LEGAL IMPLICATIONS AND</u> <u>CRIME AND DISORDER ACT IMPLICATIONS)</u>

- 5.1 As the decision has not been delegated to a specific Committee or individual by the Constitution or Scheme of Delegation nor reserved by the Leader it is within Executive Board's remit for determination.
- 5.2 The playing pitch strategy and physical activity strategy will both provide opportunities to protect and enhance sporting provision and provide opportunities for young people to engage in sports coach training or to participate in a wide range of positive sporting diversionary activities.

#### 6 SOCIAL VALUE CONSIDERATIONS

Both strategies have social value implications linked to their delivery and have been written taken into account the City's corporate objectives. The strategies will provide opportunities for our citizens to benefit from both our indoor and outdoor sport and leisure facilities with targeted provision for them to increase their levels of sports, physical activity and recreational activities across the City.

#### 7 REGARD TO THE NHS CONSTITUTION

The strategies take regards to the NHS constitution and has recommendations developed in partnership with NHS Nottingham which address their ambitions in respect of improving health and links to the Joint Strategic Needs Assessment.

#### 8 EQUALITY IMPACT ASSESSMENT (EIA)

Has the equality impact been assessed?

- (a) not needed (report does not contain proposals for new or changing policies, services or functions, financial decisions or decisions about implementation of policies development outsi the Council)
- (b) No
- (c) Yes Equality Impact Assessment attached

Due regard should be given to the equality implications identified in any attached EIA.

 $\square$ 

#### 9 <u>LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT</u> (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)

None

#### 10 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

Breathing Space 2011 - 2020 Sport & Physical Activity Strategy 2008 - 2012

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# Appendix A: List of sites agreed for release as part of the recommendations of the Playing Pitch Strategy

The following sites either previously accommodated or currently accommodate playing pitches and have been agreed by the partners can be released for development as part of the Local Plan Part 2: Land and Planning Policies Document (LAPP) subject to the details below. More detailed requirements for these sites will also be set out within the Development Principles of the Publication Version of the LAPP which is aimed to be published later in 2015.

Preferred Option Site ID*	Site name	Analysis area	Pitch type	Status	Proposed development
LA24	Chingford Playing Fields	North	Football	Open Space	A proportion of the site should be retained as provision for semi-natural open space. This could be incorporated into multi-purpose green space. Nearby parks and open spaces have capacity for future increases in demand for pitches.
LA25	Clifton West	South	N/A	Open Space / Agricultural	Proposed uses – residential with a proportion of the site retained as open space as set out in the Development Principles. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.
LA31	Fairham Comprehensive School	South	N/A	Education & Open Space	Proposed uses - residential with a proportion of the site retained as open space. Existing playing fields offer opportunities for provision of improved green space and biodiversity with careful consideration to the character of the existing landscape. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.

### Appendix A

Preferred Option Site ID*	Site name	Analysis area	Pitch type	Status	Proposed development
LA36	Former Eastglade Primary and Nursery School	North	N/A	Vacant / Open Space	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA37 SITE SOLD	Former Haywood School Site	North	N/A	Vacant	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA39	Former detached Henry Mellish School Playing Fields	North	N/A	Open Space	Proposed uses - residential
LA40	Former Padstow School	North	N/A	Open Space / Former School	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA41	Former Padstow School Detached Playing Fields (Beckhampton Road)	North	N/A	Open Space	Site allocated for creation of a community sports hub site via the creation of a Sports Association.

#### Appendix A

Preferred Option Site ID*	Site name	Analysis area	Pitch type	Status	Proposed development
LA42	Former Padstow School Detached Playing Fields (Ridgeway)	North	N/A	Open Space	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA43	Haywood Detached Playing Fields	North	N/A	Open Space	Proposed uses – residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA47	Lortas Road	North	N/A	N/A	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA49	Melbury School Playing Fields	North	N/A	Open Space	Proposed uses - residential -with a proportion of the site retained as open space. Nearby parks and open spaces, including redeveloped Harvey Hadden Sports Complex (Bilborough Park), have capacity for future increases in demand for pitches.

\* Site references will be updated as part of the Publication Version of the Local Plan Part 2: Land and Planning Policies Document.

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APPENDIX B



# NOTTINGHAM PLAYING PITCH STRATEGY & ACTION PLAN

2015 - 2020

Integrity, Innovation, Inspiration



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## Nottingham City

### Playing Pitch Strategy 2015 – 2020

In compliance with Sport England's new guidelines for the development of Playing Pitch Strategies, the following Organisations and National Governing Bodies of Sport have agreed the Strategy and Action Plan and have signed to confirm this (Appendix 3)

#### **Organisations**

Sport England

Sport Nottinghamshire

#### **National Governing Bodies of Sport**

Football Association England & Wales Cricket Board Rugby Football Union England Hockey Lawn Tennis Association Rugby Football League

#### PART 1: INTRODUCTION

This is the Playing Pitch Strategy (PPS) for Nottingham. Building upon the preceding Assessment Report it provides a clear, strategic framework for the maintenance and improvement of existing outdoor sports pitches and ancillary facilities between 2015 and 2020. The PPS covers the following playing pitches and outdoor pitch sports:

- Football pitches
- Cricket pitches
- Rugby union pitches
- Rugby league pitches
- Artificial Grass Pitches (AGPs) including sand based/filled, water based and 3G
- Tennis courts
- Bowling greens

The Strategy is capable of:

- Providing adequate planning guidance to assess development proposals affecting playing fields and to inform the review of the Local Plan to shape policy, inform protection and provision of sports facilities and the Infrastructure Delivery Plan and S106 and CIL schedules.
- Informing land use decisions in respect of future use of existing outdoor sports areas and playing fields (capable of accommodating pitches) across the City;
- Providing a strategic framework for the provision and management of outdoor sports across the City;
- Supporting external funding bids and maximise support for outdoor sports facilities;
- Providing the basis for on-going monitoring and review of the use, distribution, function, quality and accessibility of outdoor sport.

#### 1.1: Structure

The Strategy has been developed from research and analysis of playing pitch provision and usage within Nottingham to provide:

- A vision for the future improvement and prioritisation of playing pitches (including ancillary facilities).
- A series of strategic recommendations which provide a strategic framework for the improvement, maintenance, development and, as appropriate, rationalisation of the playing pitch stock.
- A series of sport by sport recommendations which provide a strategic framework for sport led improvements to provision.
- A prioritised area-by-area action plan (where action is deemed necessary).

The Strategy and Action Plan recommends a number of priority projects for Nottingham, which should be implemented from 2014 to 2019. It is outlined to provide a framework for improvement and, although resources may not currently be in place to implement it, potential partners and possible sources of external funding will be identified.

The recommendations that come out of this strategy must be translated into local plan policy so there is a policy mechanism to support delivery and secure provision/investment where the opportunity arises.

There is a need to build key partnerships between the City Council, National Governing Bodies of Sport (NGBs), Sport England, schools, further education providers, community clubs and private landowners to maintain and improve playing pitch provision. In these instances, the potential for the City Council to take a strategic lead is more limited (except in terms of Section 106 Agreements). This document will provide clarity about the way forward, and allow key organisations to focus on the key issues that they can directly influence and achieve.

#### PART 2: KEY ISSUES TO ADDRESS

Using the key issues identified in the Assessment Report, the following priorities are identified for each sport and provide the context for the development of the recommendations made within the Strategy.

#### 2.1 Football grass pitches

- Poor pitch quality with 26% (37 pitches) rated as poor quality. City Council sites which contain one or more poor quality pitches include Bulwell Hall Park, Melbourne Park, Southglade Park, Victoria Embankment and Woodthorpe Grange Park.
- Spare capacity equating to 159 match equivalent sessions as actual per week.
- There is need for one additional match session (or 0.5 adult pitches) to accommodate total future adult demand.
- There is a shortfall of youth pitches available to meet current demand (10 pitches) and future demand (11.5 pitches). This is largely due to the amount of latent demand expressed by clubs who would be able to field more teams if more pitches were available to them.
- There are sufficient mini pitches available to service current and future demand.
- In addition to this there is displaced demand equating to 36 adult teams (18 pitches), 35 youth teams (17.5 pitches) and 24 mini teams (12 pitches) having to access football pitches outside of Nottingham.

#### 2.2 Football 3G pitches

- There are five full size 3G pitches in Nottingham; of these one is currently not available for community use (University Park Sports Centre). Three are FA registered or with the ability to become registered for use for competitive football fixtures.
- There are three planned or proposed in Nottingham; Forest Recreation Ground (in progress), Victoria Embankment (proposed) and Lenton Lane (proposed).
- Based on the size and structure of the population, the FPM estimates there to be unmet demand of 1.25 AGPs predominantly for football and is due predominantly to a lack of capacity. The new AGP at Forest Recreation Ground would therefore appear to address the identified unmet demand modelled.
- On the basis there are 323 teams playing in Nottingham, the FA recommends a need for five full size 3G pitches to service training resulting in a current shortfall of one 3G pitch. This is further reiterated through local demand, although pricing is also a key factor for clubs.
- There is growing future demand for some age groups to play on 3G pitches, particularly at youth level where this is a shortfall of grass pitches.

#### 2.3 Cricket

- Eleven pitches were assessed as average quality and three pitches were assessed as poor quality.
- Minimal actual spare capacity on grass pitches equating to a total of two pitches in the peak period (Saturday) and no actual spare capacity expressed in Central Area.
- Overplay equating to 17 match sessions per season at Wollaton Village Sports Association and Lee Westwood Sports Centre.
- There is a shortfall of one pitch (natural wickets) to meet future demand across Nottingham. However, spare capacity in North and South (expressed at West Indian Cavaliers Cricket Club (0.5 pitches) and Carrington Sports Ground (0.5 pitches) suggests that overall in Nottingham there are enough grass pitches to service current and future demand.
- In addition, there is unmet demand for at least two additional pitches to service LMS at peak time (Tuesday) to accommodate an additional six teams.
- Limited availability of indoor training facilities, particularly during winter months.

#### 2.4 Rugby union

- Overplay (resulting from training demand, midweek and floodlit) on grass rugby union pitches by Nottingham Moderns RFC equates to a shortfall in South Area of six match sessions per week.
- Although pitch quality is assessed as overall good quality at Nottingham Moderns RFC according to the non technical site assessments slit drainage is required across all pitches with medium impact but does requires the Club to replace these slits on an approximate 4/5 year basis.
- Available spare capacity is all located at education sites and equates to a total of six match sessions per week (across North and Central areas).
- There are a number of clubs located close to the Nottingham boundary but located outside of the City which may offer some spare capacity.

#### 2.5 Rugby league

- Nottingham Outlaws RLFC use Highfields Playing Fields (University of Nottingham) for all senior competitive fixtures and a rugby union pitch at Bluecoats Beechdale Academy for all training and junior fixtures.
- There is a need for the Club to access a site with access to more than one pitch and has to travel outside of the Area to achieve this.
- The Club is trying to identify a permanent home ground that can be accessed throughout the year by all teams for both competitive fixtures and training.

#### 2.5 Hockey

- There are currently seven full sized sand based AGPs and one full sized water based AGP that are suitable to accommodate Hockey in Nottingham. All are floodlit but only six are available for community use.
- Three standard quality AGPs; the Forest Recreation Ground and Southglade Leisure Centre.
- Fernwood School and Bulwell Academy AGPs both have spare capacity, predominately at weekends and could accommodate further hockey usage.
- The two AGPs at Highfields Sports Club are both operating at capacity and as such Highfields Hockey Centre reports demand for a second water based AGP at the site.

#### 2.6 Tennis

- There are a total of 117 tennis courts provided in Nottingham across a range of sites including private sports clubs, parks and schools.
- Nottingham Tennis Centre is a key site which produces high demand.
- 84% are categorised as being available for community use (either used competitively or available for recreational use).
- Of the provision that is available for community 65 courts (66%) are assessed as good quality, with 16 courts (16%) assessed as standard quality and the remaining 17 courts (17%) assessed as poor quality.
- There are six tennis clubs located in Nottingham; Magdala LTC, Mapperley Park Tennis Club, Nottingham Castle LTC, The Park Tennis Club, Wollaton Village Tennis Club and David Lloyd.
- The LTA, with partners, is currently updating its citywide tennis plan which will aim to increase tennis participation.

#### 2.7 Bowls

- There are 13 flat bowling greens in Nottingham provided across 10 sites. Of these, nine greens are provided by the City Council across six sites.
- In general the quality of greens across Nottingham is assessed as good with 30% clubs reporting that the quality of their home green has got 'slightly better' from the previous season, and 18% (two clubs) reporting that quality has got 'much better' since the previous year
- Analysis of club membership shows that demand has generally decreased or remained constant over the previous three years; membership numbers have remained static at 46% of clubs. There has been a decline in demand at some clubs with 46% of clubs reporting a decrease in membership.
- It is evident that there is spare capacity across greens in Nottingham to accommodate more play.
- Future population increases will not result in an increase in demand for provision and future demand expressed by clubs can be accommodated on existing provision.
- Current and future demand for bowling greens is being met by provision in Nottingham.

#### PART 3: PLAYING PITCH SCENARIOS

#### 3.1 Football

Improving pitch quality is one way to increase the capacity at sites. Given the cost of doing such work and the continued maintenance required (and associated costs) alternatives need to be considered that can offer a more sustainable model for the future of football. The alternative to grass pitches is the use of AGPs for competitive matches and this is something that the FA is supporting, particularly for mini football.

This is a long term solution and the piloting work is still underway nationally to determine the sustainability of such a scheme. However, as an indication, the following presents a scenario which shows how many full size 3G pitches would be required to accommodate the different types of football in Nottingham. This is not to say that there is a current shortfall in provision but is an example of how, if programmed effectively, existing provision could be used to accommodate competitive football fixtures.

Four 3G pitches could accommodate all mini football in Nottingham (67 mini teams). Five 3G pitches could accommodate all youth 9v9 football in Nottingham (35 mini teams). However, in order to also accommodate all youth 11v11 football (71 teams) a further 18 3G pitches would be required.

Ten 3G pitches could accommodate all adult 11v11 Saturday football (37 teams) and 17 3G pitches could accommodate all adult 11v11 Sunday football (68 teams).

#### 3.2 Cricket

#### Scenario testing: addressing overplay

Most overplay is recorded in the South Area at Lee Westwood Sports Centre by 15 matches per season. It is highly likely that some level of overplay (such as the 2 matches per season at Wollaton Village Sports Association) can be sustained on current pitches given the high standard of pitches and ensuring that maintenance levels are appropriate to current usage. In addition, increasing the number of wickets at Lee Westwood Sports Centre would relieve overplay. If this can be achieved there would be no required for additional pitches to be found in the Area.

#### 3.3 Rugby union

#### Scenario testing: improving pitch quality

If slit drainage was carried out across all pitches at Nottingham Moderns RFC this would increase pitch capacity by an additional 1.5 match sessions per week. This is considered to have a medium impact and requires the Club to replace these slits on an approximate 4/5 year basis. There would remain a shortfall of 4.5 match sessions per week to accommodate training demand (midweek and floodlit).

#### Scenario testing: access to additional pitches

Available spare capacity (at education sites) is not ideally located to be used by Nottingham Moderns RFC. In addition to quality and changing room access issues at these sites.

Securing access to floodlit provision either addition grass pitches or an AGP would address the remaining shortfalls.

If the Club can secure access to the new AGP at Lee Westwood Sports Centre (Nottingham Trent University) for training, some of the demand could be accommodated in the short term as it is more likely that this will be occasional use on a short term basis potentially when the weather is inclement due to high usage by the University and a lack of regular capacity. The long term solution would be to secure access to new AGP provision which comes on board in the Area, for example, the proposed 3G pitch at The Embankment to serve both football and rugby.

#### 3.4 Rugby league

#### Scenario testing: securing of tenure

If access to Bluecoat Beechdale Academy and/or Highfields Playing Fields was lost due to lack of security of tenure, there would be a shortfall of pitches to accommodate Nottingham Outlaws RLFC. The Club requires a minimum of 3.5 match equivalent sessions per week (based on its seven teams) to accommodate all its competitive and training needs (most training takes place at the AGP at the Forest Recreation Ground). In addition, it often requires access to a site with two pitches and has to travel outside of Nottingham to use an alternative site.

#### PART 3: STRATEGIC FRAMEWORK

#### 3.1 Context

The updated PPS will offer a strategic approach to the provision and protection of sports facilities. It will, through the protection of existing open space, sports and recreational land and buildings protect existing sites from development unless an assessment has been undertaken which has clearly shown them to be surplus to requirements. It will also include a playing pitch analysis, which will guide the future provision and management of new and existing sports pitches in the Nottingham area in the context of national policy and local sports development criteria.

At strategic level it will link and underpin in more detail the City's approach as a Core City towards fulfilling our national and corporate targets. It will help to inform Sport England (East Midlands) long term with regional planning and also help provide facilities to enable National Governing Bodies to deliver their working outcomes as outlined in their Whole Sport Plans.

It will assist in positioning ourselves locally, regionally and nationally in attempting to secure relevant funding and help address identified priorities.

Producing a Playing Pitch Strategy for Nottingham City will determine clear priorities and pathways for the future of playing pitches across the City. It will identify its future contribution and ambition in its support, promotion and delivery of outdoor sport, physical activity & active recreation.

There are a number of related strategies developed by the Council which have been adopted or are in the process of being developed, which are used to inform this study:

- Breathing Space Strategy 2010 2020
- Sport and Physical Activity Strategy 2014 2017
- Playing Pitch Strategy 2010

#### City of Football

During the development of this Strategy, Nottingham was awarded the first City of Football and will receive £1.6 million of National Lottery funding over the next two years. Its aim is to transform football participation across the city and tackle the challenges in retaining and growing the numbers of people who play the sport. It will create new football partnerships; develop new technologies; encourage more people to play, especially 14 to 25 year olds, women and girls and people from black and minority ethnic backgrounds. It is likely that this initiative will result in an increase in demand to play competitive football; however, the extent of this should be reviewed and applied within this Strategy when it is refreshed and updated (see Part 8).

#### 3.3 Vision

Therefore, this study has been developed on the basis of the above strategic drivers in order to ensure that it reflects the Council's wider ambitions. A vision has been set out to provide a clear focus with desired outcomes for the Nottingham Playing Pitch Strategy:

"By 2019 Nottingham will be serviced by a viable stock of Council owned/managed sites supported by a complementary network of community and private outdoor sports facilities that make outdoor sport accessible to people from the whole community"

#### PART 4: AIMS

The following Strategy aims are based on the key issues emerging from the Assessment Report. It is recommended that the following are adopted by the Council and its partners to enable it to achieve the overall vision of the Strategy:

#### AIM 1

To **protect** the existing supply of sports facilities where it is needed for meeting current or future needs

#### AIM 2

To enhance outdoor sports facilities through improving quality and management of sites

#### AIM 3

To provide new outdoor sports facilities where there is current or future demand to do so

#### PART 5: STRATEGIC RECOMMENDATIONS

The recommendations for the Strategy have been developed via the combination of information gathered during consultation, site visits and analysis. They reflect key areas to be addressed over its lifetime. However, implementation must be considered in the context of financial implications and the need for some proposals to also meet planning considerations.

#### AIM 1

To **protect** the existing supply of sports facilities where it is needed for meeting current or future needs

#### Recommendations:

- a. Protect sports facilities where there is a need to do so through local planning policy.
- b. Secure tenure and access to sites for high quality, development minded clubs, through a range of solutions and partnership agreements.
- c. Maximise community use of outdoor sports facilities where there is a need to do so.

## Recommendation a – Protect sports facilities where there is a need to do so through local planning policy

Based on the outcomes of the playing pitch strategy enhance local planning policy and emphasise the requirements of the National Planning Policy Framework (NPPF paragraph 73) and highlight Sport England's statutory consultee role on planning applications that affect playing field land.

NPPF paragraph 74 states that existing open space, sports and recreational buildings and land, including playing fields, should not be built on unless:

- An assessment has been undertaken which has clearly shown the open space, buildings or land to be surplus to requirements; or
- The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location; or
- The development is for alternative sports and recreational provision, the needs for which clearly outweigh the loss.

Protect the existing supply of sports facilities where it is needed for meeting current or future needs. The majority of facilities from the assessment report justify protection. Local plan policies should protect facilities and the scope to legally safeguard long term use of strategically important sites to the community such as the strategic sites and key centres identified in recommendation d should be considered. For example, through the Fields in Trust programme (www.fieldsintrust.org).

Where there is no need to protect facilities and the assessment shows scope for rationalisation, the following should be considered as a first stage when making any decisions about disposal:

- Is the facility surplus to requirements not only now but also in the future?
- Could the facility be used for another type of sport for which there is a deficit?
- Can current users be sufficiently accommodated at another appropriate site taking into consideration access, cost and locality?
- Consideration as to the quality of the facilities (including ancillary facilities).
- The long term sustainability of the facility.
- The level of current use and the impact on the spatial distribution of facilities across Nottingham of closing a facility.

It may be appropriate to dispose of some existing playing field sites (that are of low value i.e. one/two pitch sites with no changing provision) to generate investment towards creating bigger better quality sites (Strategic Sites) in order to develop the hierarchy of sites (see recommendation e).

The following criteria should be established as the basis for negotiations to mitigate the loss of playing field provision:

- Ensure that where playing fields are lost through alternative development or closure, that the type of provision of the same or improved standard is provided to meet demand identified.
- Where pitches are lost due to redevelopment of the site, compensatory re-provision or an equivalent or better contribution for re-investment into new pitches will be sought as appropriate in an alternative accessible location.
- Where opportunities exist to additionally increase pitch quality (and therefore pitch capacity to accommodate more matches) this should be a priority (please refer to the action plan to identify quality deficiencies in the appropriate area).
- All negotiations and mitigation packages should be raised and discussed in partnership with the relevant NGB and Sport England through the Playing Pitch Strategy Steering Group.

For further information please refer to Sport England's Playing Fields Policy - 'A Sporting Future for the Playing Fields of England' Policy Exception E4 which can be found at:

http://www.sportengland.org/media/123579/policy-exception-4.pdf

In terms of mitigation it is important, where possible and appropriate for a particular sport, that this takes place in an area that is accessible to the playing field that is lost to avoid a scenario where a redundant playing field is lost in an area which has deficiencies and is replaced on the other side of the authority.

Furthermore any potential school sites which become redundant over the lifetime of the Strategy may offer potential for meeting community needs on a localised basis. Where schools are closed their playing fields may be dedicated to community use to help address any unmet community needs. Closed school playing fields should be considered in the first instance for becoming community playing fields for meeting the needs identified in the Strategy before being considered for other uses.

The following should be considered when assessing the suitability of conversion of former school playing fields for community use:

- Location and willingness of LA/club or other party to take on ownership/lease /maintenance
- Size
- Quality
- Physical accessibility
- History of community access
- Availability of ancillary facilities

# Recommendation b – Secure tenure and access to sites for high quality, development minded clubs through a range of solutions and partnership agreements

Local sports clubs should be supported by partners including the Council, NGBs or the County Sports Partnership (CSP) to achieve sustainability across a range of areas including management, membership, funding, facilities, volunteers and partnership working. For example, support club development and encourage clubs to develop evidence of business and sports development plans to generate an income through their facilities. All clubs could be encouraged to look at different management models such as registering as Community Amateur Sports Clubs (CASC)<sup>1</sup>. Clubs should also be encouraged to work with partners locally whether volunteer support agencies or linking with local businesses.

As well as improving the quality of well-used, local authority sites, there are a number of sites which have poor quality (or no) ancillary facilities. It is recommended that security of tenure should be granted to the clubs playing on these sites (minimum 25 years as recommended by Sport England and NGBs) so the clubs are in a position to apply for external funding to improve the ancillary facilities.

There are a number of sites in Nottingham where security of tenure for the club/user needs to be secured (on private or industrial playing fields for example). This also often refers to education sites where formal community use agreements are not in place. NGBs can often help to negotiate and engage with schools, particularly academies where the local authority may not have direct influence. For further information on this, please refer to Objective g.

In addition there are a number of examples in Nottingham where long term leases could be put into place for the continued use of a site. Each club should be required to meet service and/or strategic recommendations. However, an additional set of criteria should be considered, which takes into account the quality of the club, aligned to its long term development objectives and sustainability.

In the context of the Comprehensive Spending Review, which announced public spending cuts, it is increasingly important for the Council to work with voluntary sector organisations in order that they may be able to take greater levels of ownership and support the wider development and maintenance of facilities. To facilitate this, the Council should support and enable clubs to generate sufficient funds to allow this.

<sup>&</sup>lt;sup>1</sup> http://www.cascinfo.co.uk/cascbenefits

Club	Site
Clubs should have Clubmark/FA Charter Standard accreditation award. Clubs commit to meeting demonstrable local demand and show pro-active commitment to developing school-club links. Clubs are sustainable, both in a financial sense and via their internal management structures in relation to recruitment and retention policy for both players and volunteers. Ideally, clubs should have already identified (and received an agreement in principle) any match funding required for initial capital investment identified. Clubs have processes in place to ensure capacity to maintain sites to the existing, or better, standards.	Sites should be those identified as 'Club Sites' (recommendation d) for new clubs (i.e. not those with a City wide significance) but which offer development potential. For established clubs which have proven success in terms of self-management 'Key Centres' are also appropriate. As a priority, sites should acquire capital investment to improve (which can be attributed to the presence of a Clubmark/Charter Standard club). Sites should be leased with the intention that investment can be sourced to contribute towards improvement of the site. An NGB/Council representative should sit on a management committee for each site leased to a club.

Recommended criteria for lease of sport sites to clubs/organisations

The Council can further recognise the value of Clubmark/Charter Standard by adopting a policy of prioritising the clubs that are to have access to these better quality facilities. This may be achieved by inviting clubs to apply for season long leases on a particular site as an initial trial.

The Council should establish a series of core outcomes to derive from clubs taking on a lease arrangement to ensure that the most appropriate clubs are assigned to sites. As an example outcomes may include:

- Increasing participation.
- Supporting the development of coaches and volunteers.
- Commitment to quality standards.
- Improvements (where required) to facilities, or as a minimum retaining existing standards.

In addition, clubs should be made fully aware of the associated responsibilities/liabilities when considering leases of multi-use public playing fields.

#### Community Asset Transfer

The Council should continue to work towards adopting a policy which supports community management and ownership of assets to local clubs, community groups and trusts. This presents sports clubs and national governing bodies with opportunities to take ownership of their own facilities; it may also provide non-asset owning sports clubs with their first chance to take on a building.

The Sport England Community Sport Asset Transfer Toolkit is a bespoke, interactive web based tool that provides a step by step guide through each stage of the asset transfer process: http://www.sportengland.org/support\_advice/asset\_transfer.aspx

# Recommendation c – Maximise community use of outdoor sports facilities where there is a need to do so

### Schools & Community Access

To enable the initiation of effective activities and programmes in identified areas of our communities and as part of the partnership work to develop key sports with NGB's there needs to be a plan for developing facilities in schools. This will enable there to be a direct response to findings in the Building on Success report and the Access to Schools Project undertaken by Sport England whereby the City needs to look at how it can help address the current pressures that our current sports facility stocks face by looking at our school & community facilities in order to meet identified current and future demand.

In order to better link access to indoor sports provision within schools and access to outdoor sports, prioritisation for the seven school identified below should be given specific support to see what opportunities exist for these school to absorb more demand/usage in order to reduce the used capacity at Nottingham City Council playing fields:

- Farnborough
- Top Valley
- Bluecoat Academy
- Bulwell Academy
- Nottingham University Samworth Academy
- Big Wood Academy
- Ellis Guildford

In order to maximise community use of educational facilities it is recommended to establish a more coherent, structured relationship with schools. The ability to access good facilities within the local community is vital to any sports organisation, yet many clubs struggle to find good quality places to play and train. In Nottingham pricing policies at facilities can be barrier to access at some of the education sites but physical access and resistance from schools, especially academies, to open up 3G provision is also an issue.

A large number of sporting facilities are located on education sites and making these available to sports clubs can offer significant benefits to both the school/college and the local clubs. The Council and other key partners must work with schools and colleges to develop an understanding of the issues that restrict or affect community access. Support should be provided, where appropriate, to address underlying problems. Consideration should be given to a centralised booking system for community use of schools and colleges to minimise administration and make access easier for the users.

It is not uncommon for school pitch stock not to be fully maximised for community use, especially in relation to 3G provision. Even on established community use sites, access to outdoor sports facilities to the community is limited. The Assessment Report identified several issues relating to the use of school facilities:

- Many sites are underutilised, especially for competitive play for football.
- Community use is limited and often based on informal agreements between individual schools and clubs.
- There is no strategic guidance as to which clubs are allocated the use of playing pitch facilities (i.e. in accordance with a strategic need).

- There are a number of school sites where a community use agreement is in place but it is not clear whether the agreement is being upheld.
- There are management issues inherent in developing, implementing and managing community use agreements. Advice and guidance can be obtained from Sport England's Schools toolkit and Sports organisations toolkit. (www.sportengland.org/facilities-planning)

Where appropriate, it will be important for schools to negotiate and sign formal and long-term agreements that secure community use. This need to be examined against these issues:

- The analysis provides a clear indication of the future pitch requirements and provides a basis for partners to negotiate.
- Community use should not impact on the needs of schools to deliver curricular and extracurricular activities.

Sport England has also produced guidance, online resources and toolkits to help open up and retain school sites for community use and can be found at: <a href="http://www.sportengland.org/facilities-planning/accessing-schools/">http://www.sportengland.org/facilities-planning/accessing-schools/</a>

It is recommended that a working group, led by a partner from the education sector but supported by a range of other sectors including sport and leisure is established to implement the strategic direction in relation to the increased/better use of school facilities. Broadly speaking, its role should be to:

- To better understand current community use, practices and issues by 'auditing' schools.
- Ensure community use agreements are upheld
- Identify and pilot one school/club formal community use agreement with a view to rolling out the model across the area.
- Ensure that funding to improve the quality of the facilities is identified and secured.
- As part of any agreement secure a management arrangement for community access, which does not rely on existing school staff structures.
- Ensure that pitch provision at schools is sufficient in quality and quantity to be able to deliver its curriculum. Once this has been achieved provision could contribute to overcoming deficiencies in the area.

Although there are a growing number of academies and college sites in Nottingham, which the Council has no control over the running of, it is still important to understand the significance of such sites and attempt to work with the schools where there are opportunities for community use. In addition, the relevant NGB has a role to play in supporting the Council to deliver the strategy and communicating with schools where necessary.

### AIM 2

To enhance outdoor sports facilities through improving quality and management of sites

### **Recommendation:**

- d. Improve quality
- e. Adopt a tiered approach (hierarchy of provision) for the management and improvement of sites.
- f. Work in partnership with stakeholders to secure funding
- g. Enhance the approach to securing developer contributions.

#### Recommendation d – Improve pitch quality

There are a number of ways in which it is possible to increase pitch quality, including for example, addressing overplay and improving maintenance. These are explored in more detail below.

#### Addressing quality issues

Priority in the short term (given limited resources) should be directed to overplayed, poor quality sites.

This standard, based on an achievable target using existing quality scoring to provide a baseline, should be used to identify deficiencies and hence investment should be prioritised to those sites which fail to meet the proposed quality standard (using the site audit database, provided in electronic format). The Strategy approach to these outdoor sports facilities achieving these standards should be to enhance quality and therefore the planning system should seek to protect them.

For the purposes of the Quality Assessments, this Strategy will refer to pitches and ancillary facilities separately as Good, Standard or Poor quality. In Nottingham, for example, some good quality sites have poor quality elements i.e. changing rooms or a specific pitch.

Good quality refers to pitches that have, for example, good grass cover, an even surface, are free from vandalism, litter etc. In terms of ancillary facilities, good quality refers to access for disabled people, sufficient provision for referees, juniors/women/girls and appropriate provision of showers, toilets and car parking.

Standard quality refers to pitches that have, for example, adequate grass cover, minimal signs of wear and tear, goalposts may be secure but in need of minor repair. In terms of ancillary facilities, standard quality refers to adequately sized changing rooms, storage provision and provision of toilets.

Poor quality refers to pitches that have, for example, inadequate grass cover, uneven surface and damage. In terms of ancillary facilities, poor quality refers to inappropriate size of changing rooms, no showers, no running water and old dated interior.

Please refer to the Sport England/NGB quality assessments. Sites played beyond capacity may require remedial action to help reduce this.

For improvement/replacement of AGPs refer to Sport England and the NGBs 'Selecting the Right Artificial Surface for Hockey, Football, Rugby League and Rugby Union' document for a guide as to suitable AGP surfaces:

www.sportengland.org/facilities-planning/tools-guidance/design-and-cost-guidance/artificialsports-surfaces/

#### Addressing overplay

In order to improve the overall quality of the playing pitches stock; it is necessary to ensure that pitches are not overplayed beyond recommended weekly carrying capacity. This is determined by assessing pitch quality (via a non-technical site assessment) and allocating a weekly match limit to each. Each NGB recommends a number of matches that a good quality pitch should take:

Sport	Pitch type	No. of matches
Football	Adult pitches	3 per week
	Youth pitches	4 per week
	Mini pitches	6 per week
Rugby union*	Pipe and Slit Drained and a good level of maintenance (D3/M2)	3.5 per week
	Pipe drained and a good level of maintenance (D2/M2)	3.25 per week
	Natural (adequate) drainage and a good level of maintenance (D1/M2)	3 per week
Rugby league	Senior	3 per week
Cricket	One grass wicket	5 per season
	One synthetic wicket	60 per season

\* Please note that the RFU believes that it is most appropriate to base the calculation of pitch capacity upon an assessment of the drainage system and maintenance programme afforded to a site.

There are also a number of sites that are poor quality but are not overplayed. These sites should not be overlooked as often poor quality sites have less demand than other sites but demand could increase if the quality was to increase. Improving pitch quality should not be considered in isolation from maintenance regimes.

Whilst it works both ways in so much as poor pitch condition is a symptom of pitches being over played, potential improvements may make sites more attractive and therefore more popular.

There is also a need to balance pitch improvements alongside the transfer of play to alternative pitch sites. Therefore, work with clubs to ensure that sites are not played beyond their capacity and encourage play, where possible, to be transferred to alternative venues which are not operating at capacity.

#### Increasing pitch maintenance

Standard or poor grass pitch quality may not just be a result of poor drainage. In some instances ensuring there is an appropriate maintenance for the level/standard of play can help to improve quality and therefore increase pitch capacity. Each NGB can provide assistance with reviewing pitch maintenance regimes.

For example, the FA has recently introduced a Pitch Advisor Scheme and has been working in partnership with Institute of Groundmanship (IOG) to develop a Grass Pitch Maintenance service that can be utilised by grassroots football clubs with the simple aim of improving the quality of grass pitches. The key principles behind the service are to provide football clubs with advice/practical solutions on a number of areas, with the simple aim of improving the club's playing surface.

In relation to cricket, maintaining high pitch quality is the most important aspect of cricket. If the wicket is poor, it can affect the quality of the game and can, in some instances, become dangerous. The ECB recommends full technical assessments of wickets and pitches available through a Performance Quality Standard Assessment (PQS). The PQS assesses a cricket square to ascertain whether the pitch meets the Performance Quality Standards that are benchmarked by the Institute of Groundsmanship. Please note that PQS assessments are also available for other sports.

# Recommendation e – Adopt a tiered approach (hierarchy of provision) for the management and improvement of sites

To allow for facility developments to be programmed within a phased approach the Council should adopt a tiered approach to the management and improvement of playing pitch sites and associated facilities. Please refer to Part 7: Action Plan for the proposed hierarchy.

#### Recommendation f – Work in partnership with stakeholders to secure funding

Partners, led by the Council, should ensure that appropriate funding secured for improved sports provision is directed to areas of need, underpinned by a robust strategy for improvement in playing pitch facilities.

In order to address the community's needs, to target priority areas and to reduce duplication of provision, there should be a coordinated approach to strategic investment. In delivering this recommendation the Council should maintain a regular dialogue with local partners and through the Playing Pitch Steering Group.

Some investment in new provision will not be made by the Council directly, it is important, however, that the Council therefore seeks to direct and lead a strategic and co-ordinated approach to facility development by education sites, NGBs, sports clubs and the commercial sector to address community needs whilst avoiding duplication of provision.

Please refer to Appendix Two for further funding information which includes details of the current opportunities, likely funding requirements and indicative project costs.

Sport and physical activity can have a profound effect on peoples' lives, and plays a crucial role in improving community cohesion, educational attainment and self-confidence. However, one of sport's greatest contributions is its positive impact on public health. It is therefore important to lever in investment from other sectors such as health through, for example, the PCT.

Sport England research suggests the following:

Economic impact:

- In 2010, sport and sport-related activity contributed £20.3 billion to the English economy – 1.9% of the England total.
- The contribution to employment is even greater sport and sport-related activity is estimated to support over 400,000 full-time equivalent jobs, 2.3% of all jobs in England.

Health impact:

- Physical activity, including sport, is linked to reduced risk of over 20 illnesses, including cardiovascular disease and some cancers.
- Taking part in regular sport can save between £1,750 and £6,900 in healthcare costs per person.

Social and cultural impact:

- Published studies show the positive effects of sport on education include improved attainment, lower absenteeism and drop-out, and increased progression to higher education. For instance, young people's participation in sport improves their numeracy scores by 8 per cent on average above non-participants.
- Other studies have found that sport programmes aimed at youths at risk of criminal behaviour can enhance self-esteem and reduce reoffending.

#### Recommendation g – Enhance the approach to securing developer contributions

Nottingham City Council's Land and Planning Policies (LAPP), Development Plan Document, Local Plan Part 2, Preferred Option has emerging policies (Section 5 DM48-50 & DM56) both on the protection of open space (including formal playing fields) and for creation of new open space and developer contributions in general.

It is important that this strategy informs emerging policies and any supplementary planning documents by setting out the approach to securing sport and recreational facilities through new housing development. The guidance should form the basis for negotiation with developers to secure contributions to include provision and/or enhancement of appropriate playing fields and its subsequent maintenance. Section 106 contributions or CIL (Community Infrastructure Levy) could also be used to improve the condition and maintenance regimes of the pitches in order to increase pitch capacity to accommodate more matches and help deliver the Action Plan.

The City Council is currently considering the opportunities of introducing a CIL regime and if this is taken forward, consideration will be given to the inclusion of Open Space within the R123 list. The outcome of this work will also need to inform how S106 contributions are managed in light of the pooling restrictions that are to be imposed from April 2015.

The following planning policy objectives should be implemented to enable the above to be delivered:

- Planning consent should include appropriate conditions and/or be subject to specific planning obligations. Where developer contributions are applicable, a Section 106 Agreement or equivalent must be completed specifying the amount and timing of the Contribution(s) to be paid using the existing SPG as a starting point for negotiation.
- Where justified contributions will also be secured towards maintenance on new pitches.
- Where appropriate all new or improved playing pitches on school sites should be subject to community use agreements. For further guidance please refer to Sport

England: <u>http://www.sportengland.org/facilities-planning/planning-for-sport/planning-tools-and-guidance/community-use-agreements/</u>

### AIM 3

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To provide new outdoor sports facilities where there is current or future demand to do so

#### **Recommendations:**

- h. Rectify quantitative shortfalls in the current pitch stock.
- i. Identify opportunities to add to the overall stock to accommodate both current and future demand.

#### Recommendation h - Rectify quantitative shortfalls in the current pitch stock

The Council and its partners should work to rectify identified inadequacies and meet identified shortfalls as outlined in the Assessment Report and the sport by sport specific recommendations.

It is important that the current levels of grass pitch provision are protected, maintained and enhanced to secure provision now and in the future. For most sports the future demand for provision identified in Nottingham can be overcome through maximising use of existing pitches through a combination of:

- Improving pitch quality in order to improve the capacity of pitches to accommodate more matches.
- The re-designation of pitches for which there is an oversupply.
- Securing long term community use at school sites.
- Working with commercial and private providers to increase usage.

While maximising the use of existing pitches offers scope to address the quantitative deficiencies for most sports, new or additional cricket squares on public or private fields, as well as improving existing wickets is required to meet the levels of demand identified for cricket both now and in the future.

There may be a requirement to protect some senior football pitches as this provides the flexibility to provide senior, junior or mini pitches (through different line markings/coning areas of the pitch). However, further work should be undertaken on this as an action for the Council/NGBs. Furthermore the re-designation of adult pitches that are not currently used may lead to a deficiency of adult pitches in the medium to longer term as younger players move up the ages. It is likely that for some sports, particularly football, that the provision of new pitches and facilities will be required in the future to support the predicted future demand.

Unmet demand, changes in sport participation and trends, and proposed housing growth should be recognised and factored into future facility planning. Assuming an increase in participation and housing growth occurs, it will impact on the future need for certain types of sports facilities. Sports development work also approximates unmet demand which cannot currently be quantified (i.e., it is not being suppressed by a lack of facilities) but is likely to occur. The following table highlights the main development trends in each sport and their likely impact on facilities. However, it is important to note that these may be subject to change.

Furthermore, retaining some spare capacity allows some pitches to be rested to protect overall pitch quality in the long term. Therefore, whilst in some instances it may be appropriate to re-designate a senior pitch where there is low demand identified a holistic approach should be taken to re-designation for the reasons cited. The site-by-site action planning will seek to provide further clarification on where re-designation is suitable.

Sport	Future development trend	Strategy impact
Football	City of Football aims is to transform football participation across the city and tackle the challenges in retaining and growing the numbers of people who play the sport. It will create new football partnerships; develop new technologies; encourage more people to play, especially 14 to 25 year olds, women and girls and people from black and minority ethnic backgrounds.	It is likely that this initiative will result in an increase in demand to play competitive football; however, the extent of this should be reviewed and applied within this Strategy when it is refreshed and updated.
	The needs of the game changed significantly from the 2013/14 season with the implementation of the FA Youth Development Review. As a result, pitch demands changed. This could also see changes in the seasonal demand of pitches (youth football).	Consider re-allocating leases to Charter Standard clubs with a large number of teams. Work with clubs to identify facility development opportunities. Work with clubs in relation to their pitch demands as a result of the FA Youth Development Review.
	Demand for senior football is likely to be sustained or decrease slightly based on current trends and the move to small sided football.	Sustain current stock but consideration given to reconfigure pitches.
	An increase in women and girls football following £2.4m investment over the next two years (2014-2016) from Sport England to increase the number of women and girls taking part in football sessions.	A need to provide segregated ancillary facilities and the potential need for more pitches.
Cricket	Demand for additional cricket pitches to accommodate unmet SAC demand as well as club demand and midweek leagues.	Access to additional cricket pitches and consideration of alternatives to grass wickets.
	Women's and girls' cricket is a national priority and there is a target to establish two girls' and one women's team in every local authority over the next five years.	Support clubs to ensure access to segregated changing and toilet provision and access to good quality cricket pitches to support growth.
Rugby union	The Rugby World Cup (2015) is predicted to see a further increase in the demand for rugby provision. Strong junior sections	Clubs are likely to field more teams in the future, and therefore have a demand for more pitches. It is important, therefore, to work with the clubs to maintain the current pitch stock and to support facility development where appropriate.
Rugby league	Increase current levels of participation.	Sustain current pitch stock. The RFL has plans to expand its Play Touch Rugby League programme and establish PTRL sites in Nottingham.

Sport	Future development trend	Strategy impact
		PTRL can be played on natural turf or artificial turf surfaces. The RFL also plans to extend its 9-a-side offer. The RFL will feed its plans into the Action Plan once available and will work with the council to identify any suitable and available sites
AGPs	Demand for 3G pitches for football continues to increase. It is likely that future demand for the use of 3G pitches to service competitive football, particularly mini and youth will result in some reduced demand for grass pitches. Provision of 3G pitches which are IRB compliant will help to reduce overplay as a result of training on rugby pitches.	Ensure that access to provision is maximised where demand requires and that community use agreements are in place. Utilise Sport England/NGB guidance on choosing the correct surface: <u>http://www.sportengland.org/media/30651/Se</u> <u>lecting-the-right-artificial-surface-Rev2- 2010.pdf</u>
Tennis	The LTA is currently updating its citywide tennis plan which will aim to increase tennis participation and to establish potential new and existing venues which may be used to deliver tennis.	The priority areas for delivery are those indicating high latent demand. The key to delivery is through local opportunities which may involve taking non-traditional forms of the sport to communities that have not traditionally engaged in tennis. Schools engagement will also be a key area for development, which means establishing the level of existing activity in schools.as well as in non-traditional venues such as leisure centres and community centres.
Bowls	Participation likely to remain constant or slightly increase if clubs increase members as many are keen to do.	Increased maintenance of greens will be required.

# Recommendation i - Identify opportunities to add to the overall pitch stock to accommodate both current and future demand

The Council should use, and regularly update, the Action Plan within this Strategy for improvements to its own pitches whilst recognising the need to support partners. The Action Plan lists improvements to be made to each site focused upon both qualitative and quantitative improvements as appropriate for each area.

### LAPP (Land and Planning Policies) sites

Nottingham City Council's Land and Planning Policies (LAPP), Development Plan Document, Local Plan Part 2, Preferred Option outlines site allocations and development management policies in accordance with the Core Strategy.

The following LAPP sites either previously accommodated or currently accommodate playing pitches:

Preferred Option Site ID	Site name	Analysis area	Pitch type	Status	Proposed development
LA24	Chingford Playing Fields	North	Football	Open Space	A proportion of the site should be retained as provision for semi-natural open space. This could be incorporated into multi- purpose green space. Nearby parks and open spaces have capacity for future increases in demand for pitches.
LA25	Clifton West	South	N/A	Open Space / Agricultural	Proposed uses – residential with a proportion of the site retained as open space as set out in the Development Principles. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.

Preferred Option Site ID	Site name	Analysis area	Pitch type	Status	Proposed development
LA31	Fairham Comprehensive School	South	N/A	Education & Open Space	Proposed uses - residential with a proportion of the site retained as open space. Existing playing fields offer opportunities for provision of improved green space and biodiversity with careful consideration to the character of the existing landscape. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.
LA36	Former Eastglade Primary and Nursery School	North	N/A	Vacant / Open Space	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA37	Former Haywood School Site	North	N/A	Vacant	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA39	Former detached Henry Mellish School Playing Fields	North	N/A	Open Space	Proposed uses - residential
LA40	Former Padstow School	North	N/A	Open Space / Former School	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).

Preferred Option Site ID	Site name	Analysis area	Pitch type	Status	Proposed development
LA41	Former Padstow School Detached Playing Fields (Beckhampton Road)	North	N/A	Open Space	Site allocated for creation of a community sports hub site via the creation of a Sports Association.
LA42	Former Padstow School Detached Playing Fields (Ridgeway)	North	N/A	Open Space	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA43	Haywood Detached Playing Fields	North	N/A	Open Space	Proposed uses – residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA47	Lortas Road	North	N/A	N/A	Proposed uses - residential with a proportion of the site retained as open space – subject to the development of a community sports hub site in the north of the City, currently proposed at LA41 Former Padstow School Detached Playing Fields (Beckhampton Road).
LA49	Melbury School Playing Fields	North	N/A	Open Space	Proposed uses - residential - with a proportion of the site retained as open space. Nearby parks and open spaces, including redeveloped Harvey Hadden Sports Complex (Bilborough Park), have capacity for future increases in demand for pitches.

In addition to the above, a lapsed site is any site where the last known use was as a playing field more than five years ago (these fall outside of Sport England's statutory remit but still have to be assessed using the criteria in paragraph 74 of the National Planning Policy Framework). A site falling under Sport England's statutory remit of being used within the last three years is referred to as disused.

Site ID	Site name	Analysis area	Pitch type	Status	Future Potential
ККР 42	Colwick Racecourse	South	Football	Lapsed – no changing facilities - no current demand	8 adult pitches
ККР 48	King George V Playing Fields	North	Football	Lapsed – no changing facilities - no current demand	3 adult pitches
N/A	Wollaton Park	Central	Football	Lapsed	None
KKP 44	Hempshill Lane	North	Football	Lapsed – no current demand	1 adult & 1 junior pitch
	Broxtowe Country Park	North	Football	Lapsed – no current demand	1 adult pitch

### PART 6: SPORT SPECIFIC RECOMMENDATIONS

### FOOTBALL

Maximise use of sites (both grass and 3G) and seek to focus future investment in multipitch and hub sites.

### FA priorities

- To provide one full size 3G pitch at Victoria Embankment and in line with the Masterplan for the area improve the ancillary facilities.
- To review leases across the Lenton Lane sites and consider the formation of one Association to manage/operate the site as a whole.
- To develop the Lenton Lane sites as a hub including provision of at least one 3G pitch to support a sustainable model.
- To find a resolution to finding a suitable and sustainable site to accommodate Bilborough Town FC.

### Grass pitches

- Where pitches are assessed as standard or poor quality, review maintenance regimes to ensure it is of an appropriate standard to sustain/improve pitch quality.
- Transfer play on sites which are played to capacity or overplayed to alternative venues which are not operating at capacity or are not currently available for community use.
- Work to accommodate displaced, latent and future demand on sites which are not operating at capacity or are not currently available for community use.
- Consider reconfiguring pitches in order to meet current and future demand.
- Work with schools to maximise access to secondary schools and academies to address latent, displaced or future demand and to develop school-club links.
- Consider the future value of lapsed sites, where appropriate, reinvest into the development of central venue sites and hub sites.
- Where appropriate, develop partnership and/or lease arrangements with large, sustainable, development-minded clubs to manage their own 'home' sites thus facilitating club development.

### 3G pitches

- Ensure that existing 3G pitches are FA registered and maximise their use to allow for future back to back programming of mini/youth matches at peak times.
- Support the future investment of existing or new full size 3G pitches to allow for competitive use.
- Ensure that sinking funds are in place to maintain 3G pitch quality in the long term.

### CRICKET

Protect current levels of provision and meet unmet demand for access to additional pitches for LMS.

- Work with clubs to address quality issues on those pitches assessed as average and poor quality.
- Utilise spare capacity in North and South areas to accommodate future demand from Central Area.
- Address overplay on grass wickets through ensuring that maintenance levels are appropriate to current usage and where possible increasing the number of wickets on squares.
- Seek to improve access to schools or provide new artificial pitches to meet unmet demand from Last Man Stands (LMS).
- Work with clubs to improve access to indoor training facilities during the winter months.

### RUGBY

Work towards meeting overplay and increase the quality of pitches and ancillary facilities as required.

#### Rugby union

- Improve pitch quality through investing in slit drainage across all pitches and replace these slits on an approximate 4/5 year basis.
- Address overplay at Nottingham Moderns RFC through securing access to floodlit training areas which are either dedicated grassed areas or through access to an International Rugby Board (IRB) compliant AGP.
- To work with neighbouring authorities to explore options to meet shortfalls of provision within Nottingham.

#### Rugby league

- Work to secure long term access to a site to meet the needs of Nottingham Outlaws RLFC.
- In the short term, maximise spare capacity at education sites to address current and future demand.

### HOCKEY

Maximise access to existing provision and work towards improving the quality of existing provision.

- Work with England Hockey to ensure priority hockey sites are protected and their quality is sustained/improved.
- Address demand for an additional pitch at Highfields Sports Centre through supporting the Club to applying for funding.
- Ensure that sinking funds are in place to maintain AGPs quality in the long term.
- Work with providers to maximise access to AGPs to accommodate both hockey training and competitive play.

### **OTHER SPORTS**

Maximise access to existing provision and work towards improving the quality of provision.

#### Tennis

- Address tennis demands through the LTA City-wide Tennis Plan which will aim to increase tennis participation and to establish potential new and existing venues which may be used to deliver tennis.
- Improve court quality and prioritise investment to sites which are available for public/community use.
- Ensure clubs can access the appropriate standard of courts to allow LTA competitions to be played.

#### **Bowls**

- Address spare capacity and maximise the availability of bowling greens for pay and play in order to raise the profile of the game, increase levels of membership and the revenue generated by sites.
- Support clubs which plan to attract younger people through hosting events such as family days as well as establishing links with local primary schools and girl guides.
- Where demand exists, ensuring that quality is sustained or improved.

### PART 7: ACTION PLAN

#### Introduction

The site-by-site action plan list seeks to address key issues identified in the accompanying Assessment Report. It provides recommendations based on current levels of usage, quality and future demand, as well as the potential of each site for enhancement.

It should be reviewed in the light of staff and financial resources in order to prioritise support for strategically significant provision and provision that other providers are less likely to make. Recommendation e below explains the hierarchy of priorities on the list. It is imperative that action plans for priority projects should be developed through the implementation of the strategy.

The Council should make it a high priority to work with NGBs and other partners to comprise a priority list of actions based on local priorities, NGB priorities and available funding.

# Recommendation e - Adopt a tiered approach (hierarchy of provision) to the management and improvement of sites

To allow for facility developments to be programmed within a phased approach the Council should adopt a tiered approach to the management and improvement of playing pitch sites and associated facilities.

Nottingham has a number of 'key centres', which are sites that are considered to be the most popular and therefore need to be of a high standard in order that they can accommodate a sufficient number of matches per week. This applies mostly to football pitch hire. However, the Council should extend this provision model to recognise the supply and demand issues identified throughout the Assessment Report (i.e. current levels of overplay) and the investment necessary to improve sites based on current levels of usage. The identification of sites is based on their strategic importance in a City-wide context (i.e. they accommodate the majority of play). In addition to this, there are a number of sites which have been identified as accommodating both senior and junior matches, sometimes concurrently. Not only could such sites require a mixture of mini, youth and senior pitches, but they also require split-level ancillary facilities, in order to maximise their usage at all times.

In the context of developing a tiered model approach to the management of sports facilities Nottingham has a large number of multi-team junior clubs which place a great demand on the pitch stock. There are therefore a number of sites which are still owned and maintained by the local authority, but are actually booked by the clubs for the entire season. The sites are then recognised as the 'home ground' of the club. Such sites are fundamentally different from those which can be hired on a regular basis because they are in effect, 'allocated' to a certain club and management responsibility, in terms of allocating teams to pitches, is transferred to the individual club.

Strategic sites	Key centres	Club or education sites	Reserve sites
Strategically located in the City. Priority sites for NGB.	Strategically located within the analysis area.	Services the local community.	Services the local community.

#### Proposed tiered site criteria

Strategic sites	Key centres	Club or education sites	Reserve sites
Accommodates three or more grass pitches. Including provision of an AGP.	Accommodates two or more grass pitches.	Accommodates more than one pitch.	Likely to be single- pitch site.
Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision.	Supports informal demand and/ or training etc.
Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains within the local authority or with an appropriate club on a lease arrangement.	Club either has long- term lease/hires the pitch for the entire season or owns the site. Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains with the Council or existing management body.
Maintenance regime aligns with NGB guidelines.	Maintenance regime aligns with NGB guidelines.	Standard maintenance regime either by the club or in house maintenance contract.	Basic level of maintenance i.e. grass cutting and line marking as required.
Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Appropriate access changing to accommodate both senior and junior use concurrently (if required).	No requirement for access changing to accommodation.

**Strategic sites** are of City wide importance where users are willing to travel to access the range and high quality of facilities offered and are likely to be multi sport. These have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

The financial, social and sporting benefits which can be achieved through development of strategic sites (also known as hub sites) are significant. Sport England provides further guidance on the development of community sports hubs at:

http://www.sportengland.org/facilities\_planning/planning\_tools\_and\_guidance/sports\_hubs. aspx

### Key centres

Although these sites are more community focused, some are still likely to service a wider analysis area (or slightly wider). However, there may be more of a focus on a specific sport i.e. a dedicated site.

From a football perspective, these sites already seek to accommodate the growing emphasis on football venues catering for youth football (especially mini-soccer) matches. The conditions recommended for mini and youth football are becoming more stringent. This should be reflected in the provision of a unique tier of pitches for mini and youth football solely that can ensure player safety, as well as being maintained more efficiently. It is anticipated that both youth and mini-football matches could be played on these sites. Initial investment could be required in the short term and identified in the Action Plan.

Additionally, it is considered that some financial investment will be necessary to improve the ancillary facilities at both Strategic sites and Key Centre sites to complement the pitches in terms of access, flexibility (i.e. single-sex changing if necessary), quality and that they meet the rules and regulations of local competitions.

**Club/Education sites** refer to those sites which are hired to clubs for a season, or are sites which have been leased on a long-term basis. Primarily they are sites with more than one pitch. The level of priority attached to them for Council-generated investment may be relatively low and consideration should be given, on a site-by-site basis, to the feasibility of a club taking a long-term lease on the site (if not already present), in order that external funding can be sought.

It is possible that sites could be included in this tier which are not currently hired or leased to a club, but have the potential to be leased to a suitable club. Such sites will require some level of investment, either to the pitches or ancillary facilities, and is it anticipated that one of the conditions of offering a hire/lease is that the club would be in a position to source external funding to improve the facilities.

**Reserve sites** could be used as overspill for neighbouring sites and/or for summer matches/competitions, training or informal play. They are most likely to be single-pitch sites with no ancillary facilities.

In addition to above, **potential surplus sites** are those which are to be considered for disposal and which release reinvestment for further up the hierarchy.

### Management and development

The following issues should be considered when undertaking sports related site development or enhancement:

- Financial viability.
- Security of tenure.
- Planning permission requirements and any foreseen difficulties in securing permission.
- Adequacy of existing finances to maintain existing sites.
- Business Plan/Masterplan including financial package for creation of new provision where need has been identified.
- Analysis of the possibility of shared site management opportunities.
- The availability of opportunities to lease sites to external organisations.
- Options to assist community groups to gain funding to enhance existing provision.
- Negotiation with landowners to increase access to private strategic sites.
- Football investment programme/3G pitches development with The FA.

### Action plan

#### Partners

The column indicating Partners refers to the main organisation that the Council will liaise with in helping to deliver the actions. The next stage in the development of the action plan will be to agree a Lead Partner to help deliver the actions.

#### Site hierarchy tier and priority level

Within the action plan projects have been allocated according to their associated hierarchy together with a priority level (High, Medium and Low).

**High** priorities have borough wide importance and have been identified on the basis of the impact that the site will have on addressing the key issues identified in the assessment.

**Medium** priorities have analysis area importance and have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

Low priorities have local or club specific importance and have been identified on a site by site basis as issues appertaining to individual sites but that may also contribute to addressing the issues identified in the assessment

#### Timescales

The action plan has been created to be delivered over a ten year period. The information within the Assessment Report, Strategy and Action Plan will require updating as developments occur. The timescales relate to delivery times and are not priority based.

Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

#### Aim

Each action seeks to meet at least one of the three aims of the Strategy; **Enhance, Provide, Protect.** 

### CENTRAL

### Football

Summary of pitches required to meet current and future demand

Pitch type	Actual spare	Demand (match sessions per week)					
	capacity (match sessions)	Overplay	Strategic reserve (20%)	Latent demand	Total (current)	Future demand	Total (future)
Adult	8.5	3	2	-	3.5	1	2.5
Youth	1	-	-	-	1	1	
Mini	10.5	-	2	-	8.5	2	6.5

- No demand for additional football pitches.
- Overplay on adult pitches can be accommodated on spare capacity.
- Some spare capacity is retained for strategic reserve in order to protect quality and accommodate latent and future demand.

### Cricket

- No peak time capacity.
- Potential future demand in the area for development of Last Man Stands.

### **Rugby union**

 Spare capacity at Fernwood School which is unused as there is no local demand for community use.

#### Hockey

• The two AGPs at Highfields Sports Club are both operating at capacity and as such Highfields Hockey Centre reports demand for a second water based AGP at the site.

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
1	Basford Mill Cricket Club	Cricket	Club	One poor quality cricket pitch with unsecured community use (unable to obtain lease from the NHS Trust). Non-turf wicket requires replacing.	Seek options to secure the long term security of the site and subsequent replacement of the non turf wicket.	ECB	Club	High	Medium	Protect
8	Djanogly City Academy Nottingham (Haydn Road Sports Ground)	Football/ Cricket/AGP	School	One youth football 11v11 pitch, one cricket and one AGP all unavailable for community use. All good quality. The cricket pitches have previously been used, however, clubs reported that it was too expensive for regular use.	Work with the school to overcome access issues for community use, particularly in relation to the cricket pitch which could meet future demand.	ECB	Education	Medium	Short	Protect
11	Fernwood School	Football	School	One adult and two mini pitches all available but unused of standard/good quality.	No current local demand for community use. Consider future potential to open up	NCC	Education	Low	Long	Protect
		Rugby		One good quality senior pitch with available changing and spare capacity.	for community use depending on strategic need.					
		Cricket		Wollaton Cricket Club and Nottinghamshire County Cricket Board is working with the school to 'adopt a wicket'.	Consider as potential additional site for LMS.	ECB		High	Short	
12	Greenwood Meadows Football Club (Lenton Lane site)	Football	Club	NCC owned and leased to Greenwood Meadows FC. One adult (overplayed) and one mini football pitch (capacity) with poor quality changing accommodation. Latent and future demand reported for adult and youth teams.	Develop as a hub site including provision of at least one 3G pitch to support a sustainable model. Consider reconfiguration of site to optimise pitch use as a central venue. Review leases across the sites and consider the formation of one Association	FA ECB NCC	Strategic	High	Medium	Protect and Provide
29	The Brian Wakefield Sports Ground (Lenton Lane site)	Football	Cricket Club	Bilborough Pelican FC lease from Trust (Notts Unity Casuals CC). Two adult (good) and one mini (standard) pitch all with spare capacity.	to manage/operate the site as a whole.					
		Cricket		One good quality pitch with artificial wicket. No spare capacity on the grass wickets.						
33	The Ron Steel Sports Ground (Lenton Lane site)	Football	Club	NCC owned and leased to Dunkirk FC. One adult, one mini and two youth pitches, all good quality. Some spare peak capacity on adult pitch all others no capacity. Dunkirk FC has been granted planning permission for a half sized 3G artificial pitch to service training demand, however, no funding acquired.						
70	Pelican Colts JFC (Lenton Lane site)	Football	Club	NCC owned and leased to Pelican Colts JFC Two adult, one youth and two mini pitches all of good quality with some spare peak capacity. Site is leased from the Council.						
13	Grove Farm - University of	Football	University	16 adult pitches of good quality with spare capacity retained to preserve quality.	Protect for University use as a priority and reserve spare capacity in order to protect	University	Education	Low	Long	Protect
	Nottinghẩm	Cricket		Three good quality cricket pitches with no spare capacity. Only one pitch is used for community use the remaining are retained for University use.	quality.					
		Rugby		Four good quality senior pitches with no community use due to accommodating university fixtures.						

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
15	Highfields Park Sports Ground	Football	NCC	Two adult (overplayed) and three mini pitches, all standard quality. Wollaton Youth FC is in talks with NCC over acquiring a long term lease in order to proceed with development aspirations for the site.	Ensure long term security of the site is agreed in order to progress site development aspirations. Seek options to improve quality to accommodate overplay and/or ensure appropriate maintenance is applied to sustain current levels of play.	NCC FA		High	Short	Protect and Enhance
		Football	NCC	Previously Notts County Training Ground and adjoins Highfields Park. Four good quality adult pitches with no community use. Council proposes to bring two pitches into community use (for use by Wollaton Youth FC – to accommodate overplay at Highfields) and to convert remaining area into tennis courts to meet additional demand from Nottingham Tennis Centre.	Link use of this site to Highfields Park and tie in pitch use into long term security for Wollaton Youth FC and development of site to accommodate all its teams serviced by standalone changing provision in the long term.	NCC FA		High	Long	Protect
69	Highfields Park Football Pitches	Football	University	Five adult football pitches and one cricket pitch. All good quality and used to capacity for University teams so unavailable for community use.	Protect for University use as a priority and reserve spare capacity in order to protect quality.	University	Club	Low	Long	Protect
16	Highfields Pitches - University of Nottingham	Football/ cricket	Club	<ul> <li>Two full size AGPs, one water based (standard), one sand based (good).</li> <li>The water pitch was laid in 2002 12 – 14 yrs old needs replacing, it will last one more season.</li> <li>Both pitches are operating at capacity and as such Highfields Hockey Centre reports demand for a second water based AGP at the site.</li> </ul>	Support the Club to explore funding opportunities to refurbish the water based pitch.	EH	Education	High	Medium	Enhance
45	Highfields Hockey Sports Club	AGP	Club Club	Two full size AGPs, one water based (standard), one sand based (good). The water pitch was laid in 2002 12 – 14 yrs old needs replacing, it will last one more	Explore options to invest in a second water based AGP which could be located on the shale pitch area located on neighbouring Highfields Park.	EH NCC	Key Centre	Medium	Medium	Provide
				season. Both pitches are operating at capacity and as such Highfields Hockey Centre reports demand for a second water based AGP at the site. One good quality adult pitch with minimal peak capacity. Long term lease from NCC.	Retain spare capacity in order to protect quality.			Low	Long	Protect
27	Radford Football Club	Football	NCC	Two standard quality adult pitches with peak capacity. New 3G pitch provided with changing improvements underway to support it.	Develop as a hub site and seek options to improve quality and/or ensure appropriate maintenance is applied in order to maximise use. Explore options to develop more grass pitches at the site.	FA NCC	Club	High	Medium	Protect and Enhance
30	The Forest Recreation Ground	Football	NCC Club	One full size sand based AGP which has had fencing upgraded. Home ground to Sikh Union (Nottingham) Hockey Club.	Ensure appropriate pitch maintenance is applied in order to sustain and/or increase current usage.	EH	Strategic	Medium	Long	Protect and Enhance Protect
		AGP -	]	One standard quality pitch currently unused for	Consider as potential additional site for	ECB		High	Short	and

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
		hockey		competitive fixtures but heavy casual use. New non-turf pitch is due to be installed. The pitch, which will form an integral part of Nottingham City Council's Forest Restoration Plan, will be supplemented by a fully enclosed two bay practice net facility with non-turf wickets. Main cricket pavilion refurbished.	LMS.					Enhance
		Cricket		One standard adult pitch no spare capacity.	Ensure appropriate pitch maintenance is applied in order to sustain current usage.	FA		Low	Long	
39	Wollaton Village Sports Association	Football	Club NCC	One good quality pitch with artificial wicket. Grass wickets slightly overplayed by 2 matches per season.	Ensure appropriate pitch maintenance is applied in order to sustain current usage/overplay.	ECB	Key Centre	Low	Long	Protect and Enhance
		Cricket		Three hard courts (two floodlit) standard quality. Wollaton Village LTC reports that the quality of its courts had been deteriorating and as a result money was spent on them, however, they are still not good quality and need resurfacing again.	Ensure sinking fund is in place for the future refurbishment of the tennis courts.	LTA		Medium	Medium	Provide
		Tennis		One adult (poor) and one mini (standard) pitch with some spare capacity on the mini pitch. Poor quality changing. Main user Sherwood FC which uses a range of other sites to accommodate all teams.	Potential future reserve site in relation to the development of a hub site at Forest Recreation Ground where teams could also be transferred to play.	NCC		Medium	Long	
40	Woodthorpe Grange	Football	NCC	One of the largest tennis centres in the UK and is a high profile facility for both tennis in the area and for the LTA as a whole.	Retain and protect.	NCC LTA	Reserve	High	Long	Protect
59	Nottingham Tennis Centre	Tennis	NCC	Three hard and two grass courts all of good quality. Two good quality bowling greens with some spare capacity, however, multiple clubs operating across the site.	Sustain quality and seek to maximise use.	NCC	Strategic	Medium	Long	Protect
56	Valley Road Park	Tennis/bowls	NCC	Two good quality bowling greens with some spare capacity, however, multiple clubs operating across the site.	Sustain quality and seek to maximise use.	NCC	Key Centre	Low	Long	Protect
61	Lenton Recreation Ground	Bowls	University	One sand filled and one 3G AGP both good quality. Exclusive to University of Nottingham use only and, therefore, unavailable for community use.	Explore future potential use of the 3G pitch to satisfy future demand for increased competitive use of AGPs.	University FA	Club	Medium	Short	Protect
86	University Park Sports Centre	AGP	NCC	Two poor quality hard surface tennis courts and one disused bowling green.	Consider alternative uses for the site.	NCC	Education	Low	Long	-
102	Lenton Abbey Park	Tennis/bowls	NCC	Lapsed site which previously contained football pitches.	No plans to reinstate sporting provision at the site due to its heritage importance	NCC	Reserve	Low	-	-
N/A	Wollaton Park	Football					-			

### NORTH

### Football

Summary of pitches required to meet current and future demand

Pitch type	Actual spare		Demand (r	natch ses	sions per	week)	
	capacity (match sessions)	Overplay	Strategic reserve (20%)	Latent demand	Total (current)	Future demand	Total (future)
Adult	21.5	6	4	-	10	1.5	8.5
Youth	3	5	1	-	-3	1.5	-4.5
Mini	11	-	2.5	-	8.5	2	6.5

- Overplay on adult and youth pitches.
- Some spare capacity is retained for strategic reserve in order to protect quality and accommodate latent and future demand.
- Shortfall of youth pitches can be addressed by increasing pitch quality.

### Cricket

- There is actual spare capacity of 0.5 pitches at West Indian Cavaliers Cricket Club.
- Some sites unavailable for community use due to poor quality i.e. Top Valley Academy and Trinity School.
- Potential demand in the area for development of Last Man Stands.
- Shortfall of one cricket pitch to meet future demand across Nottingham.

### **Rugby union**

 Three available schools sites which are unused due to lack of demand in the Area coupled with poor quality pitches.

### Hockey

 No demand in the Area for additional pitches to service hockey. Spare capacity for more hockey availableat Bulwell Academy.

### Rugby league

Accommodation required for league matches and training with changing facilities

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
2	Bilborough College	Football	College	One standard adult pitch which is slightly overplayed. Used by Bilborough Town FC youth teams.	Seek options to improve quality to accommodate overplay and/or ensure appropriate maintenance is applied to sustain current levels of play.	FA	Education	Medium	Medium	Enhance
3	Bilborough Park	Football	NCC	Previously used by Bilborough Town FC. Site currently being redeveloped to provide three adult and two mini pitches with user yet to be determined. Pitches will be ready for use during the 2015/16 season.	Work with the FA to determine users for the site including the option as a homeground for Bilborough Town FC. Discussions also taking place about relocating to a new development at Padstow Detached Playing Field	NCC	Key Centre	High	Short	Protect
	Harvey Hadden Sports Complex	Rugby league	NCC	Pitch located in the centre of the athletics track which has accommodated American Football and rugby league (Nottingham Outlaws).	If appropriate secure future use of the pitch for Nottingham Outlaws RLFC or look to tie in use with use at Bilborough Park. If not suitable work with Rugby League to identify a new site in the North of the City. Other possible sites include Parks & Open Spaces which are not currently used for formal sport e.g. King George v playing fields	NCC RFL		High	Short	Protect
4	Bulwell Hall	Football	NCC	Three poor quality adult pitches with minimal peak time capacity.	Improve pitch quality and investigate whether this site could accommodate all Bilborough Town FC teams on one site. This would require remarking of one adult pitch to youth. Two adult teams would need to be transferred to Bilborough College.	NCC FA	Key Centre	Medium	Medium	Enhance
9	Ellis Guilford Sports Centre	Football	Education	One adult, one youth and one mini pitch with some spare peak capacity (good/standard quality). Available but unused.	No current local demand for community use. Consider future potential to open up for community use depending on strategic need.	NCC	Education	Low	Long	Protect
		Cricket		One poor quality non turf wicket unavailable for community use due to quality issues.						
19	Mill Street Playing Field	Football	Club	Five adult and one mini pitch (good/standard quality) with minimal spare capacity. Site is owned by Basford Utd and Bulwell FC has a12 month verbal agreement for its use, however, it is unsecured. The facilities do not meet the requirements for the division above the one in which Bulwell FC currently plays. If they were to get promoted funding for facility improvement would be difficult to acquire without any form of tenure.	Seek options to secure tenure of the site for Bulwell FC in order to allow the Club to apply for funding for facilities improvements should it be promoted in the future.	FA	Club	High	Long	Protect and Enhance
22	Nottingham Girls' Academy	Football	Education	One adult pitch with no community use.	No current local demand for community use. Consider future potential to open up for community use depending on strategic need.	NCC	Education	Low	Long	Protect
23	Nottingham Girls High School	Football	Education	One adult, one youth and two mini pitches of standard quality with minimal spare capacity.	No current local demand for community use. Consider future potential to open up for community use depending on strategic	NCC	Education	Low	Long	Protect
		Tennis		Seven hard courts of good quality but no community use.	need.					
24	Nottingham High School	Football/ cricket	Education	Two youth football pitches and four cricket pitches overmarked in summer. No spare capacity for community use.	No current local demand for community use. Consider future potential to open up for community use depending on strategic	NCC	Education	Low	Long	Protect

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
					need.					
26	Nottingham University Samworth Academy	Football	University	One adult pitch with no community use. Half size 3G pitch which has some reported community use.	Work with the School to maximise community use of the 3G pitch and explore options to link this with availability of the grass pitch for community use. Proposed full size 3G pitch.	NCC	Education	Low	Long	Protect
28	Southglade Leisure Centre	Football	NCC	Six adult (overplayed) and two mini pitches all poor quality.	Develop as a hub site and seek options to improve quality to accommodate overplay and/or ensure appropriate maintenance is applied to sustain current levels of play.	NCC FA EH	Strategic	High	Medium	Protect and Enhance
		AGP		One sand dressed and one 3G AGP. Pitch was laid in 2006 and is assessed as standard quality, although there are reported issues with regard to the quality of floodlights. Homeground to Redhill Ladies Hockey Club.	Maximise use of the 3G pitch to accommodate competitive football fixtures. Ensure sinking fund is put in place for the future replacement/refurbishment of the sand carpet and address floodlighting issues to ensure hockey use continues at the site.			Medium	Long	
34	Top Valley Academy	Football	Education	Three standard quality adult pitches with no community use.	No current local demand for community use. Consider future potential to open up for community use depending on strategic need.	NCC	Education	Low	Long	Protect
		Cricket		Two standard quality non turf wickets with no community use but potential if quality was to be improved.	Consider as potential additional site for LMS.	ECB		High	Short	
35	Trinity School	Football/ Cricket	Education	Two standard quality adult pitches with no community use and one standard quality non turf wicket with potential for community use. Trinity have an agreement with a Gaelic Football team to play at the site.	Consider as potential additional site for LMS. Investigate further community use with the school	ECB	Education	High	Short	Protect
36	Vernon Park	Football	NCC	Four adult, one youth and two mini football pitches, all of which are used by various teams including AFC Vernon Youth (long term lease due to be finalised). Three adult pitches are assessed as standard quality with the remaining pitches assessed as good quality. Vernon Park is the only City Council site with football pitches that are assessed as good quality. Two adult pitches available in the peak period.	Retain current levels of play and spare capacity in order to protect/sustain pitch quality.	NCC FA	Key Centre	Low	Long	Protect
		Tennis		Four floodlit tennis courts assessed as good quality. One of a number of park sites aiming to increase participation via the Cardio Tennis programme.	Sustain court quality and seek to maximise use.	NCC		Low	Long	
		Bowls		One flat bowling green used by Vernon Park Bowling Club and Nottingham Western Bowling Club. It is reported that the quality has improved due to the maintenance and quality of the Council's green keeper.	Sustain green quality and seek to maximise use.	NCC		Low	Long	

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
38	West Indian Cavaliers Cricket Club	Cricket	Club	One pitch (eight grass wickets) assessed as good quality. 0.5 pitches actual spare capacity available on Saturday. The Club is in the process of negotiating a long term lease with the Council.	Ensure the long term lease is secured in order to explore funding opportunities to upgrade the changing accommodation.	ECB	Key Centre	High	Short	Protect
				Adequate changing provision which the Club has aspirations to upgrade.						
		Football		One standard adult football pitch with no community use. Spare capacity identified and available in the peak period.	Further explore local demand for use.	FA		Medium	Medium	
41	Bulwell Forest	Tennis	NCC	One tennis court assessed as good quality.	Consider for self-management and link to	NCC	Club	Low	Medium	Protect
		Bowls		One flat bowling green used by Bulwell Forest Bowling Club. The Club reports that the quality has increased and suggests that the change is due to additional maintenance being completed.	management of the tennis/ball court. Seek to maximise use.					
44	Hempshill Lane	Football	NCC	Lapsed site which previously contained football pitches.	Consider site feasibility to accommodate youth football pitches to meet shortfalls. Alternatively no requirement to be retained for pitch provision.	NCC FA	Club	Medium	Medium	Provide
48	King George V Playing Fields	Football	NCC	Lapsed site which previously contained football pitches.	Consider site feasibility to accommodate youth football pitches to meet shortfalls. Alternatively no requirement to be retained for pitch provision.	NCC FA	Club	Medium	Medium	Provide
50	Nuthall Recreation	Tennis	NCC	Three courts assessed as poor quality.	Consider future potential of the site. Use for	NCC	Reserve	Low	Long	Protect
		Bowls		Derelict bowling green.	summer matches/competitions, training or informal play.					
60	Strelley Recreation	Tennis	NCC	One court assessed as poor quality.	Consider for self-management and link to	NCC	Club	Low	Medium	Protect
	Ground	Bowls		One flat green used by Russell Bowling Club. The Club report that the quality of the bowling green has improved extensively due to a good grounds keeper.	management of the tennis/ball court. Seek to maximise use.					
52	Mapperley Park Tennis Club	Tennis	Club	Four floodlit courts assessed as good quality.	Sustain court quality and ensure maintenance is appropriate to sustain investment made.	LTA	Club	Low	Long	Protect
71	Bluecoats Beechdale Academy	Football	School	Two standard adult football pitches that are available for community use with spare capacity but not used. Clubs report being priced out of using the pitches.	Consider future potential to open up for community use depending on strategic need.	NCC	Education	Low	Long	Protect
		Rugby		One poor senior rugby pitch that is used by Nottingham Outlaws RLFC for training and u16s competitive fixtures.	Explore opportunities to formalise use of the site for the Club and explore opportunities to remark a football pitch to rugby to meet future demand.	RFL NCC		Medium	Medium	
		AGP		Half size sand filled AGP that is available	Maximise use linked to community use of					

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
				for community use and used.	the rugby pitch for non contact training or touch rugby events.					
18	Melbourne Park	Football	NCC	Key site with eight adult, one youth and one mini pitch all poor quality. The youth pitch is overplayed. Poor quality changing. Used by various teams but Aspley Park FC and Karimia Youth FC are key users.	to improve both pitch quality and changing	NCC FA	Strategic	High	Medium	Enhance

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
72	Bulwell Academy	AGP	Education	Full size sand filled AGP laid in 2010 and is assessed as good quality. Although suitable for hockey, there is currently no hockey use. Spare capacity is available during the weekend.	Consider potential to increase hockey use for competitive fixtures. If no demand, consider future change of surface to 3G to meet football need.	EH FA	Education	High	Medium	Protect
		Tennis		Four floodlit courts assessed as good quality that are available for community use but unused.	No current local demands but consider future potential to open up for community use depending on strategic need.	LTA		Low	Long	
101	Bluecoat Academy (Aspley site)	Football	Education	One adult football pitch assessed as standard quality. Available for community use but not used. Spare capacity identified and available in the peak period.	Consider future potential to open up for community use. School would be happy to develop community use but reports that cost is an inhibiting factor. Cricket would	NCC FA RFU	Education	Medium	Medium	Protect
		Rugby		One adult rugby pitch assessed as standard quality. Available for community use but not used. Spare capacity identified and available in the peak period.	require investment to be brought back into use.					
		Cricket		Poor quality non turf wicket unfit for purpose. No actual spare capacity for community use due to poor quality.						
		Tennis		2 MUGS's both accommodate 4 tennis / 3 netball courts assessed as good quality with fencing but no floodlighting	ty					
	Bluecoat Academy (Wollaton site)	Football		One adult and one 9v9 football pitch assessed as good quality but on a slight slope. Heavily used by the school but capacity at weekends. No secured community use of the site but some unofficial use takes place. Area is overmarked in the summer with rounders and athletics track. Cost appears to inhibit formal use. Changing rooms are good quality and have been refurbished and are available fro community use if required.	Consider future potential to open up for community use. School would be happy to develop community use but reports that cost is an inhibiting factor					
		Tennis	_	One tarmac tennis / netball court which is new and good quality						
LA24	Chingford Playing Fields	Football	NCC	A proportion of the site should be retained as provision for semi-natural open space. This could be incorporated into multi- purpose green space.	A proportion of the site should be retained as provision for semi-natural open space. This could be incorporated into multi- purpose green space. Nearby parks and open spaces have	NCC FA	Club	Low	Long	Provide

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
					capacity for future increases in demand for pitches.					
LA37	Former Haywood School Site	N/A	NCC	New public open space is required to serve the development and should be located to the east of the site adjoining Lee Valley open space.	No requirement to be retained for pitch provision due to size.	NCC	-	-	-	-
land adj LA38	Former Henry Mellish School Playing Fields	N/A	NCC	LAPP site with two adult pitches and one youth 9v9 pitch, all assessed as poor quality and overplayed. Used by Bulwell Rangers FC.	Part of site to be developed for school pitches subject to community use agreement.	NCC	Education	Medium	Medium	Protect
LA36	Former Eastglade Primary and Nursery School	N/A	NCC	Proposed uses - residential with a significant proportion of the site retained as open space.	No requirement to be retained for pitch provision subject to community sports hub being created at in the north of the city, currently proposed at LA41 Former Padstow School Detached Playing Field (Beckhampton Road).	NCC	-	-	-	-
LA40	Former Padstow School	N/A	NCC	Proposed uses - residential with a proportion of the site retained as open space.	No requirement to be retained for pitch provision subject to community sports hub being created at in the north of the city, currently proposed at LA41 Former Padstow School Detached Playing Field (Beckhampton Road).	NCC	-	-	-	-
LA41	Former Padstow School Detached Playing Fields (Beckhampton Road)	N/A	NCC	Proposed uses - community sport hub The site (5.12ha) is large enough to accommodate a number of pitches from different sports.	Site to be developed to accommodate a community sports hub to meet the needs of the wider area.	NCC ECB	Club	High	Medium	Provide
LA42	Former Padstow School Detached Playing Fields (Ridgeway)	N/A	NCC	Proposed uses - residential.	No requirement to be retained for pitch provision subject to community sports hub being created in the north of the city, currently proposed at at LA41 Former Padstow School Detached Playing Field (Beckhampton Road).	NCC	-	-	-	-
LA43	Haywood Detached Playing Fields	N/A	NCC	Proposed uses - residential.	No requirement to be retained for pitch provision subject to community sports hub being created in the north of the city, currently proposed at at LA41 Former Padstow School Detached Playing Field (Beckhampton Road).	NCC	_	-	-	-
LA47	Lortas Road	N/A	NCC	Proposed uses – residential. Public open spaces to be provided on-site.	No requirement to be retained for pitch provision.	NCC	-	-	-	-
LA49	Melbury School Playing Fields	N/A	NCC	Proposed uses – residential.	No requirement to be retained for pitch provision. Nearby parks and open spaces including redeveloped Harvey Hadden Sports Complex have capacity for future increases in demand for pitches.	NCC	-	-	-	-

### SOUTH

### Football

Summary of pitches required to meet current and future demand

Pitch type	Actual spare		Demand (r	natch ses	sions per	week)	
	capacity (match sessions)	Overplay	Strategic reserve (20%)	Latent demand	Total (current)	Future demand	Total (future)
Adult	2	6	0.5	-	-1.5	2	-3.5
Youth	1	-	-	-	1	0.5	0.5
Mini	8	-	1.5	-	6.5	1	5.5

- Shortfall of adult football pitches due to overplay as a result of poor quality pitches. Improving pitch quality will address shortfalls.
- Minimal spare capacity on youth pitches should be retained to protect quality.
- Potential oversupply of mini pitches in the Area.

### Cricket

- There is actual spare capacity recorded at Carrington Sports Ground.
- Lee Westwood Sports Centre (Nottingham Trent University) is overplayed by 15 matches per season.

### Rugby union

- Shortfall of senior rugby pitches to accommodate at least three match sessions a week.
- Improving pitch quality and securing access to floodlit areas for training will address shortfalls.

### Hockey

• Demand in the Area is catered for through Lee Westwood Sports Centre (Nottingham Trent University).

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
5	Carrington Sports Ground	Football	Club	Three pitches (one adult, one youth 9v9 and one mini 7v7) all assessed as good quality. Pitches are used by numerous teams including Sherwood FC. The mini and youth pitches have no spare capacity during the peak period and the adult pitch is overplayed.	Ensure appropriate pitch maintenance is applied in order to sustain current usage.	FA	Key Centre	Low	Long	Protect
		Cricket		One pitch assessed as good quality with eight grass wickets and one non turf wicket. The pitch is used by a number of teams from West Indian Cavaliers CC. With regard to grass wickets, 0.5 pitches actual spare capacity is on Saturday. All junior play occurs on the non-turf wicket and no spare capacity is available at peak time (midweek).	Retain spare capacity and ensure appropriate pitch maintenance is applied in order to sustain current usage.	ECB		Low	Long	
6	Charnwood Football Centre	Football	Education	Three adult pitches assessed as good quality. Pitches are overplayed by three match equivalents per week. Various users with Clifton Aces Youth FC and Central College Nottingham FC main users.	Reduce usage to ensure pitches are not overplayed and apply appropriate pitch maintenance is applied in order to sustain quality. If pitch quality is improved at Clifton Playing Fields transfer play here.	NCC FA	Education	Medium	Medium	Protect
	-	AGP	-	Full size 3G AGP that is available for community use and used.	Ensure sinking fund is in place for future refurbishment. Maximise future use to accommodate competitive fixtures.			Low	Long	
7	Clifton Playing Fields	Football	NCC	Nine adult football pitches all of which are assessed as standard quality. Minimally overplayed by 0.5 matches per week.	As a priority improve the quality of three pitches to accommodate overplay and/or ensure appropriate maintenance is applied to sustain current levels of play.	NCC	Strategic	High	Medium	Enhance and Protect
		Cricket		Two cricket pitches, each with six grass wickets and a non turf wicket. Both standard quality. Lack of capacity with at least one, sometimes two, clubs using the cricket pitches every weekend.	Improve pitch quality in order to sustain high levels of use and being played to capacity.	NCC	_	Medium	Medium	
		Tennis		Eight tennis courts (three of which are floodlit) that are assessed as poor quality. Key provision servicing very south of the City and is the only provision in Clifton.	Explore opportunities to improve quality and maximise participation.	NCC LTA		Low	Long	
		Bowls		Two flat bowling greens used by Clifton Bowling Club with spare capacity available.	Sustain quality and seek to maximise use through pay and play opportunities.	NCC		Low	Long	
10	Farnborough School Technology College	AGP	Education	Half size sand filled AGP.	Maximise use as a training venue for hockey and as required football.	EH FA	Education	Low	Short	Protect
20	Norman Archer Memorial Ground	Football	Club	Five pitches (two adult, one youth 9v9, two mini) assessed as good quality (with the exception of the mini 5v5 which is poor). All pitches have peak spare capacity. The site is home to Clifton All Whites FC and the Club has 27 years remaining on a lease from NCC. The Cub is trying to secure funding to upgrade the car park to accommodate a disabled team.	Retain spare capacity in order to protect/sustain quality. Explore options to improve the quality of the mini pitch. Support the Club to seek funding to upgrade the car parking. Additional play on the pitches can be sustained.	FA	Key Centre	Medium	Medium	Enhance and Protect

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
			-				-			
21	Nottingham Academy (Ransom Road Site)	Football	Education	Three adult size pitches all poor quality, two over marked to provide one 9v9 and two mini 7v7 pitches. Pitches are used for community use and to capacity due to poor quality. No changing available for football bookings.	Seek options to improve quality and develop community use.	NCC FA	Education	Medium	Short	Protect Enhance
		Cricket		Small cricket pitch containing a non-turf wicket with mini football pitches and athletics track over marked.	Retain for school use.	School		Low	Long	
		AGP		One sand filled AGP containing two 5 aside size pitches, floodlit and fenced and recently refurbished. Used by football clubs for training in the evenings but with spare capacity.	Maximise use as a training venue for hockey and as required football.	EH FA		Medium	Short	
		Tennis		Also four tennis courts located at the school site which are adequate quality and could be made available for community use if required.	Explore local demand for community use.	LTA		Low	Short	
	Nottingham Academy (Greenwood Road Site)	Football		One 11v11 and one 9v9 pitch good quality no issues as this was a new facility 3 years ago. No community use and pitches are used to capacity for school matches. School wants to protect pitches for own use.	Retain for school use and maintain as good quality.	School		Low	Long	Protect
		Cricket		Good quality non turf wicket located between the two football pitches. Athletics track marked out around the cricket pitch in summer.						
		AGP		Small sand based AGP marked as one 7v7 pitch and 2 5 aside pitches. Good quality enclosed and floodlit. Used three nights a week for football training but has spare capacity and unused at weekends.	Maximise use as a training venue for hockey and as required football.	EH FA		Medium	Short	
	Nottingham Academy (Sneighton Boulevard Site)	AGP		Concrete AGP (was previously sand) marked with two netball courts and 5 aside football. No community use as no reported demand.	Retain for school use and consider future upgrade to sand if demand exists.	School		Low	Long	Enhance
17	Lee Westwood Sports Centre (Nottingham Trent University)	Football	University	Two adult football pitches assessed as good quality. Used to capacity to accommodate BUCS fixtures.	Protect for University use as a priority and reserve any spare capacity in order to protect quality.	University	Key Centre	Medium	Long	Protect
		Rugby Union		Two senior rugby union pitches assessed as good quality. Used to capacity to accommodate BUCS fixtures.						
		Rugby League		One senior rugby league pitch assessed as good quality. Used to capacity to accommodate BUCS fixtures.						
		Cricket		Two good quality cricket pitches, each with six grass wickets. In addition to hosting	Explore opportunity to extend pitches by a total of three grass wickets in order to	University		Medium	Medium	

Site	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy	Priority	Timescales	Aim
ID							tier			
				BUCS fixtures, the pitches are also used by Clifton Village Cricket Club and are overplayed by 15 matches per season.	accommodate overplay.	ECB				
		AGP		Two full size AGPS both assessed as good quality. One sand filled AGP, re-laid in 2012, is unavailable for community use (as used to capacity for University fixtures) but does currently host South Nottingham HC for competitive fixtures. The new 3G (also IRB compliant) is available for community use and will host a significant number of teams from the Young Elizabethan League as of the 2014/2015 season. FIFA level tested and on FA register for competitive use.	Ensure sinking funds are in place for the future refurbishment/replacement of carpets. Maximise programming of the 3G pitch to accommodate competitive football fixtures and where possible accommodate training for Nottingham Moderns RFC.	University RFU		Medium	Medium	
25	Nottingham Moderns RFC	Rugby Union	Club	Two senior rugby pitches and one mini rugby pitch. All of which are assessed as good quality (M3/D1) although drainage could be improved. Senior pitches are overplayed by five match equivalents per week and the mini pitch is also overplayed by one match equivalent per week.	Secure access to the new AGP at Lee Westwood Sports Centre (Nottingham Trent University) for training to address shortfall/overplay. In the longer term, invest in slit drainage across all pitches to maximise future pitch capacity.	RFU	Club	High	Long	Enhance and Protect

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
37	Victoria Embankment	Football	NCC	Six adult pitches (one youth 9v9 and one mini 7v7) all assessed as poor quality. Youth and mini pitches have spare capacity identified with pitches available in the peak period. Wilford Lions Youth FC is a key user. Adult pitches are overplayed by 1.5 match sessions per week. Also has poor quality changing provision.	Retain spare capacity and develop as an iconic hub site including provision of one full size 3G pitch. Seek options to improve grass pitch quality to accommodate overplay and/or ensure appropriate maintenance is applied to sustain current levels of play. As part of the Masterplan improvements and the desire for an iconic facility on the site, Investigate the need to improve/provide changing facilities to support the existing pitches and potential new3G AGP. Ensure that the delivery of Master Plan onthe site, improved the football offer at	NCC FA	Strategic	High	Medium	Protect

Site ID	Site	Sport	Management	Current status	Recommended actions	Partners	Site hierarchy tier	Priority	Timescales	Aim
					the Embankment making into a sustainable football hub site look at developing a 3G AGP pitch and improve the auxiliary facilities to meet with iconic funding standards.					
		Cricket		Three pitches all assessed as good quality. Important site for cricket within Nottingham. As part of the City Council's Masterplan to regenerate the area, two new non-turf pitches were installed in 2013 and the existing non-turf pitch was also refurbished. Available for community use and used as LMS site. No spare capacity at peak time.	Ensure appropriate maintenance is applied to sustain current levels of play. As part of the Master Plan for the site invest in a new pavilion and support a potential 4th artificial wicket on the site.	ECB NCC		High	Short	
42	Colwick Racecourse	Football	NCC	Lapsed site which previously contained football pitches.	No requirement to be retained for pitch provision at present.	NCC	-	-	-	-
47	K.K Sports and Leisure Centre	AGP	Private	Two half size sand filled AGPs.	Maximise use as a training venue for hockey and as required football.	EH FA	Club	Low	Short	Protect
51	Sycamore Park	Football	NCC	One standard quality youth 9v9 pitch which is available but currently unused.	No current local demand for competitive use. Use for summer matches/competitions, training or informal play.	NCC	Reserve	Low	Medium	Protect
55	Wilford Social Club	Bowls	Club	Privately owned site with one flat bowling green. Used by Wilford Bowling Club and spare capacity identified.	Sustain quality and seek to maximise use.	Club	Club	Low	Long	Protect
53	Magdala Tennis Club	Tennis	Club	Private club site with two hard courts (standard quality) and three artificial grass courts (poor quality). Of the five courts, four are floodlit.	Explore funding opportunities to improve court quality in order to maximise use.	LTA	Club	Medium	Medium	Enhance and Protect
LA31	Fairham Comprehensive	Football	NCC	Proposed use – residential. Proportion of existing playing fields offer opportunities for provision of improved green space and biodiversity with careful consideration to the character of the existing landscape.	No requirement to be retained for pitch provision. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.	NCC	_	-	-	_
LA25	Clifton West	N/A	NCC	Proposed use - residential	No requirement to be retained for pitch provision. Future increases in demand for pitches in the area to be addressed via new community use agreements or increases in the quality and capacity of existing pitches.	NCC	-	-	-	-

#### Strategic recommendations action plan

Strategic issues	Recommendation	Actions	Partners	Priority	Timescales	Aim
Opportunity to inform the review of the Local Plan to shape policy, inform protection and provision of sports facilities and the Infrastructure Delivery Plan.	Protect sports facilities where there is a need to do so through local planning policy.	Enhance local planning policy and develop criteria for disposal of sites and reinvestment.	NCC, SE	Medium	Medium	Protect
A number of priority clubs without security of tenure for example, Bilborough FC and Nottingham Outlaws RLFC often resulting in displaced demand.	Secure tenure and access to sites for high quality, development minded clubs, through a range of solutions and partnership agreements.	Develop criteria for lease of sport sites to clubs/organisations in the 1 <sup>st</sup> instance teams @ Lento Lane.	NCC, NGBs	High	Short	Protect
		Continue to work towards adopting a policy which supports community management and ownership of assets to local clubs, community groups and trusts. Identified clubs to agree future site locations are Bilborough FC, Wollaton FC and Nottingham Outlaws RLFC.		Medium	Short	
Many sites are underutilised, especially for competitive play for football.	Maximise community use of outdoor sports facilities where there is a need to do so.	Establish a more coherent, structured relationship with schools.	NCC, NGBs, SE, CSP	High	Medium	Protect
Community use at schools is limited and often based on informal agreements between individual schools		Ensure formal and long-term agreements are in place that secures community use.		Medium	Medium	
and clubs. There are a number of school sites where a community use agreement is in place but it is not clear whether the agreement is being upheld.		Establish a working group to implement the strategic direction in relation to the increased/better use of school facilities.		High	Short	
Poor quality pitches and courts, for example, 26% of grass football pitches are rated as poor quality (37	To improve quality.	Address pitch quality issues and improve ancillary facilities.	NCC, NGBs	Medium	Short - Long	Enhance
pitches) and 17 tennis courts (17%) are assessed as poor quality.		Ensure that pitches are not overplayed beyond recommended weekly carrying capacity.		High	Short	
		Increase pitch maintenance and ensure appropriate level of maintenance for the level/standard of play.		High	Medium	
No strategic framework for the provision and management of outdoor sports across the City.	Adopt a tiered approach for the management and improvement of sites	Prioritise investment in key sites through a hierarchy of provision.	NCC, NGBs	High	Short	Enhance
		Develop hub sites to service the City as a whole.		High	Medium - Long	
Opportunity to have a coordinated approach to strategic investment with key partners.	Work in partnership with stakeholders to secure funding	Establish a coordinated approach to strategic investment to ensure that appropriate funding secured for improved sports provision is directed to areas of need.	NCC, NGBs, SE, CSP	High	Short	Enhance
Opportunity to inform the review of the Local Plan to shape policy, inform protection and provision of sports facilities and the Infrastructure Delivery Plan and S106 and CIL schedules.	Enhance the approach to securing developer contributions.	Emerging policies should be reviewed to take account of the Playing Pitch Strategy outcomes.	NCC, SE	Medium	Medium	Provide
Identified shortfalls in provision, for example, a shortfall of youth football pitches, a shortfall of one cricket pitch and a shortfall of rugby union pitches.	Rectify quantitative shortfalls in the current pitch stock	Improve pitch quality in order to improve the capacity of pitches to accommodate more matches.	NCC, NGBs	Medium	Medium - Long	Provide
		Re-designate pitches for which there is an oversupply.		High	Short	
		Secure long term community use at school sites.		High	Short - Medium	
		Work with commercial and private providers to increase usage.		Low	Long	
Opportunity to inform Nottingham City Council's Land	Identify opportunities to add to the overall stock	As a Steering Group, regularly update the	NCC, SE	High	Medium	Provide

Strategic issues	Recommendation	Actions	Partners	Priority	Timescales	Aim
5	to accommodate both current and future demand.	Action Plan to take account of opportunities to increase provision in areas of demand.				

#### PART 8: DELIVER THE STRATEGY AND KEEP IT ROBUST AND UP TO DATE

#### Delivery

The Playing Pitch Strategy seeks to provide guidance for maintenance/management decisions and investment made across Nottingham in the five years up to 2020, However the LAPP will be developed until 2028 and this document deals with the sites that are included in that document. By addressing the issues identified in the Assessment Report and using the strategic framework presented in this Strategy, the current and future sporting and recreational needs of Nottingham can be satisfied. The Strategy identifies where there is a deficiency in provision and identifies how best to resolve this in the future.

It is important that this document is used in a practical manner, is engaged with partners and encourages partnerships to be developed, to ensure that outdoor sports facilities are regarded as a vital aspect of community life and which contribute to the achievement of Council priorities.

The production of this Strategy should be regarded as the beginning of the planning process. The success of this Strategy and the benefits that are gained are dependent upon regular engagement between all partners involved and the adoption of a strategic approach.

Each member of the steering group should take the lead to ensure the PPS is used and applied appropriately within their area of work and influence. The role of the steering group should not end with the completion of the PPS document

To help ensure the PPS is well used it should be regarded as the key document within the study area guiding the improvement and protection of playing pitch provision. It needs to be the document people regularly turn to for information on the how the current demand is met and what actions are required to improve the situation and meet future demand. In order for this to be achieved the steering group need to have a clear understanding of how the PPS can be applied and therefore delivered.

The process of developing the PPS will hopefully have already resulted in a number of benefits that will help with its application and delivery. These may include enhanced partnership working across different agendas and organisations, pooling of resources along with strengthening relationships and understanding between different stakeholders and between members of the steering group and the sporting community. The drivers behind the PPS and the work to develop the recommendations and action plan will have also highlighted, and helped the steering group to understand, the key areas to which it can be applied and how it can be delivered.

#### Monitoring and updating

It is important that there is regular annual monitoring and review against the actions identified in the Strategy. This monitoring should be led by the local authority and supported by all members of, and reported back to, the steering group. Understanding and learning lessons from how the PPS has been applied should also form a key component of monitoring its delivery. This should form an on-going role of the steering group.

As a guide, if no review and subsequent update has been carried out within three years of the PPS being signed off by the steering group, then Sport England and the NGBs would consider the PPS and the information on which it is based to be out of date.

The nature of the supply and in particular the demand for playing pitches will likely to have changed over the three years. Therefore, without any form of review and update within this time period it would be difficult to make the case that the supply and demand information and assessment work is sufficiently robust.

Ideally the PPS could be reviewed on an annual basis from the date it is formally signed off by the steering group. This will help to maintain the momentum and commitment that would have been built up when developing the PPS. Taking into account the time to develop the PPS this should also help to ensure that the original supply and demand information is no more than two years old without being reviewed.

An annual review should not be regarded as a particularly resource intensive task. However, it should highlight:

- How the delivery of the recommendations and action plan has progressed and any changes required to the priority afforded to each action (e.g. the priority of some may increase following the delivery of others)
- How the PPS has been applied and the lessons learnt
- Any changes to particularly important sites and/or clubs in the area (e.g. the most used or high quality sites for a particular sport) and other supply and demand information, what this may mean for the overall assessment work and the key findings and issues
- Any development of a specific sport or particular format of a sport
- Any new or emerging issues and opportunities.

Once the PPS is complete the role of the steering group should evolve so that it:

- Acts as a focal point for promoting the value and importance of the PPS and playing pitch provision in the area
- Monitors, evaluates and reviews progress with the delivery of the recommendations and action plan
- Shares lessons learnt from how the PPS has been used and how it has been applied to a variety of circumstances
- Ensures the PPS is used effectively to input into any new opportunities to secure improved provision and influence relevant programmes and initiatives
- Maintains links between all relevant parties with an interest in playing pitch provision in the area;
- Reviews the need to update the PPS along with the supply and demand information and assessment work on which it is based. Further to review the group should either:
  - Provide a short annual progress and update paper;
  - Provide a partial review focussing on particular sport, pitch type and/or sub area; or
  - Lead a full review and update of the PPS document (including the supply and demand information and assessment details).

Alongside the regular steering group meetings a good way to keep the strategy up to date and maintain relationships may be to hold annual sport specific meetings with the pitch sport NGBs and other relevant parties. These meetings could look to update the key supply and demand information, if necessary amend the assessment work, track progress with implementing the recommendations and action plan and highlight any new issues and opportunities.

These meetings could be timed to fit with the annual affiliation process undertaken by the NGBs which would help to capture any changes in the number and nature of sports clubs in the area. Other information that is already collected on a regular basis such as pitch booking records for local authority and other sites could be fed into these meetings. The NGBs will also be able to indicate any further performance quality assessments that have been undertaken within the study area. Discussion with the league secretaries may also indicate annual league meetings which it may be useful to attend to pick up any specific issues and/or enable a review of the relevant club details to be undertaken.

The steering group should regularly review and refresh area by area plans taking account of any improvements in pitch quality (and hence increases in pitch capacity) and also any new negotiations for community use of education sites in the future.

It is important that the Council maintains the data contained with the accompanying Playing Pitch Database. This will enable it to refresh and update area by area plans on a regular basis. The accompanying databases are intended to be refreshed on a season by season basis and it is important that there is cross-departmental working, including for example, grounds maintenance and sports development departments, to ensure that this is achieved and that results are used to inform subsequent annual sports facility development plans. Results should be shared with partners via a consultative mechanism.

#### Checklist

To help ensure the PPS is delivered and is kept robust and up to date, the steering group can refer to the new methodology Stage E Checklist: Deliver the strategy and keep it robust and up to date:

http://www.sportengland.org/facilities-planning/planning-for-sport/planning-tools-andguidance/playing-pitch-strategy-guidance/

			Tick 🗸
Sta	ge E: Deliver the strategy and keep it robust and up to date	Yes	Requires Attention
Ste	o 9: Apply & deliver the strategy		
1.	Are steering group members clear on how the PPS can be applied across a range of relevant areas?		
2.	Is each member of the steering group committed to taking the lead to help ensure the PPS is used and applied appropriately within their area of work and influence?		
3.	Has a process been put in place to ensure regular monitoring of how the recommendations and action plan are being delivered and the PPS is being applied?		
Step	10: Keep the strategy robust & up to date		
1.	Has a process been put in place to ensure the PPS is kept robust and up to date?		
2.	Does the process involve an annual update of the PPS?		
3.	Is the steering group to be maintained and is it clear of its on-going role?		
4.	Is regular liaison with the NGBs and other parties planned?		
5.	Has all the supply and demand information been collated and presented in a format (i.e. single document that can be filtered accordingly) that will help people to review it and highlight any changes?		
6.	Have any changes made to the Active Places Power data been fed back to Sport England?		

#### APPENDIX ONE: STRATEGIC CONTEXT

The recommendations within this Strategy have been developed via the combination of information gathered during consultation, site visits and analysis. They reflect key areas to be addressed over its lifetime. However, implementation must be considered in the context of financial implications and the need for some proposals to also meet planning considerations.

#### National context

The provision of high quality and accessible community outdoor sports facilities at a local level is a key requirement for achieving the targets set out by the Government and Sport England. It is vital that this strategy is cognisant of and works towards these targets in addition to local priorities and plans.

#### Sport England: A Sporting Habit for Life (2012-2017)

In 2017, five years after the Olympic Games, Sport England aspires to transforming sport in England so that it is a habit for life for more people and a regular choice for the majority. Launched in January 2012 the strategy sets out how Sport England will invest over one billion pounds of National Lottery and Exchequer funding during the five year plan period. The investment will be used to create a lasting community sport legacy by growing sports participation at the grassroots level following the 2012 London Olympics. The strategy will:

- See more people starting and keeping a sporting habit for life
- Create more opportunities for young people
- Nurture and develop talent
- Provide the right facilities in the right places
- Support local authorities and unlock local funding
- Ensure real opportunities for communities

The vision is for England to be a world leading sporting nation where many more people choose to play sport. There are five strategic themes including:

- Maximise value from current NGB investment
- Places, People, Play
- Strategic direction and market intelligence
- Set criteria and support system for NGB 2013-17 investment
- Market development

The aim by 2017 is to ensure that playing sport is a lifelong habit for more people and a regular choice for the majority. A specific target is to increase the number of 14 to 25 year olds playing sport. To accomplish these aims the strategy sets out a number of outcomes:

- 4,000 secondary schools in England will be offered a community sport club on its site with a direct link to one or more NGBs, depending on the local clubs in a school's area.
- County sports partnerships will be given new resources to create effective links locally between schools and sport in the community.
- All secondary schools that wish to do so, will be supported to open up, or keep open, their sports facilities for local community use and at least a third of these will receive additional funding to make this happen.
- At least 150 further educational colleagues will benefit from a full time sports professional who will act as a College Sport Maker.

- Three quarters of university students aged 18-24 will get the chance to take up a new sport or continue playing a sport they played at school or college.
- A thousand of our most disadvantaged local communities will get a Door Step Club.
- Two thousand young people on the margins of society will be supported by the Dame Kelly Holmes Legacy Trust into sport and to gain new life skills.
- Building on the success of the Places People Play, a further £100 million will be invested in facilities for the most popular sports.
- A minimum of 30 sports will have enhanced England Talent Pathways to ensure young people and others fulfil their potential.

#### National Planning Policy Framework

The National Planning Policy Framework (NPPF) sets out planning policies for England. It details how these changes are expected to be applied to the planning system. It also provides a framework for local people and their councils to produce distinct local and neighbourhood plans, reflecting the needs and priorities of local communities.

The NPPF states the purpose of the planning system is to contribute to the achievement of sustainable development. It identifies that the planning system needs to focus on three themes of sustainable development: economic, social and environmental. A presumption in favour of sustainable development is a key aspect for any plan-making and decision-taking processes. In relation to plan-making the NPPF sets out that Local Plans should meet objectively assessed needs.

The 'promoting healthy communities' theme identifies that planning policies should be based on robust and up-to-date assessments of the needs for open space, sports and recreation facilities and opportunities for new provision. Specific needs and quantitative or qualitative deficiencies or surpluses in local areas should also be identified. This information should be used to inform what provision is required in an area.

As a prerequisite the NPPF states existing open space, sports and recreation buildings and land, including playing fields, should not be built on unless:

- An assessment has been undertaken, which has clearly shown that the open space, buildings or land is surplus to requirements.
- The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location.
- The development is for alternative sports and recreational provision, the needs for which clearly outweigh the loss.

In order for planning policies to be 'sound' local authorities are required to carry out a robust assessment of need for open space, sport and recreation facilities.

#### The FA National Game Strategy (2011 – 2015)

The Football Association's (FA) National Game Strategy provides a strategic framework that sets out key priorities, expenditure proposals and targets for the national game (i.e., football) over a four year period. The main issues facing grassroots football are identified as:

- Growth and retention (young and adult players)
- Raising standards and behaviour
- Better players
- Running the game

- Workforce
- Facilities

'The National Game Strategy' reinforces the urgent need to provide affordable, new and improved facilities in schools, clubs and on local authority sites. Over 75% of football is played on public sector facilities. The leisure budgets of most local authorities have been reduced over recent years, resulting in decaying facilities that do not serve the community and act as a disincentive to play football. The loss of playing fields has also been well documented and adds to the pressure on the remaining facilities to cope with the demand, especially in inner city and urban areas.

The growth of the commercial sector in developing custom built five-a-side facilities has changed the overall environment. High quality, modern facilities provided by Powerleague, Goals and playfootball.net for example, have added new opportunities to participate and prompted a significant growth in the number of five-a-side teams in recent years.

#### The FA National Facilities Strategy (2013 – 2015)

The recently launched National Facilities Strategy sets out the FA's long term vision for development of facilities to support the National Game. It aims to address and reflect the facility needs of football within the National Game. The National Game is defined as all non-professional football from Steps 1-7 of the National League System down to recreational football played on open public space. The role of facilities will be crucial in developing the game in England. One of the biggest issues raised from 'the Big Grassroots Football Survey' by that of 84% respondents, was 'poor facilities'.

The FA's vision for the future of facilities in England is to build, protect and enhance sustainable football facilities to improve the experience of the nation's favourite game. It aims to do this by:

- Building Provide new facilities and pitches in key locations to FA standards in order to sustain existing participation and support new participation.
- Protecting -Ensure that playing pitches and facilities are protected for the benefit of current and future participants.
- Enhancing Invest in existing facilities and pitches, ensuring that participation in the game is sustained as well as expanded.

The Strategy commits to delivering in excess of £150m (through Football Foundation) into facility improvements across the National Game in line with identified priorities:

- Natural grass pitches improved target: 100
- A network of new AGPs built target 100
- A network of refurbished AGPs target 150
- On selected sites, new and improved changing facilities and toilets
- Continue a small grants programme designed to address modest facility needs of clubs
- Ongoing support with the purchase and replacement of goalposts

It also commits to:

- Direct other sources of investment into FA facility priorities
- Communicate priorities for investment across the grassroots game on a regular basis
- Work closely with Sport England, the Premier League and other partners to ensure that investment is co-ordinated and targeted

# Grounds to Play – England and Wales Cricket Board (ECB) Strategic Plan (2010 – 2013)

'Grounds to Play' continues to focus on the four pillars, as identified in the ECB's previous strategy: Building Partnerships. The pillars are:

- Energising people and partnerships to deliver national goals at local level:
  - Having streamlined the management of ECB and established County Cricket Boards, where feasible, services currently provided from the centre will be transferred to County Boards;
  - Enhance asset growth through continuing interest free loans to community clubs, expanding NatWest Cricket Force, seeking to support corporate or public sector cricket grounds under threat of closure through the England and Wales Cricket Trust, and seeking to expand partnerships for Indoor Cricket.
- Vibrant domestic game.
- Enhancing facilities, environments and participation:
  - The focus of this plan is on providing facilities to sustain participation levels rather than increasing participation;
  - The Cricket Foundation's 'Chance to Shine' programme has been an outstanding success in reintroducing cricket into state schools. ECB will prioritise investment in the programme;
  - To further expand club/ school links and position a cricket club at the heart of a community, ECB will provide £1.5 million per annum capital improvement grants to local clubs that make their club facilities available to its local community and to local schools.
- Successful England teams.

The following actions executed during the duration of Building Partnerships provide a strong base for this plan. Actions include:

- Streamlining ECB governance
- Building participation by more than 20% per annum (as measured through ECB focus clubs and County Cricket Boards)
- Developing women's cricket
- Attracting volunteers
- Expanding cricket's spectator base
- Introducing grants and loans to clubs
- Developing disabilities cricket

This plan therefore influences 'Grounds to Play' in the areas of facilities and coaches, which is where ECB investment will be focussed. Partnership funding and support will play a key role in the delivery of actions and maintaining the strength of the pillars.

#### The Rugby Football Union National Facilities Strategy (2013-2017)

The recently launched RFU National Facility Strategy 2013-2017 provides a framework for development of high-quality, well-managed facilities that will help to strengthen member clubs and grow the game in communities around them. In conjunction with partners, this strategy will assist and support clubs and other organisations, so that they can continue to provide quality opportunities for all sections of the community to enjoy the game. It sets out the broad facility needs of the sport and identifies investment priorities to the game and its key partners. It identifies that with 470 grass root clubs and 1500 players there is a continuing need to invest in community club facilities in order to:

- Create a platform for growth in club rugby participation and membership, especially with a view to exploiting the opportunities afforded by RWC 2015.
- Ensure the effectiveness and efficiency of rugby clubs, through supporting not only their playing activity but also their capacity to generate revenue through a diverse range of activities and partnerships.

In summary the priorities for investment which have met the needs of the game for the Previous period remain valid:

- Increase the provision of changing rooms and clubhouses that can sustain concurrent adult and junior male and female activity at clubs
- Improve the quality and quantity of natural turf pitches and floodlighting
- Increase the provision of artificial grass pitches that deliver wider game development

It is also a high priority for the RFU to target investment in the following:

- Upgrade and transform social, community and catering facilities, which can support the generation of additional revenues
- Facility upgrades, which result in an increase in energy-efficiency, in order to reduce the running costs of clubs
- Pitch furniture, including rugby posts and pads, pitch side spectator rails and grounds maintenance equipment

#### The Rugby Football League Facility Strategy

The RFL's Facilities Strategy was published in 2011. The following themes have been prioritised:

- Clean, Dry, Safe & Playable
- Sustainable clubs
- Environmental Sustainability
- Geographical Spread
- Non-club Facilities

The RFL Facilities Trust website <u>www.rflfacilitiestrust.co.uk</u> provides further information on:

- The RFL Community Facility Strategy
- Clean, Dry, Safe and Playable Programme
- Pitch Size Guidance
- The RFL Performance Standard for Artificial Grass Pitches
- Club guidance on the Annual Preparation and Maintenance of the Rugby League Pitch

Further to the 2011 Strategy detail on the following specific programmes of particular relevance to pitches and facility planning are listed below and can be found via the trust link (see above):

- The RFL Pitch Improvement Programme 2013 2017
- Clean, Dry and Safe programmes 2013 2017

#### England Hockey (EH)

#### 'The right pitches in the right places<sup>2</sup>'

In 2012, EH released its facility guidance which is intended to assist organisations wishing to build or protect hockey pitches for hockey. It identifies that many existing hockey AGPs are nearing the end of their useful life as a result of the installation boom of the 90's. Significant investment is needed to update the playing stock and protect the sport against inappropriate surfaces for hockey as a result of the rising popularity of AGPs for a number of sports. EH is seeking to invest in, and endorse clubs and hockey providers which have a sound understanding of the following:

- Single System clubs and providers which have a good understanding of the Single System and its principles and are appropriately places to support the delivery.
- ClubsFirst accreditation clubs with the accreditation are recognised as producing a safe effective and child friendly hockey environment
- Sustainability hockey providers and clubs will have an approved development plan in place showing their commitment to developing hockey, retaining members and providing an insight into longer term goals. They will also need to have secured appropriate tenure.

2

http://englandhockey.co.uk/page.asp?section=1143&sectionTitle=The+Right+Pitches+in+the+Right+ Places

#### **APPENDIX TWO: FUNDING PLAN**

#### **Funding opportunities**

In order to deliver much of the Action Plan it is recognised that external partner funding will need to be sought. Although seeking developer contributions in applicable situations and other local funding/community schemes could go some way towards meeting deficiencies and/or improving provision, other potential/match sources of funding should be investigated. Below is a list of current funding sources that are relevant for community improvement projects involving sports facilities.

Awarding body	Description
Big Lottery Fund	Big invests in community groups and to projects
http://www.biglotteryfund.org.uk/	that improve health, education and the environment
Sport England :	Sport England is keen to marry funding with other
Improvement Fund	organisations that provide financial support to
Sportsmatch	create and strengthen the best sports projects. Applicants are encouraged to maximise the levels
Small Grants	of other sources of funding, and projects that
Protecting Playing Fields	secure higher levels of partnership funding are
Inspired Facilities	more likely to be successful.
Strategic Facilities Fund	
http://www.sportengland.org/funding.aspx	
http://www.sportengland.org/funding/our-	
different-funds/strategic-facilities/	
Football Foundation	This trust provides financial help for football at all
http://www.footballfoundation.org.uk/	levels, from national stadia and FA Premier League clubs down to grass-roots local development.
Rugby Football Foundation - The Grant	The Grant Match Scheme provides easy-to-access
Match Scheme	grant funding for playing projects that contribute to
www.rugbyfootballfoundation.org	the recruitment and retention of community rugby
	players.
	Grants are available on a 'match funding' 50:50 basis to support a proposed project.
	Projects eligible for funding include:
	<ol> <li>Pitch Facilities – Playing surface improvement, pitch improvement, rugby posts, floodlights.</li> </ol>
	2. Club House Facilities – Changing rooms, shower
	facilities, washroom/lavatory, and measures to
	facilitate segregation (e.g. women, juniors).
	<ol> <li>Equipment – Large capital equipment, pitch maintenance capital equipment (e.g. mowers).</li> </ol>
EU Life Fund	LIFE is the EU's financial instrument supporting
http://ec.europa.eu/environment/funding/in	environmental and nature conservation projects
tro_en.htm	throughout the EU.
EH Capital Investment Programme (CIP)	The CIP fund is for the provision of new pitches and re-surfacing of old AGPs. It forms part of EH's 4 year Whole Sport's Plan.

Awarding body	Description
National Hockey Foundation http://www.thenationalhockeyfoundation.c om/	The Foundation primarily makes grants to a wide range of organisations that meet one of our chosen areas of focus: Young people and hockey. Enabling the development of hockey at youth or community level. Smaller Charities.

#### **Protecting Playing Fields**

SE launched a funding programme; Protecting Playing Fields (PPF) as part of its Places People Play Olympic legacy mass participation programme and is investing £10 million of National Lottery funding in community sports projects over the next three years (2011-2014).

The programme is being delivered via five funding rounds (with up to £2 million being awarded to projects in each round). Its focus is on protecting and improving playing fields and developing community sport. It will fund capital projects that create, develop and improve playing fields for sporting and community use and offer long term protection of the site for sport. Projects are likely to involve the construction of new pitches or improvement of existing ones that need levelling or drainage works.

Sport England's 'Inspired Facilities' funding programme will be delivered via five funding rounds and is due to launch in Summer 2011 where clubs, community and voluntary sector groups and local authorities can apply for grants of between £25k and £150k where there is a proven local need for a facility to be modernised, extended or modified to open up new sporting opportunities.

The programmes three priorities are:

- Organisations that haven't previously received a Sport England Lottery grant of over £10k.
- Projects that are the only public sports facility in the local community.
- Projects that offer local opportunities to people who do not currently play sport.

Besides this scheme providing an important source of funding for potential voluntary and community sector sites, it may also providing opportunities for Council to access this funding particularly in relation to resurfacing the artificial sports surfaces

#### Strategic Facilities Fund

Facilities are fundamental in providing more people with the opportunity to play sport.

The supply of the right facilities in the right areas is key to getting more people to play sport. Sport England recognises the considerable financial pressures that local authorities are currently under and the need to strategically review and rationalise leisure stock so that cost effective and financially sustainable provision is available in the long-term. Sport England has a key role to play in the sector, from influencing the local strategic planning and review of sports facility provision to investing in major capital projects of strategic importance.

The Strategic Facilities Fund will direct capital investment into a number of key local authority projects that are identified through a strategic needs assessment and that have maximum impact on growing and sustaining community sport participation. These projects will be promoted as best practice in the delivery of quality and affordable facilities, whilst demonstrating long-term operational efficiencies. The fund will support projects that bring together multiple partners, including input from the public and private sectors and national governing bodies of sport (NGBs). The fund is also designed to encourage applicants and their partners to invest further capital and revenue funding to ensure sustainability. Sport England has allocated a budget of circa £30m of Lottery funding to award through this fund (2013-17).

Key features which applications must demonstrate are:

- A robust needs and evidence base which illustrates the need for the project and the proposed facility mix
- Strong partnerships which will last beyond the initial development of the project and underpin the long-term sustainability of the facility
- Multi-sport provision and activity that demonstrates delivery against NGB local priorities
- A robust project plan from inception to completion with achievable milestones and timescales.

Lottery applications will be invited on a solicited-only basis and grants of between £500,000 and £2,000,000 will be considered.

The Strategic Facilities Fund will prioritise projects that:

- Are large-scale capital developments identified as part of a local authority sports facility strategic needs assessment/rationalisation programme and that will drive a significant increase in community sports participation
- Demonstrate consultation/support from two or more NGBs and delivery against their local priorities
- Are multi-sport facilities providing opportunities to drive high participant numbers
- Are a mix of facility provision (indoor and/or outdoor) to encourage regular & sustained use by a large number of people
- Offer an enhancement, through modernisation, to existing provision and/or new build facilities
- Have a long-term sustainable business plan attracting public and private investment
- Show quality in design, but are fit for purpose to serve the community need
- Have effective and efficient operating models, combined with a commitment to development programmes which will increase participation and provide talent pathways.

Projects will need to demonstrate how the grant will deliver against Sport England's strategic priorities. The funding available is for the development of the capital infrastructure, which can contribute to the costs of new build, modernisation or refurbishment and purchasing of major fixed equipment as part of the facility development.

#### Funder's requirements

Below is a list of funding requirements that can typically be expected to be provided as part of a funding bid, some of which will fall directly out of the Playing Pitch Strategy:

- Identify need (i.e., why the Project is needed) and how the Project will address it.
- Articulate what difference the Project will make.
- Identify benefits, value for money and/or added value.
- Provide baseline information (i.e., the current situation).
- Articulate how the Project is consistent with local, regional and national policy.
- Financial need and project cost.
- Funding profile (i.e., Who's providing what? Unit and overall costs).
- Technical information and requirements (e.g., planning permission).
- Targets, outputs and/or outcomes (i.e., the situation after the Project/what the Project will achieve)
- Evidence of support from partners and stakeholders.
- Background/essential documentation (e.g., community use agreement).
- Assessment of risk.

#### Indicative costs

The indicative costs of implementing key elements of the Action Plan can be found on the Sport England website:

http://www.sportengland.org/facilities-planning/tools-guidance/design-and-cost-guidance/cost-guidance/

These costs are broken down into two areas:

- Facility capital costs
- Lifecycle costs

#### Facility capital costs

Facility capital costs are calculated using estimates of what it typically costs to build modern sports facilities, including fees and external works.

Naturally, varying conditions, inflation and regional adjustments.

Costs are updated regularly in conjunction with information provided by the BCIS (Building Cost Information Service) and other Quantity Surveyors.

The document is often referred to as the Planning Kitbag costs as the figures are often used by Planners and Developers when reviewing potential Planning Contributions to site developments.

#### Facility life cycle costs

Life cycle costs are how much it costs to keep a facility open and fit-for-purpose during its lifetime.

It includes costs for major replacement and planned preventative maintenance (day to day repairs).

The costs are expressed as a percentage of the capital cost.

You should not underestimate the importance of regular maintenance and the expense in maintaining a facility throughout its life.

#### **APPENDIX 3**

'Sign off' forms

## **APPENDIX B**

# NOTTINGHAM PLAYING PITCH STRATEGY

### NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

National Governing Body Sign-Off Form

Checklist (Please also view the attached Sport England Checklist)

e .	The strategy has been developed fo	or fut	ure p	bict	ure of	Yes i	1	No 🗆	
	provision?	2							

- The strategy identifies the NGB's key findings and issues
   Yes 
   Yes 
   No □
- The recommendations and actions reflect the drivers, vision
   and objectives of the work to be completed over the next 5
   Yes V No years

As a representative of LAWN TENNIS ASSOCIATION

(NGB / Organisation)

l fully sign 2015 – 202	off the completed Playing Pitch Strategy and Action Plan
Signature:	
	COLIN CORLINE
Name :	FACILITY PROJECTS MANAGER
Position :	28/4/15
Date :	2017115

# NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

# National Governing Body Sign-Off

#### **Checklist**

•	Does the strategy clearly identify current provision, key findings and issues?	Yes ✓	No 🗆
•	Has the strategy developed a clear picture for future provision?	Yes ✓	No 🗆
•	Does the action plan provide the most appropriate actions to ensure the recommendations are deliverable?	Yes ✓	No 🗆

I fully sign off the completed document - Nottingham City Council

## Playing Pitch Strategy and Action Plan 2015 – 2020

	Swan Davdy	
Signed		
Name :	Simon Dowdy	
Position :	Relationship Manage	۶۲
Date :	24/02/15	
October 2	2014	StrategyPáge)94Kavanagh & Page

# NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

# **National Governing Body Sign-Off**

### <u>Checklist</u>

•	Does the strategy clearly identify current provision, key findings and issues?	Yes
•	Has the strategy developed a clear picture for future provision?	Yes
•	Does the action plan provide the most appropriate actions to ensure	

 Does the action plan provide the most appropriate actions to ensure the recommendations are deliverable?

As a representative of Sport Nottinghamshire

I fully sign off the completed document - Nottingham City Council

#### Playing Pitch Strategy and Action Plan 2015 – 2020

Signed

- Name : Simon Starr
- Position : Director
- Date : 5.3.15

#### NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

#### **National Governing Body Sign-Off**

#### <u>Checklist</u>

٠	Does the strategy clearly identify current provision, key findings and issues?	Yes 🛛	No 🗆		
٠	Has the strategy developed a clear picture for future provision?	Yes 🗹	No 🗆		
•	Does the action plan provide the most appropriate actions to ensure the recommendations are deliverable?	Yes 🗹	No 🗆		
As a representative of ENGLAND AND WALES CRICKET BOARD, (NGB / Organisation)					
I fully sign off the completed document - Nottingham City Council					
Playing Pitch Strategy and Action Plan 2015 – 2020					
Si	me: JOHN HUBAND				
Na	me: JOHN HUBAND				
Position: FACILITIES AND INVESTMENT MANAGER,					

Date: 15TH MARCH 2015

# APPENDIX B

# NOTTINGHAM PLAYING PITCH STRATEGY

NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020
National Governing Body Sign-Off
Checklist
Does the strategy clearly identify current provision, key findings Yes D ✓ No □     and issues?
Has the strategy developed a clear picture for future provision? Yes      ✓ No □
Does the action plan provide the most appropriate actions to ensure the recommendations are deliverable?     Yes V No
As a representative of The Forball Association (NGB / Organisation)
I fully sign off the completed document - Nottingham City Council Playing Pitch Strategy and Action Plan 2015 – 2020 Signed Name : Mart Africe
Position lerronin MANAMER Date: 06/MARCH/2015
Date: 00 NMACH COLS

# NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

# **National Governing Body Sign-Off**

### <u>Checklist</u>

•	Does the strategy clearly identify current provision, key findings and issues?	<mark>Yes □</mark>	No 🗆
•	Has the strategy developed a clear picture for future provision?	Yes 🛛	No 🗆
•	Does the action plan provide the most appropriate actions to ensure the recommendations are deliverable?	Yes 🗆	No 🗆

As a representative of RFU (NGB / Organisation)

I fully sign off the completed document - Nottingham City Council

# Playing Pitch Strategy and Action Plan 2015 – 2020

Anthen

Signed

Name :	Pete Shaw
Position :	Area Facilities Manager
Date :	12 <sup>th</sup> March 2015

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# APPENDIX B

# NOTTINGHAM PLAYING PITCH STRATEGY

NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020
National Governing Body Sign-Off Form
Checklist (Please also view the attached Sport England Checklist)
<ul> <li>The strategy has been developed for future picture of provision?</li> </ul>
<ul> <li>The strategy identifies the NGB's key findings and issues</li> <li>Yes ☑ No □</li> </ul>
<ul> <li>The recommendations and actions reflect the drivers, vision and objectives of the work to be completed over the next 5 Yes ☑ No □ years</li> </ul>
As a representative of <u>RUGBY</u> FOOTBALLEAGUE (NGB / Organisation)
I fully sign off the completed Playing Pitch Strategy and Action Plan 2015 – 2020 Signature:
Name: <u>CAROL DORAN</u> Position: <u>NATIONAL FACILITIES MANAGER</u> Date: <u>2014115</u>

# NOTTINGHAM CITY COUNCIL PLAYING PITCH STRATEGY AND ACTION PLAN 2015 – 2020

#### Sign-Off Form

Checklist (Please also view the attached Sport England Checklist)

·	The strategy has been developed for future picture of provision?	Yes 🗹 No 🗆
•	The strategy identifies the key findings and issues	Yes 🗹 No 🗆
•	The recommendations and actions reflect the drivers, vision and objectives of the work to be completed over the next 5 years	Yes d No ⊡

As a representative of Sport England

(Organisation)

I fully sign off the	completed	Playi	ng Pitch	Strategy	and Action	Plan
2015 – 2020						
	3	6. L	17			

Signature;	steir	back

Name :	Steven Beard
Position :	Planning Manager
Date :	22.04.2015

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# **Nottingham City Council**

# Sport and Physical Activity Strategy 2015 – 2019 Setting The Pace and Building On Success

Summary Document & Action Plan | January 2015



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Future Nottingham facility hierarchy.18Action plan 2015 – 201921

Robin Hood marathon and half marathon 2014

# Introduction

The City of Nottingham has worked collaboratively with Sport England and key city partners to set out a future direction for the provision of leisure facilities and the development and delivery of sport and physical activity for 2015 – 2019.

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Nottingham has a successful and strong reputation for sport and leisure. Compared with other Core Cities Nottingham has done many of the 'hard yards' in working to fund the large-scale improvements to its facilities despite the challenging financial climate. The service has successfully delivered an ambitious £40 million leisure facilities transformation programme over the past 10 years; the last phase of which will see the completed extension and refurbishment of the flagship Harvey Hadden Sports Village in summer 2015. This has resulted in the creation of a stock of predominantly modern, attractive, high quality and 'market competitive' sports facilities in the city.

Nottingham also has an established tradition and strong reputation for using sport and physical activity to inspire participation, encourage regeneration and promote social inclusion, which is evidenced through the successful delivery and implementation of the previous Physical Activity and Sports Strategy (PASS). We have strengthened our partnerships, improved customer experience and been innovative in our approaches to community sport.

The Sport, Leisure and Community Service has structured itself in a more business-focused manner which has enabled delivery of effective facility-based services and community sport and physical activity, which has maximised social outcomes and delivered added value. This has ensured that the city's return on investment in both facilities and sport and physical activity development has impacted upon and is recognised by, residents, partners, councillors and other key stakeholders.

Our ambition is to continue to build upon this success and by 2019 we will have significantly increased levels of participation in sport and physical activity, continuing to make key contributions to the city's corporate ambitions in respect of improving health, employability, economic development and community cohesion. The city, with its partners, is ambitious and aspires to be synonymous with excellence, innovation and success. The coming together of new documents: Setting The Pace and Building On Success documents and the subsequent Setting The Pace summary document, Sport and Physical Activity Strategy 2015 – 19, alongside an completed Playing Pitch Strategy and existing Community Strategy, marks our continuation on the 'good to great' journey meeting challenges, maximising opportunities and delivering meaningful outcomes.

# Vision

# Setting The Pace

Setting The Pace is complemented and informed by concurrent strategic reviews of Nottingham's indoor and built facilities base and its sports pitches. It is about initiating and confirming collective direction and determining priorities. These relate to issues in the city that are statistically self-evident plus aspirations and possibilities raised and included through consultation. The intention is that it will help to focus investment and add certainty with regard to areas for targeted support and future programmes. The core aim at all times is to get city residents to be more active, fitter and healthier.

By 2019, Nottingham will, building on the progress made to this point, have significantly increased the proportion of physically active adults by 1% per annum from **86,300** to **91,356** (people aged 14 & over) undertaking the recommended 1 x 30 minutes per week of sport and physical activity, making a key contribution to its corporate ambitions in respect of improving health, employability, economic development and community cohesion.



# Building On Success

Nottingham has done the 'hard yards' in working to fund the large scale improvements to its facilities despite the challenging financial climate; in this respect it is 'setting the pace'. However, building effectively on the work already undertaken over the next four years will need improved internal collaboration and strong partnership working. Key partners in this include the city's schools (and the School Sports Network), its universities and colleges, Sport England, Public Health, NGBs, Sport Nottinghamshire, agencies such as the YMCA, the broader voluntary sector and key clubs.

#### The main task for the Council and its partners is to:

- Agree and adopt the components of the assessment.
- Develop and agree an action plan.
- Establish a group to oversee, and report on, implementation of the action plan.

The proposed vision is based upon clear, achievable framework of strategic objectives. It is recommended that the Council and its partners adopt the following strategic objectives (as policy) to enable it to achieve the vision of the Strategy:

# At its core this will, by 2019, mean that there is a measurable increase in the number of:

- City residents (young people and adults) converted from being non-participants to taking part in sport and physical activity (for 30+ minutes at least once per week). (Sport England APS)
- People who are no longer classed as overweight or obese. (Public Health Outcomes Framework)
- Residents from specified city (postcode) targeted neighbourhoods regularly participating in sport and physical activity. (Programme evaluation & Sport England APS)

By 2019 Nottingham will, building on the transformation work undertaken over the last four years, be serviced by a viable stock of Council owned/managed leisure centres supported by a complementary network of community based indoor and outdoor sports and exercise based facilities that make sport and physical activity accessible to people from the whole community.

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# Our future role

In order for the Sports, Culture and Parks service to be able to deliver the visions of the two strategies it is essential to determine how future relationships will work in order to ensure their continued productiveness.

There is therefore a clear need to establish where the Sport, Culture and Parks Service sits in terms of the decision making, delivery and outputs with regard to sport and physical activity and also determine what the City Council will:

- Lead on
- Deliver directly
- Broker and support
- Influence.

# The City Council's primary role is, thus, to:

- Plan and advocate
- Develop market insight and intelligence to establish baselines and underpin target setting
- Develop and maintain 'delivery partnerships'.
- Implement (and/or oversee and/or be aware of implementation).
- Monitor progress and achievement.
- Review/evaluate effectiveness, value for money and collective return on investment.
- Orchestrate and drive effective communications between partners and with residents.

The strategy consultation highlighted a need to maintain existing, partnershipbased work between Nottingham City Council (NCC) departments and this is a priority. Collaboration is essential with regard to the sporting infrastructure within and via which participants are introduced, entertained and retained in sport and physical activity. Setting The Pace is a statement, building on PASS, which re-affirms the collectively acknowledged importance of sport and physical activity to how the city lives. It confirms the value of the contribution that all partners can make to the health, wellbeing and life-chances of Nottingham's citizens. By establishing its future role in the delivery of sport and physical activity across the city, NCC will be able to focus its resources and expertise in order to bring about maximum success in its aim to increase participation by our residents.

Sport & Physical Activity Strategy 2015 – 2019 Summary Document & Action Plan

# Key future ways of working

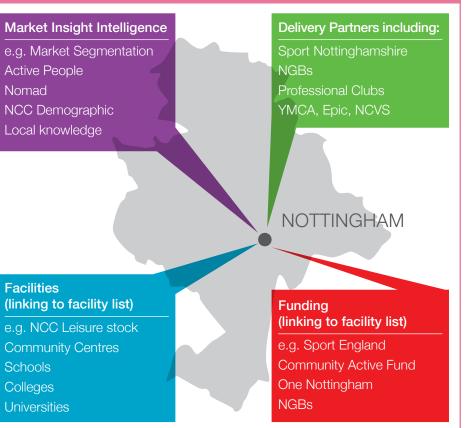
Once the role of the Sport, Culture & Parks Service has been established there are two key ways of working which will be adopted to ensure that there is a progressive, focused delivery of sport and physical activity Page 109 in the city in order to grow participation. The two key areas are to develop a community focus approach in specific identified areas in the city and, partnership working with the national governing bodies of sport to enable them to deliver their whole sport plans in the city to increase participation and improve talent development.

## Community Area Focus

The strategy work has identified a way forward which builds upon the current sport and leisure structure and will focus combined agencies, partners and resources in specific designated areas. These areas will be identified by making the optimum use of market insight and intelligence to inform and guide interventions and resources. In the first instance it will be used to make effective use of available market insight and intelligence to establish provisional baselines and underpin target setting. Funding to enable dedicated work in the areas identified will need to be allocated and work on delivering a comprehensive sport & physical activity offer through a variety of agencies and organisations at a range of traditional / non-traditional venues will be delivered in order to maximise participation.

(See Facility List, Appendix 1)

### The Community Mode



## National Governing Bodies of Sport (NGBs)

The Sport and Leisure team has, throughout the development of this strategy, been working with NGBs to establish their future focus and offer for Nottingham in relation to the delivery of their whole sport plans and participation targets. Fundamental to these discussions is to determine how the city's facilities and partners can help them to deliver their outcomes as well as ours, as described in their whole sport plans. Setting The Pace has highlighted the need to prioritise the Revel to which it works with the NGBs Description of the city's appropriateness to engender a step change in an NGBs delivery potential in the city through an appropriate infrastructure and network of established delivery systems.

The city will provide ongoing and substantive support to NGBs that wish to work with and invest time and resource in Nottingham. It will, over the four years of Setting The Pace, have a particular focus on specific sports; the rationale for this is as follows:

- The sport offers potential to drive participation growth (A);
- The city's facility base will enable provision for that sport to be effectively made (B);
- The club sector in this sport in the city is strong and/or capable of further growth (C);
- The city is in the process of developing/extending its relationship with key NGBs (D);
- The sport features in the offer made by the city's schools/ colleges/universities (E);
- It has potential to underpin specific ambitions with regard to disability sport (F);
- The sport is linked to upcoming already planned or potential events (G).

Proposed focus sports and sports to be more broadly supported are, thus:

### CORE

Athletics (A, B, C, D, F) Cycling (A, B, D, G) Swimming (A, B, C, D, F) Tennis (B, D, F, G) Football (A, B, C, D, E) Cricket (A, B, C, D, E, G) Badminton (A, B, C, D, E) Squash (B, C, D, E) Netball (A, B, C, D, F) Archery (B, C, D, F, G)

Ice sports (A, B, G) Basketball (A, B, C, F) Hockey (B, C, E) Table Tennis (A, B, C, F) Triathlon (A, B, C, G)



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## Schools and community access

To enable the initiation of effective activities and programmes in identified areas of our communities and as part of the partnership work to develop key sports with NGBs. A plan needs to be developed for facilities in our schools and community centres. This will enable there to be a direct response to findings in the Building On Success report and the Access To Schools Project undertaken by Sport England, so the city can look at how it can help address the pressures that our current sports facility stocks are facing by looking at our school and community facilities in order to meet identified current and future demand.

The Building On Success report took into account future population projections to 2023. One of the key findings from this report was the high levels of used capacity at both sports hall and pools venues, with sports halls across Nottingham operating at 73.5% and pools operating at just over 81%. However, this masked variations in used capacity at individual centres: 15 of the 34 sport halls were shown to be operating above the recommended Sport England 'comfort level' of 80%, and 9 of the 12 pools were operating above the recommended 70% comfort levels during peak times.

The report recommended exploring the opportunities for reducing the capacity issues, predominantly at the Nottingham City Council venues, by making better use of other facilities such as schools within the catchments of these venues. While there are no realistic opportunities to make better use of pools on school sites, there does appear to be some scope to increase the usage of halls on school sites. As part of the recommendations, the schools identified below should be engaged in order to develop partnerships which look at potential opportunities that may exist for these schools to absorb more demand/usage in order to reduce the used capacity at Nottingham City Council sports halls.

- Farnborough
- Top Valley
- Bluecoat Academy
- Bulwell Academy
- Nottingham University Samworth Academy
- Big Wood Academy
- Ellis Guilford

# Disability sport and leisure

There are currently 55,382 residents with a disability, representing 18% of the city population, with 6,829 Citycard users indicating they have a disability or life-limiting illness.

2013/14 attracted over 31,000 attendances to our leisure centres, from customers with a disability, representing 2.3% overall.

Currently the most popular activities include swimming, fitness gym and health suite participation and we are achieving the highest attendances at Ken Martin and Victoria Leisure Centre.

The aim is to grow the city offer and we aspire to become the 'fastest growing regional city for disability participation'. We will focus on the young adult and adult age groups to extend and develop a new and diverse programme of sport, leisure and physical activity across all geographic areas, for all local communities to be able to participate on a regular basis, increasing the number of attendances of our leisure centres from 2.3% to 5% The offer will feature inclusive activity as well as impairment and sport specific, as demonstrated by demand for each area. It will include regular ongoing clubs/sessions, as well as community engagement and training and events, all hosted within our portfolio of leisure centres, parks and open spaces and community venues.

The provision will be achieved by working collaboratively with local community interest providers and charities, alongside disability organisations and governing bodies of sport, as so much more can be achieved 'working together' for common goals.

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# The Health and Wellbeing Strate

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There is a history of positive partnership between public health agencies and the sport and physical activity sector in Nottingham. As part of this there has been considerable investment in programmes that it is believed will have a beneficial impact upon local people's health.

Sport and physical activity is just one of the factors, along with related elements such as nutrition and diet. Its importance to the achievement of key health-related outcomes is, however, not in question and for that reason increasing levels of participation, both among the presently inactive and sedentary and among those who already take part at a basic level, is central to this strategy. There are also a number of key national, regional and local strategies and policies that have both influenced and had an impact on the development of Nottingham City Council's Physical Activity and Sports Strategy.

The Nottingham Plan refresh process now recommends that the Public Health Outcomes Framework Indicator of 150 minutes minimum per week target is being adopted.

# Setting The Pace and Building Or

The two strategy documents have brought together a huge amount of information about how we currently work, what the future influences will be, where there are gaps in the Page 114 service and how we should implement change to our service while developing a better offer for our residents to participate in sport and physical activity across the city. The following section describes our future aims and objectives in order to attain the vision of Setting The Pace and will drive the action plan process.

## Setting The Pace

By 2019, Nottingham will, by building on the progress made in the city to this point, and adopting these aims and objectives, significantly increase the levels of physical activity and participation in sport. In doing so it will make a key contribution towards our corporate ambitions in respect of improving health, employability, economic development and community cohesion.

### AIM A

To increase levels of participation in sport and physical activity in the city. To:

- 'Convert' a measurably increased number of people from being nonparticipants to taking part at least once per week. (1x30)
- Maintain the number of adults (14+) who participate for a minimum of 3 x 30 minutes per week.

### AIM B

To ensure that delivery of Setting The Pace is collaborative, complementary, and supported by all partner departments, agencies, communities and sectors. To:

- Re-assess the balance of council core and project-based provision with a view to adjusting relationships with Public Health, the School Sport Network, key council departments and/or other funders/partners to deliver mutually agreed key performance targets.
- 4. Work closely with key city council departments and partners to collectively drive the changes, improvements and practices needed to make a real impact in the city.
- 5. Create a City Sports Network to advocate, promote, implement and monitor the progress being made by the Setting The Pace Strategy.

## SUCCESS

### AIM C

To build the strength/capacity of sports clubs and the community voluntary sector to meet the city's current needs, maintain/ sustain existing demand. To:

- 6. Work with identified focus sports to drive participation in the city.
- 7. Work with other sports to drive participation in the city.
- Page
  - Build the capacity and improve the
- ambition and skill set of the city's 115
- voluntary and community sector sport and physical activity workforce.

### AIM D

To raise the profile of sport and physical activity, and stimulate increased participation, by running a viable programme of major and community events. To:

9. Continue to work in partnership with Sport Nottinghamshire and other key partners to run/enable a programme of events designed to enhance city image and status and stimulate participation.

### AIM E

To maintain and further develop a viable stock of indoor and outdoor sport and leisure facilities and spaces. To:

- 10. Complete/embed the leisure transformation process for the city core facility stock.
- 11. Progressively address the current high levels of imported demand for city facilities.
- 12. Maximise community access to/ use of all indoor/built sports facilities, outdoor pitches and ancillary facilities and artificial grass pitches in Nottingham.
- 13. Continue to improve the quality, and make maximum use, of the city's parks, pitches and outdoor recreation spaces and amenities.

### AIM F:

To develop more sophisticated and effective mechanisms to communicate about and measure the effectiveness of services. programmes and initiatives. To:

- 14. In the first instance make effective use of available market insight and intelligence to establish provisional baselines and underpin target setting.
- 15. Develop robust strategy action plan targets, indicators and outcomes to assist in driving a step change and in monitoring and evaluating participation increase in the longer term.
- 16. Improve communication with residents to drive service delivery and development across all elements of the city's work and programmes.

## Building On Success

The Building On Success leisure facilities strategy for Nottingham focuses on reporting the findings of the research, consultation, site assessments, data analysis and mapping that underpins the study and uses this evidence to develop the strategy. It is designed to provide justification for future provision of accessible, high-quality and financially sustainable facilities for sport and physical activity throughout the city. The table over the page shows the required functions to be addressed for this work.

### Sports halls summary

The review of sports halls raises the need to:

- Build upon the transformation achieved and implement a future investment strategy for city core facilities to ensure that sports halls and changing facilities are consistently maintained and refurbished;
- Ensure, where feasible, that planned school sports halls are accessible to the local community for as much time as possible (see proposed community use standard);
- Develop needs based, focused community use agreements with schools;
- Ensure that the programming of all sports halls is complementary and works to achieve maximum benefit for specific sports and the local community and catchments which it serves, rather than on a first-come-first-served basis;
- (In parallel) ensure that the cost of accessing facilities is appropriate for different client groups;
- Assist key sports including (indoors) basketball, netball, badminton and squash and (outdoors) in particular football to gain access to school sites.

### Swimming pools summary

The review of swimming pools raises the need to:

- Recognise the fact that they are a key asset in assisting the council and its partners to deliver on its commitment to increasing participation, operate viably and achieve generic community health improvements;
- Build upon the transformation achieved and implement a future investment strategy for core swimming facilities to ensure that key areas such as swimming pools and changing facilities are consistently maintained and refurbished;
- Ensure that the programming of all swimming pools is complementary and works to maximise occupancy, participation in swimming, income and local community benefit;
- Ensure that the cost of accessing facilities is appropriate to/for different client groups.

### Health and fitness summary

The review of health and fitness provision raises the need to:

- Recognise the fact that they are a key asset in assisting the council and its partners to deliver on its commitment to increase participation, operate viably and achieve generic community health improvements;
- Build upon the transformation achieved maintaining and further improving fitness facilities and services at City Council 'Core Sites' to ensure that key areas such as gyms, health suites, dance studios and changing facilities are consistently maintained and refurbished;
- Ensure that the programming of all health and ftness areas work towards maximising occupancy, participation, income and local community benefit;
- Ensure that the cost of accessing facilities is appropriate to/for different client groups.

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### Access to schools summary

The strategy and related Access To Schools Programme work raises the following needs:

- Appoint community use champions (a head teacher and an elected member) and create a strategic group to oversee community access to schools and ensure this group is represented at the overall strategic group;
- A member of staff in Children's Services has specific responsibility to lead and champion the work of the Access To Schools Programme across service teams and with external partners;
- Service teams and with external partners;
  A pilot study is undertaken to identify and prioritise areas / locations within the city that will support them to deliver the outcomes of the priority sport NGBs;
  - Establish clear policy on community use;
  - Develop a needs-led approach to community usage;
  - Appoint an officer in Sport and Leisure to manage, coordinate and drive the process;
  - Provide advice, support and guidance to schools with regard to all the issues that surround this; from business planning to child protection.

### Programming summary

The strategy process highlights the need to:

- Programme facilities (in particular sports hall and swimming pools) to their optimum level to ensure that increases in participation can be managed;
- Consider whether and how the city can implement pricing and programming processes which give provision for residents higher priority;
- Collect and utilise management information/ intelligence to underpin any changes/actions;
- In the context of the city's aspirations, to increase participation among non and low-use participants;
- Enable services to develop innovative programmes and processes to improve impact amongst hard-to-reach groups.

## Management information and communications summary

Work in the city is ongoing with reference to the ICT-based systems and processes used to underpin the operation of sport and leisure facilities. It is essential that the ICT strategy developed enables required processes, systems and programmes to be effectively and cost-effectively implemented, for example:

- Develop a system to underpin the coordination of access to all main facilities meaning that 'auditing' and coordination of use is, by 2017, an automatic facet of the way that the city orchestrates the programming of indoor sports hall (and other) facilities;
- Make optimum use of leisure card (and front-of-house management, access and egress systems etc.) to identify and target marketing at key audiences.

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# Emerging areas

Over the next four years the strategy has identified eight themes / areas on which to build. These themes will be key in being able collectively, to provide the greatest potential to improve the city's overall offer in the current political and social climate. he emergence of the 'Good To Great' agenda and its strong sports development history make for an ideal platform upon which to build and ensure we inspire more people to be more active, more often.

### HEMES

**1 INSIGHT-LED LEARNING** To make effective use of all available market insight to better understand behaviours and attitudes of the residents of Nottingham to inform programming delivery/targeting and decision making.

2 PARTICIPATION By 2019, Nottingham will, by building on the progress made in the city to this point, have significantly increased levels of physical activity and participation in sport, making a key contribution to its corporate ambitions in respect of improving health, employability, economic development and community cohesion

**3 PARTNERSHIPS** To ensure that delivery of Setting The Pace is collaborative, complementary, and supported by all partner departments, agencies, communities and sectors.

### FOCUS AREAS

Use current insight measures from existing sources to better understand residents and inform programming and decision making and develop new insight where gaps exist.

Use existing insight, and develop new insight where gaps exist to gain an in-depth understanding of our residents to inform programme development and delivery.

To encourage innovation and creative thinking in the development and delivery of the service.

Through insight-led learning increase the number of adults (age 14 & over) physically active for 1x30 minutes per week.

A sport and physical activity offer through a variety of agencies and organisations at a range of traditional and non-traditional venues will be delivered.

Define through the delivery of this strategy where NCC is the lead, broker, influencer and deliverer.

Work with internal and external traditional and non-traditional partners to drive change to ensure that delivery of Setting The Pace is collaborative, complementary and supported by all partner departments, agencies, communities and sectors.

Use the commissioning agenda to develop projects and programmes with the Health, Adult Social Care and Children & Young People services which want to use sport and physical activity as a means of meeting their targets.

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THEMES	FOCUS AREAS
4 SPORT & COMMUNITY VOLUNTARY SECTOR Innovation and development of the service To build the strength/capacity of sports clubs and the third sector to sustain and grow participation in sport.	Work with identified focus and supported sports to drive participation and performance in the city. Build the capacity and improve the ambition and skill set of the city's voluntary and community sector.
<b>5 EVENTS</b> Raise the profile of sport and physical activity, and stimulate increased participation, by running and/or supporting a viable programme of major and community events.	Continue to work in partnership with Sport Nottinghamshire and other key partners to run/enable a programme of events designed to enhance the city's unique sense of place, status and international standing.
<ul> <li><b>FACILITIES</b> To maintain and further develop a viable stock of indoor and outdoor sport and leisure facilities and spaces.</li> </ul>	Address the high percentage of dry-side peak time capacity by investigating delivery in non-traditional facilities.         Continue to improve the financial and operational performance of the city's own leisure centre stock.         Progressively address the current high levels of imported demand for city facilities.         Through partnership working improve community school access to indoor/built sports facilities in Nottingham.         Complete capital works in our sports facilities to provide required outcomes identified in whole sport plans and NCC strategic plans.         Continue to improve the quality, and make maximum use, of the city's parks, pitches and outdoor recreation spaces and amenities through the delivery of Breathing Space and the Playing Pitch Strategy.
<b>7 COMMUNICATION</b> To develop effective mechanisms to communicate the sporting offer in the city to reach more people and engage them in activity.	To develop a communications plan to support the strategy.         To investigate sophisticated marketing and communication platforms which enable us to understand users and non-users.         Improve communication with residents to drive service delivery and development across all elements of the city's work and programmes.
8 <b>MANAGEMENT</b> Ensure the city's sport and leisure services perform at their optimum level in terms of maximising participation and reducing subsidy.	Ensure the city's facilities perform at their optimum level in the context of their income generation, minimising the level of required subsidy while increasing their social contribution.

# Future Nottingham facility hierarchy

The future sport and physical activity offer depends on the city being able to increase participation by focusing on the themes shown previously. What the research has also shown is that in order to do this there needs to be a planned approach to how facilities can be used to provide sport and physical activity, including schools, community centres, access centres etc.

The Building On Success report shows that our facilities at peak times are near capacity and that other options need to be used in order to ensure a quality sport and physical activity offer can still be delivered in the city. The following hierarchy shows how the city's facilities can be used to implement new programmes and activities maximising all the indoor/built sports facilities and community access facilities in Nottingham.

DESIGNATION	ROLE AND FUNCTION
LEVEL 1: Citywide + provision	A nationally/regionally significant facility accommodating a range of sports specific development pathways from development to high performance.
	A primary performance venue for a select number of sports.
	A regionally significant facility attracting events and visitors to Nottingham.
	Provides a wide range of opportunities for residents and visitors to participate in sport and physical activity, contributing significantly to the quality of life of residents across Nottingham.
	Provides/programmes opportunities for local people to try new activities, develop their skills and progress to significant performance levels.
	Core venue for training/development of teachers, coaches, volunteers, officials and others in key sports organisations.
	Offers large, comprehensive health and fitness provision.

	DESIGNATION	ROLE AND FUNCTION
	LEVEL 2: Health and Wellbeing Centres	Stand-alone health and wellbeing facility designed to meet the sport and physical activity and wellbeing needs of a bespoke segment of the city. (e.g. Bulwell Riverside Centre)
		Mix of wet, dry and fitness activity areas.
		Provides a wide range of opportunities for residents/visitors to participate in sport and physical activity contributing to the quality of life of city residents.
		Potential venue for elements of certain citywide, plus local events.
		Highly visible and centrally located to accommodate the access requirements of a bespoke segment of the city.
		Potential to accommodate a primary performance venue for 'secondary sports' or a secondary venue for 'primary sports'.
		Provides/programmes opportunities for local people to try new activities, develop their skills and progress to significant performance levels.
		Core venue for health and fitness activities across the city.
		Core venues to accommodate the Nottingham Swim School.
7		
raye	Community	Contributes to quality of life of residents within the local community, and provides a range of opportunities to participate in sport and physical activity.
۲ ۱	2	Generally sports facilities on school sites designed to meet community need and have contractual dual-use agreements.
-	•	Increases/improves quality of PE and school sport opportunity for young people attending the school upon which it is based.
		Provides a base for provision of opportunity (delivered by a range of providers) for local people to develop their skills and try new activities.
		Provides options for NGBs, leagues and clubs to develop skill, participate and compete within their chosen activity.
		Supports voluntary sports sector to raise standards with respect to coaching, coach education, administration and volunteer development in chosen sport.
		Facility use to reflect demographic profile of the local community.
	LEVEL 4:	Contributes to quality of life of the neighbourhood, accommodating a range of opportunities to participate in sport and physical activity.
	Neighbourhood	Either stand-alone, smaller dry-side community centres or sports facilities on school sites which operate within a lettings policy.
		Provides opportunities for range of sports organisations to participate, train and compete in their chosen activity.
		Facility use to reflect demographic profile of the local community.



# Action Plan 2015 - 2019

## Introduction

Nottingham's Physical Activity and Sports Strategy has been undertaken and developed in conjunction Page 123 Pa The action plan has been developed with our partners, who have been involved throughout the process. The issues, needs and aspirations identified will be delivered in partnership. In order for the Sports, Leisure and Parks service to complete effectively the identified priorities contained within the strategy, it is imperative that it works positively with its partners, is innovative and that an effective structure is implemented to deliver on the outcomes over the next four years and beyond. The action plan will be actively managed and it is the city council's intention to create a City Sport Network to achieve this.

### LEADS KEY:-

Acads	=	Academies	S
FE	=	Further education	Ν
NCC	=	Nottingham City Council	L
NCVS	=	National Council for Voluntary Services	
NGB	=	National Governing Body/Bodies	
NCC	=	Schools	
SE	=	Sport England	
SN	=	Sport Nottinghamshire	
CSN	=	Community Sport Network	

\*\* Please note - All short-term targets have been resourced

### TIMESCALE KEY:-

- S =Short-term (1 2 yrs) \*\*
- M = Medium-term (2 3 yrs)
  - L = Long-term (4 yrs)

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS	S/M/L
			viours and attitudes of the residents of	
Use current insight measures from existing sources to better understand residents' lifestyles and behaviours. Use this to inform programming and	<ol> <li>Increased participation in:</li> <li>1. City council – focus sports</li> <li>2. Geographical areas of the city</li> <li>a. Dia bit</li> </ol>	NCC NGB	• Establish profile maps of the city and undertake targeted market research to gain understanding of people's attitude as to why they are / are not participating in sport, to influence new approaches to marketing and programming (see page 27)	S
decision making and develop new insight where gaps exist.	3. Disability sport. Increased throughput at council operated facilities, and targeted community use school sites.		<ul> <li>Develop baselines and targets through working with partners and using all performance and management tools</li> <li>For focus sports;</li> <li>For targeted geographical areas;</li> <li>For disability sports;</li> <li>Revise programming of facilities accordingly based on renewed insight;</li> <li>Establish and implement action plans for each focus sport based on insight.</li> </ul>	
			Develop a disability sport project in the city based on insight. Improve the reporting functionality of the software employed at the council's leisure centres to develop better insight into users of facilities. Develop use of Citycard from 40 to 60% to develop further understanding of	
			behaviour patterns in sport.	

	OBJECTIVES	OUTCOME	LEAD	ACT	TIONS / TASKS	S/M/L
	To develop understanding of performance and impact to secure future resource and inform future delivery.	Stronger evidence base to make the case for investment into community sport.	NCC NGB NCC SE NGB NCC SE NCC SE NCC NGB	•	Develop and implement an agreed methodology that assesses both the economic and social value of sport and physical activity interventions/projects in the city (e.g. City Of Football, Nottingham City Homes) Use the findings to advocate continued investment and support from partners Use APSE data monitoring and benchmarking for all city council sports facilities, and establish joint monitoring systems for Nottingham City Council projects, such as City Of Football and Nottingham City Homes (NCH) project Extend the Active People Survey (APS) sample size to improve the confidence levels of the data for Nottingham Develop Playbook approach to City Of Football (COF) to monitor and evaluate the project and look at expansion to other projects / sports over years 3-5	S/M S S S
ageiz	To encourage innovation and creative thinking in the development and delivery of the service through active dialogue with local residents and established local groups in identified geographical areas.	Informed decision making on the sporting offer provided to local residents leading to a sustained growth in participation.	NCC NCC NCC SE NGB	•	Complete market research in 6 wards in Yr 1, 2, 3 to better understand the barriers communities face to inform need Test a place-based approach to participation growth (collaboratively with partners) in 3 geographical wards with large populations Working with partners support applications to Sport England Community Sport Activation Fund to aid resourcing	M S S
	identilied geographical areas.		NCC	•	Test new approaches and encourage innovation by developing behaviour change models in at least 3 specific audiences each year. Use the audience journey to plan appropriate engagement, participation and experience	S

OBJECTIVES	OUTCOME	LEAD	AC	CTIONS / TASKS	S/M/L
				ve significantly increased levels of physical activity and participation in sport in the employability, economic development and community cohesion.	e city
Through insight-led learning increase the number of adults (age 14 & over) physically active for 1x30 minutes per week.	A 1% per annum increase from 86,300 (APS 8, Q2) to 91,356 in those 14+ living in the city that are active. As measured by Sport England's Active People Survey. Nottingham has a strong infrastructure to deliver targeted sport and physical activity	NCC NCC NGB NCC NGB NCC NGB	•	Work with and through different agencies such as Nottingham City Homes (NCH), and other non-traditional sport and leisure providers as a route to gain access to currently inactive residents In the first instance, identify three geographical areas to test the insight led information based development work with the aim of specifically increasing participation from 0 to 1 x 30 In Year 1, develop and implement agreed action plans with the following city council "core" sports: athletics, cycling, swimming, tennis, football, cricket, badiented areas	S/M S
P	opportunities to increase participation.		•	badminton, squash, netball, archery In Year 2, develop and implement agreed action plans with the following city council "supported" sports: ice sports, basketball, hockey, table tennis, triathlon Implement with partners the City Of Football project (Years 1 & 2)	M
A sport and physical activity offer through a variety of agencies and organisations at a range of	The strong infrastructure developed with key partners is delivering increased	NCC SE NGB	•	Develop formal strategic partnership and action plans with key Sport England- funded national organisations: Sports Coach UK, Sporting Equals, English Federation of Disability Sport, and Women In Sport	M
traditional and non-traditional venues will be delivered.	opportunities for Nottingham residents in sport and physical activity contributing to an increase in participation of x	NCC NCVS	•	Develop and implement a Club Development programme with NCVS that will support non-traditional community organisations to develop a sporting offer for its members/users	S
	target	NCC	•	Develop a Disability Sport offer and work towards Nottingham being the fastest-growing city in the East Midlands for Disability Sport, increasing participation by 1% per annum	S
		NCC SE Acads	•	Develop the community use of schools project in partnership with Sport England and education to sustain and increase access to facilities on school sites for community sport	Μ
		NCC NGB	•	Work with identified partners to establish a 'route map' for delivery in the city developing the Playbook concept for wider sports, enabling partners to plan more effectively to maximise delivery. Engage and allow partner delivery against overarching city performance targets and outcomes for sport	Μ

OBJECTIVES	OUTCOME	LEAD	AC	TIONS / TASKS	S/M/L
<b>THEME 3: PARTNERSHIPS</b> To ensure that delivery of Setting T	The Pace is collaborative, compleme	entary, and	l sup	pported by all partner departments, agencies, communities and sectors.	
Define through the delivery of this strategy where NCC is the lead, broker, influencer and deliverer.	tasks where NCC are either the lead or the broker, will	NCC SE NGB	•	Establishment of citywide sports network (CSN) to be the strategic body for sport in Nottingham and to monitor the progress being made by the Setting The Pace and Building On Success Strategies	S
	influence or deliver projects and programmes.	NCC	•	In developing partnerships, NCC to define its role in each project in order to clearly demonstrate its function, i.e. lead, broker, influences, deliverer	S
Work with internal and external traditional and non-traditional	litional and non-traditional and informal, are always efficient	NCC	•	Utilise the schools 'sold services' agenda to develop delivery for priority focus sports	S
partners to drive change to ensure that delivery of Setting The Pace is collaborative,	effective and economic and a 'route map' for delivery in the city is established.	NCC FE	•	Develop partnerships with our universities and FE colleges to link to their developments in sport across the city	S
complementary and supported by all partner departments, agencies, communities and sectors.		NCC	•	Work with planning and property services to add value to the sporting offer in the city – e.g. designing public spaces, planning permissions, transport (cycle agenda) and using S106/CIL to access funds to deliver improved pitches/ facilities	Μ
Use the commissioning agenda to develop projects and programmes which want to use sport and physical activity as a	Sport services both within the council and external providers contributing to wider outcomes through the role of sport (relevant	NCC	•	Understanding public health, Clinical Commissioning Group, Adult Social Care, CYP, NCH commissioning outcomes post election and using Sport England resources to support this agenda (i.e. advocacy, economic value of sport, strategic commissioning support)	М
means of meeting their targets.	targets to be established in partnership with commissioners).	NCC	•	Determine commissioning opportunities within the city council where sport can play a role in achieving key outcomes	М
		NCC	•	Complete strategic commissioning appraisals, develop action plan and achieve at least four commissions over the three years	L

	OBJECTIVES	OUTCOME	LEAD	AC	CTIONS / TASKS	S/M/L			
	THEME 4: SPORT & COMMUNITY VOLUNTARY SECTOR Innovation and development of the service To build the strength/capacity of sports clubs and the third sector to sustain and grow participation in sport.								
	Work with identified "core" and "supported" sports to drive participation and performance in the city.	The city provides ongoing and substantive support to identified NGBs leading to increases in participation in those sports.	NCC SE NGB NCC	•	To develop and implement the 10 "core" sports (athletics, cycling, swimming, tennis, football, cricket, badminton, squash, netball, archery) delivery plans through linking the insight-led learning and the NGBs whole sport plans to drive both participation and performance	S			
				•	To work with the "supported" sports to plan specific areas of development within the city which drive both participation and performance (ice sports, basketball, hockey, table tennis, triathlon)	Μ			
	Build the capacity and improve the ambition and skill-set of the city's voluntary and community sector.	The city has a strong voluntary workforce network who can assist in providing support for programmes and events.	NCC NCVS	•	Work with NCVS to strengthen current sporting clubs/organisations capacity in the city and identify and work with non sport organisations that are interested in developing a sporting offer. 275 clubs or groups receiving support. 2,000 new participants	S			
Page 1		Through improved organisational capacity and sustainability sports clubs and community groups, increase the number of people	NCC + Orgs	•	Work with Sports Coach UK, Sporting Equals, Women In Sport, Street Games, EFDS, and Sport Nottinghamshire to develop the community voluntary workforce to facilitate the growth of participation in our 10 "core" sports	S			
871		taking part in $1 \times 30$ minutes of participation in sport.	NCC	•	Use behaviour change models to identify different partners and models to develop a community workforce of ambassadors, champions and activators	Μ			
			NCC NGB	•	Prioritise workforce plans over 3 years based on readiness of relevant NGB. Year 1 – athletics, football, tennis	S			

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS	S/M/L
<b>THEME 5: EVENTS</b> Raise the profile of sport and phy	vsical activity, and stimulate increase	d participa	tion, by running and/or supporting a viable programme of major and community even	nts
Continue to support Sport Nottinghamshire to run/enable a programme of events designed	visitors, support inward	NCC NGB +Orgs	Maximise the non-sporting music and cultural events to promote sport and physical activity (i.e. Market Square events, Splendour, Riverside, castle, parks, City Of Football)	S
to enhance the City's unique sense of place, status and international standing.	investment and have a major impact on the local economy.	SN	• Sport Nottinghamshire to work with partner organisations to provide a joined up city/county offer in order to attract major events to the city - i.e. accommodation, training, competition space, marketing and promotion	Μ
		SN NCC	• Per year up to 2020, secure the delivery of 4 international events and 4 regionally significant events of a sporting/cultural nature in the city	L
		NCC SE	• Year 1 - Tennis Women's ATP Event, cycling - Milk Race, British and European Archery Tour, Cerebral Palsy World Championships	S
Page		NCC NGB	• With NGBs, develop community activation programmes linked to major events happening in the city to increase participation at a local level to create a legacy	Μ
ae 120		NCC NGB	Work with focus NGBs to identify sporting events which can be brought to     Nottinghamshire to help promote their sports and increase participation	Μ
		SN NCC	• To demonstrate the economic and social value of major and community sports events held in the city and link to the city council's corporate outcomes	Μ
		NCC SN	• To work with Sport Nottinghamshire to develop the volunteer workforce required to support major and community events (event volunteer database)	S

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS	S/M/L
THEME 6: FACILITIES To maintain and further develop a v	viable stock of indoor and outdoor s	sport and	leisure facilities and spaces.	
Address the high percentage of both wet and dry-side used peak	Community access to and use of strategically significant	NCC	• Develop a facilities refurbishment / maintenance plan which keeps the current transformed stock of facilities in the best possible condition	S
time capacity by investigating delivery in non-traditional facilities.	indoor/built traditional and non- traditional facilities in Nottingham is improved.	NCC	• Review the programming across council-run centres (sport and community) in particular during peak periods to ensure it is responding to community need in the most effective way. In particular review programming at wet side centres in peak periods to spread use more evenly across peak/off peak	S
		NCC	<ul> <li>Investigate programming opportunities / changes to reduce used capacity at peak times at all our wet sites and especially in the programming of the 2 x 25m pools at Harvey Hadden</li> </ul>	S/M
		NCC	• Investigate the use of non-traditional facilities to accommodate peak period activity, such as community centres, university assets, and schools by using the hierarchy of facilities approach documented in this action plan	М
		NCC	• Complete the space audit of existing community centre facilities, identifying current and potential space to allow for displacement of sport activity from current leisure facility stock	S
5		NCC Acads	• To work with targeted schools to develop community use and increase their community sport provision (Farnborough, Top Valley, Bluecoat Academy, Bulwell Academy, Nottingham University Samworth Academy, Big Wood Academy, Ellis Guilford)	м
		NCC	• Convene a strategic group to oversee all facility issues and use this group as a key part of any community access to schools issues/developments	S
		NCC FE	• To work with both HE and FE partners to assist in their facility renewal/facility rationalisation planning and determine opportunity/routes for community use	S
		NCC NGB	• Following on from the production of plans to grow sport across a number of NGBs, to identify any capital facility improvements required and work with relevant NGBs/clubs/community partners to deliver	М
		NCC	<ul> <li>Use the 'Good To Great' and Invest To Grow agenda to underpin improvements which help transform the city</li> </ul>	Μ

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS	S/M/L
Continue to improve the financial and operational performance of the city's own leisure centre stock.	Reduce the net revenue costs / operating subsidy of individual sites within the city's stock of facilities.	NCC	Use APSE/NGB/NBS & Quest data to benchmark and monitor city council- operated facilities, developing annual improvement and business plans for each to drive further savings and improve the offer	S
Progressively address the current		NCC	Assess the need for developing a city resident-focused pricing policy	Μ
high levels of imported demand for city facilities.	is adopted.	NCC	Determine ways of encouraging more of our residents to activate their Citycards for leisure use in order to retain more demand within the city	М
		NCC	• Work in partnership with neighbouring authorities to assist in their facility renewal/rationalisation planning. (in Yr 1 Gedling and Broxtowe)	S
Maximise community access use of all indoor/built sports facilities	A network of community facilities are being used to help increase	NCC	• To use Insight and NCC's GIS mapping information system (Nomad) to identify appropriate programmes of activity in our neighbourhood community facilities	S
in Nottingham.	the numbers of residents participating.	NCC	• Using Insight information, to fully understand the hierarchy of facilities in order to utilise all the city's built infrastructure including schools, community centres, access centres etc	S
ז		NCC	Support Partners delivering in community facilities / teams for the delivery of quality sport & physical activity i.e. NFITC, NCFITC, Epic	м
			• In targeted geographical areas, maximise the value of existing community facility stock for the purposes of sport, and support securing minor capital budgets for improvements	S
Complete identified capital	The city's stock of facilities	NCC	In Year 1 complete capital works at:	S
works in our sports facilities to continually grow our facilities to provide required outcomes identified in whole sport plans and NCC strategic plans.	continue to be improved to provide a wider sustainable sport and leisure offer.	SE	<ul> <li>Harvey Hadden</li> <li>In Year 2</li> <li>Complete capital works at Forest Recreation Ground</li> <li>Victoria Embankment (Cricket Pavilion)</li> <li>Closure of Beechdale Swimming Centre</li> </ul>	М
	Schemes are proposed and		Deliver the following 'Invest To Grow' Schemes;	
	developed which will help to achieve reduced operating costs		Year 1 – Ken Martin, Southglade, Victoria	S
	(i.e. Invest To Grow schemes).		Year 2 - Clifton	М

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS	S/M
Continue to improve the quality, and make maximum use of the barks, pitches, and outdoor recreation spaces and amenities in the city.	Better parks, pitches and outdoor recreation are available across the city, appropriately resourced and maintained. A strategic framework for the maintenance and improvement of existing outdoor sports pitches is delivered.	NCC	<ul> <li>Produce a long-term plan for our playing pitches that is agreed across the council based on the Playing Pitch Strategy recommendations currently being developed</li> <li>Through the Champions Group, ensure the Breathing Space action plan is delivered in terms of improving quality, developing and maintaining playing pitches as per the recommendations in the Playing Pitch Strategy</li> <li>Ensure suitable maintenance schedules are developed to ensure the playing pitches are maintained at the required level to deliver quality sport and physical activity opportunities</li> <li>Investigate funding options for improvements to pitches and outdoor recreation spaces to increase participation</li> </ul>	S
HEME 7: COMMUNICATION			recreation spaces to increase participation	
to develop effective mechanisms t	to communicate the sporting oner in			
To develop effective mechanisms to To develop a communications plan to support the strategy.	An agreed plan with targets and indicators is developed and implemented with partners.	NCC	<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology solutions</li> </ul>	Μ
To develop a communications plan to support the strategy.	An agreed plan with targets and indicators is developed and		<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology</li> </ul>	M
To develop a communications plan to support the strategy. To investigate sophisticated marketing and communication	An agreed plan with targets and indicators is developed and implemented with partners. Platforms are utilised providing effective communication with	NCC	<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology solutions</li> <li>Develop an ICT strategy to enable required processes, systems and</li> </ul>	
To develop a communications	An agreed plan with targets and indicators is developed and implemented with partners. Platforms are utilised providing	NCC	<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology solutions</li> <li>Develop an ICT strategy to enable required processes, systems and programmes to be effectively and cost-effectively implemented</li> <li>Identify and develop use of appropriate platforms to more effectively</li> </ul>	M
To develop a communications plan to support the strategy. To investigate sophisticated marketing and communication platforms which enable us to	An agreed plan with targets and indicators is developed and implemented with partners. Platforms are utilised providing effective communication with residents contributing to a	NCC NCC NCC	<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology solutions</li> <li>Develop an ICT strategy to enable required processes, systems and programmes to be effectively and cost-effectively implemented</li> <li>Identify and develop use of appropriate platforms to more effectively communicate with both users and non-users</li> <li>Look at further ways of developing the member information held to identify the</li> </ul>	M
To develop a communications olan to support the strategy. To investigate sophisticated marketing and communication olatforms which enable us to	An agreed plan with targets and indicators is developed and implemented with partners. Platforms are utilised providing effective communication with residents contributing to a	NCC NCC NCC NCC	<ul> <li>Using the Insight-led learning, develop appropriate communication routes to effectively engage users and non-users making use of a range of technology solutions</li> <li>Develop an ICT strategy to enable required processes, systems and programmes to be effectively and cost-effectively implemented</li> <li>Identify and develop use of appropriate platforms to more effectively communicate with both users and non-users</li> <li>Look at further ways of developing the member information held to identify the best way of communicating</li> <li>Make optimum use of Citycard (and front-of-house management, access and</li> </ul>	M S M

OBJECTIVES	OUTCOME	LEAD	ACTIONS / TASKS S	S/M/L
THEME 8: MANAGEMENT Ensure the city's sport and leisure	services perform at their optimum	level in terr	ns of maximising participation and reducing subsidy.	
Ensure the city's leisure services perform at their optimum	The Sport and Leisure service manages its strategic choices	NCC	To formally adopt the strategy and action plan through the portfolio holder     process	S
	while still increasing its number of users.	NCC SE CSN	To review the action plan with the portfolio holder, Sport England and with the Nottingham CSN at the end of each year to assess delivery against targets	L
contribution.		NCC	Undertake an options appraisal for the management of services during the strategy lifecycle	S
		NCC	Devise viable commercial opportunities to increase income/participation within the programmes of activity within the centres	S
		NCC NGB's CSN	• In year 4, in partnership with the Community Sports Network and NGB's, determine whether a re-run of the facilities planning model is required to test specific scenarios, and the impact of any new facilities developed or planned in the strategy period.	L



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## EXECUTIVE BOARD - 16 JUNE 2015 genda Item 5

Subject:	Appointments to Outside Bodies						
Corporate Director(s)/ Director(s):	Glen O'Connell, Acting Corporate Director, Resources						
Portfolio Holder(s):	Councillor Graham Chapr Neighbourhood Regenera		or Resources and				
Report author and	Debra La Mola, Head of I						
contact details:							
Key Decision	_Yes ☑ No		🗹 Yes 🗌 No				
	liture 🗌 Income 🗌 Saving		🗌 Revenue 🗌 Capital				
	of the overall impact of the						
	communities living or work	ing in two or more	☐ Yes ☑ No				
wards in the City							
	cision: There are no finan	icial implications of this	decision anticipated at				
this stage.							
Wards affected: All		26/05/2015	with Portfolio Holder:				
	an Strategic Priority:						
	intments, the Board can en	•					
	ce of, the majority of the Co	ouncil's corporate object	ctives as set out below.				
Cutting unemploymen							
Cut crime and anti-so		. Caller - Landar day					
	eavers get a job, training o		any other City				
	as clean as the City Centre						
Help keep your energ							
Good access to public	•						
Nottingham has a good	place to do business, inve	st and create jobs					
	vide range of leisure activiti						
Support early interver		es, parks and sporting					
	e for money services to ou	r citizens					
	(including benefits to citi						
	sponsible for outside body		e generally made for the				
		••	<b>e</b>				
	fe of the Council (4 years) with in-year changes usually recommended by the relevant Group Vhips with portfolio holder approval. This report asks the Board to review the appointments and						
	d deletions to the approve		• •				
Council's interests an	d views are represented appropriately and that the best and most useful						
deployment of counci	llors on outside bodies is achieved. Some minor changes to the procedures						
for managing the app	roved list are also proposed.						
Outside bodies to whi	ch the Council appoints are influential either nationally, regionally or locally						
	unity as a whole or in respect of certain sectors of the community. By						
	s, the Council ensures that the needs of its customers/service users are						
represented.							
Exempt information:							
None.							

### Recommendation(s):

ſ	1.	To agree, subject to confirmation with the organisations concerned and/ or the Charity
		Commission where necessary, the following additions to Register A (the register for
		Executive Board Appointments,) identified in appendix A by bold typeface:

Base 51 (NGY) Blue Print Core Cities D2N2 D2N2 Infrastructure and Investment Board East Midlands Councils LGA City Regions Board NET Partnership Development New College Nottingham Nottingham BID (Business Improvement District) Nottingham Credit Union Partnership Council NG7 Robin Hood Energy Trent Regional Flood & Coastal Committee

2. To agree, subject to confirmation with the organisations concerned and/ or the Charity Commission where necessary, the following deletions of bodies from Register A (as identified in Appendix A by being shaded ):

Derby Road Trust East Midlands Airport Consultative Cttee East Midlands European Office Eastcroft District Heating Consumers Cttee Eurocities Cultural Committee Environment Forum Green Tech Task Force Local Government Information Unit NACRO Services in Notts. Area Committee National Society for Clean Air and Environmental Protection Newstead Abbey Steering Group Nottingham Aged Persons Trust Nottingham & Dist. CAB Nottingham & Dist. Race Equality Council Nottingham & Notts Kidney Fund Nottingham Development Enterprise Nottingham Energy Partnership Nottingham Leisure Partnership Notts. Assoc. of Local Authorities Peveril Exhibition Endowment Fund Viva Orchestra of the East Midlands Wheelbase Motor Project Mgt. Board

3. To agree the nominations to outside bodies as set out in Register A including nominations to the proposed new bodies outlined in recommendation 1.

4. To approve the organisations, including the changes outlined below, contained in Register B (the register for Area Committee Appointments, attached as Appendix B) and to delegate appointments to those organisations to the relevant area committees together with responsibility for adding to or deleting organisations from Register B during the current Council term.

Additions to Register B (identified in bold in appendix B):	Transfers from Register A to Register B (identified in italics in appendix B):
Greens Windmill Winwood Community Association	Forest Fields Advice Centre Management Committee Hungerhill Developments Lenton Centre The Meadows Partnership Trust

5. To agree that, after every full council election, Executive Board reviews all bodies identified in Registers A and B prior to new appointments for the next four year term being made and that the following in-year procedures should apply:

(a) In respect of Register A, an annual review of outside bodies in May/ June by the

Majority Group Whip with any recommended additions or deletions of bodies arising from that review approved by the Portfolio Holder for Resources and Neighbourhood Regeneration;

- (b) all in year changes to memberships on register A to be recommended by the relevant group whips and authorised by the Corporate Director of Resources in accordance with delegation 36 in the current scheme of delegation
- (c) where in year changes to memberships on Register B are urgent and cannot wait until the next meeting of the area committee concerned, those changes be recommended by the relevant group whips and authorised by the Corporate Director of Resources in accordance with delegation 36 in the current scheme of delegation

### 1 REASONS FOR RECOMMENDATIONS

1.1 To ensure that appointments to outside bodies are updated to reflect changes in Council membership following the local elections, that the bodies to which the Council makes appointments remain relevant to its business and to ensure that procedures are in place to maintain the register proactively and accurately during each four year term.

### 2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION

- 2.1 Executive Board has responsibility for making appointments to outside bodies and, ordinarily reviews all appointments at the beginning of each new 4 year term. Inyear changes have been managed through a process of recommendation from the relevant group whips and authorisation by the Corporate Director of Resources and mid-term additions to, or deletions of bodies from, the approved list have been undertaken via the delegated decision procedure.
- 2.2 Preparations to review appointments have highlighted both that the Council's priorities in appointing to some bodies has changed and that there are additional bodies where it may be beneficial for the Council to have representation. In addition, this process has highlighted that current review arrangements need to be more regular to ensure that representation on outside bodies remains relevant and keeps pace with change locally, regionally and nationally.
- 2.3 There are some bodies where appointments are clearly essential or desirable either because of their statutory basis or because of the requirements of company articles, their status as key partner organisations, because the council subscribes to them or because they are significant within the City generally or within a local community. The bodies highlighted as mandatory in the register are bodies where there is a legal obligation on the Council to make an appointment. The report does not deal with charities where the City corporately is the trustee, such as Bridge Estate.

### 3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

3.1 To maintain the current arrangements for making appointments to outside bodies and for adding and deleting bodies to the outside bodies register. This option was rejected on the basis that the proposed more regular overview by the Portfolio Holder and the Majority Group Whip of Executive appointments and the involvement of area committees in appointments specific to their area will be beneficial to the ongoing relevance and efficient management of appointments and best use of councillors' time.

### 4 <u>FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR</u> <u>MONEY/VAT)</u>

4.1 The recommendations in this report carry no significant financial implications for the Medium Term Financial Plan (MTFP) or for value for money. Revenue budget provisions exist within the MTFP to cover eligible costs of travel and subsistence associated with attendance at meetings and conferences. Any costs arising from attendance at meetings of outside bodies will be contained within these provisions and be subject to eligibility criteria for reimbursement of such costs.

### 5 <u>LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT</u> <u>ISSUES, AND LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT</u> <u>IMPLICATIONS)</u>

- 5.1 There are proposals in the report to cease appointments to some bodies. Where these are charitable trusts advice would need to be obtained from the Charity Commission as to the implications of any such decision before cessation of appointments could be confirmed.
- 5.2 Councillors appointed to outside bodies are reminded that they should not accept payments from these organisations for performing their appointed role with them as this will disqualify them from continuing to hold office as a city councillor. This disqualification derives from section 80 of the Local Government Act 1972.

### 6 SOCIAL VALUE CONSIDERATIONS

6.1 This report does not involve the procurement of goods and services.

### 7 REGARD TO THE NHS CONSTITUTION

7.1 There are no direct public health decisions or implications arising from this report.

### 8 EQUALITY IMPACT ASSESSMENT (EIA)

8.1 An EIA is not needed, as the report does not contain proposals for new or changing policies, services or functions.

### 9 <u>LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT</u> (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)

9.1 None

### 10 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

10.1 None

### 11 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT

- 11.1 Sarah Molyneux, Head of Legal Services 03/06/2015
- 11.2 Charlie Sharpe, Finance Analyst 02/06/2015

### OUTSIDE BODIES APPOINTED BY EXECUTIVE BOARD/ PORTFOLIO HOLDER

### REGISTER A – June 2015

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Admissions Forum	To advise the Local Education Authority on its admission arrangements	Forum Members	3	Cllr	Cllr Mellen Cllr W Smith Cllr Webster		Mandatory – Statutory Requirement
							Transferred to register in 2015 review
Association of Public Service Excellence (ABSE) 0 1 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Quality circle for Direct Labour Organisations	Committee Members/ can stand for election as chairs at AGM	2	Cllr	Cllr Heaton Cllr Trimble		Includes: - National Council AGM Regional Meetings Transferred to register in 2015 review
Base 51 (NGY)	Responsible for the running of NGY My Space		1	Cllr	Cllr Mellen		To be added by Executive Board 16/06/2015
Bilborough College Board	Governing body	Board Member	1 rep	Cllr	Cllr Battlemuch		Transferred to register in 2015 review
Blue Print		Directorship	2	Cllr	Cllr Chapman Cllr Collins		Company To be added by Executive Board 16/06/2015
Cathedral Southwell	The Council has a duty to	Member of	1	Cllr	Cllr Mellen		Transferred to

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Minster	further and support the work of the cathedral (spiritual, pastoral, evangelistic, socail and ecumenical) reviewing and advising on the direction and oversight of that work by the Chapter.	the Cathedral Council					register in 2015 review
City Arts - Board	Community based arts development organisation, promoting programmes of arts activities for social / community and economic regeneration.	Board Member	1 rep	Cllr	Cllr Neal	6 per year	Added by Exec Board May 2008
Page 1	An organisation representing and promoting the interests of the largest English cities outside of London		1	Cllr	Cllr Collins		To be added by Executive Board 16/06/2015
Crative Quarter Nottingham Limited	Delivery of Nottingham Growth Plan	Directorship	1 rep	Cllr	Cllr McDonald		Company Limited by guarantee Added by PHD 0751
D2N2	The Local Enterprise Partnership for Derby, Derbyshire, Nottingham and Nottinghamshire. The vision is a more prosperous, better connected and increasingly resilient and competitive economy.		2	Cllr	Cllr Collins Cllr Chapman		To be added by Executive Board 16/06/2015
D2N2 Infrastructure and Investment Board	To oversee on behalf of the D2N2 LEP Board the administration of the Local Growth Fund for schemes to delivery bodies across the administrative areas of Derby,	Board Members	2	Cllr	Cllr Collins Cllr McDonald		To be added by Executive Board 16/06/2015

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
	Derbyshire, Nottingham and Nottinghamshire.						
East Midlands Councils	An organisation representing the interests of Councils in the East Midlands.		1	Cllr	Cllr Collins		To be added by Executive Board 16/06/2015
East Midlands Museums Service	To enhance and improve standards in the care and public use of museum collections in East midlands Museums by providing advice and support.	Board Member	1	Cllr	Cllr Gibson		To be added by Executive Board 16/06/2015 Company Ltd by Guarantee
Education (35 minor trusts) – includes Derby Road Trust	To ensure that the funds of the minor trusts are managed. Promoting the education of persons under the age of 21 years resident in the City and in need of financial assistance	Trustees	4 reps	Cllr	Cllr G Jenkins Cllr Mellen Cllr D Smith Cllr Webster	2 per annum	Transferred to register in 2015 review
EnviroEnergy Ltd	Company Limited by shares established to manage, develop and expand the City's community heating scheme.	Directorships	4	Cllr	Cllr Liversidge Cllr Clark Cllr Edwards Cllr Chapman	5 per year	Company Limited by shares – Directors appointed 23/6/11 Transferred to register in 2015 review
Experience Nottingham	Establish Nottingham as place to live, work and invest and promote city as a premier short stay/day visit destination		2 reps	Cllr	Cllr Gibson Cllr Wood	Bi- monthly	Appointees also serve on Tourism Forum and GNP Strategic Action Team on Culture, Leisure and Sport.

Outside Body	Function	Type of Appointment	No. of Reps	Clir/ Non Clir	Appointments	No. of Meetings	Other Information (Including when added to register)
							This body is winding up and will be replaced by Marketing Nottingham and Nottinghamshire Transferred to register in 2015 review
First Enterprise Page 142	To provide funding, info, advice, training, finance and economic development for small and medium size enterprises and community groups, especially Asian and African-Caribbean.	Board Member	1 rep	Cllr	Cllr Ibrahim	Monthly	Transferred to register in 2015 review
Gas Fund Trustees	Administration of Fund	Trustees	4	Cllr	Cllr Liversidge Cllr Parbutt Cllr Wildgust Vacancy		Transferred to register in 2015 review
Greater Nottm. Rapid Transit Ltd	The development and operation of Nottingham Express Transit.		4 reps	Cllr	Cllr Ball Cllr Norris Cllr Piper Cllr Urquhart	Bi- monthly	Jointly managed by City and County Councils and NDE. Transferred to register in 2015 review
Greater Nottingham Transport Partnership	To create a City where people and goods flow speedily and economically without congestion.		3	Cllr	Cllr McDonald Cllr Piper Cllr Urquhart	Infrequen tly	Transferred to register in 2015 review

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Groundwork Greater Nottingham	Development of sustainable communities through community empowerment, education and training, and delivery of environmental improvements	Directorship	1 rep	Cllr	Cllr Longford	Bi- monthly on 4th Mon at 8.30am	Company limited by guarantee Transferred to register in 2015 review
Hanley and Gellestrope Almshouses	Provision and maintenance of 9 almshouses for people of good character.	Trustee	5	Cllr	Cllr W Smith Cllr Hartshorne Cllr Klein Cllr Watson Cllr Wood	At least 2 per annum	Charity managed by City Council. Transferred to register in 2015 review
Inglian Community Centre Management Cenmittee Wait for info from Toni	To manage the Centre.	Committee Member	1	Cllr	Cllr Parbutt	10-12 per year	Transferred to register in 2015 review
Learning Disabilities Partnership Board	A statutory board to ensure that people with severe learning difficulties have a say and that their views are promoted	Board Members	3	Cllr	Cllr Campbell Cllr Klein Cllr Webster	Bi- monthly	Mandatory – statutory requirement Transferred to register in 2015 review
Local Government Association (General Assembly)	Represents Local Government at National Level.	Assembly member	5 (subs allowed)	Cllr	Cllr Collins Cllr Liversidge Cllr Mellen Cllr Norris Cllr Culley	2 per annum	Majority Group 4 votes Minority Group 1 vote Appointments for one year

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
							Transferred to register in 2015 review
Local Government Association City Regions Board					Cllr Collins		To be added by Executive Board 16/06/2015
Meadows Ozone Energy Services Ltd Page 144	Objectives of MOZES are to carry on the business of design, construction, operation, supply and procurement of sustainable energy, waste and other utility services and facilities; the provision of training and skills development; the provision of volunteering and employment opportunities; and the provision of advice, grants and loans in relation to any of the foregoing.		1 rep	Cllr	Cllr Clark		Added via PHD 722
Museum of Law Trust (Galleries of Justice)	Company Board	Directorship	1 rep	Cllr	Cllr Arnold		Limited Company Transferred to register in 2015 review
NET Partnership/ Development			2 reps	1 Non Cllr 1 Cllr	Vacant (Officer) Cllr J Urquhart		To be added by Executive Board 16/06/2015

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
New College Nottingham		Board member	1	Cllr	Cllr McDonald		To be added by Executive Board 16/06/2015
Nottingham Business Improvement District (BID)	This is a Business Improvement District, and is responsible for delivering projects and services that improve the trading conditions for retail and leisure businesses in the city centre. The activities are split into 3 headings: Place Marketing, Place Management and Licensing	Committee Member	1	Cllr	Cllr McDonald		To be added by Executive Board 16/06/2015
Nettingham City Homes	To manage and deliver the Nottingham City Housing (NCH) Management function	<ul> <li>(a) Sole</li> <li>Representativ</li> <li>e –</li> <li>shareholder</li> <li>(b) Board</li> <li>members</li> </ul>	(a) 1 (b) 3	Cllr (relevant PH) Cllr	Cllr Urquhart Cllr Ball Cllr Ifediora Cllr Young	6 per year	Company limited by guarantee Membership to be reviewed annually in May Transferred to register in 2015 review
Nottingham City Transport Ltd	To manage the bus company.	Directorship	4	Cllr	Cllr Jones Cllr Liversidge Cllr Parbutt Cllr Woodings	Quarterly	Company Limited by Shares Transferred to register in 2015 review

Appendix A

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Nottingham Credit Union	A provider of financial services to Nottinghamshire residents.				Cllr Webster		To be added by Executive Board 16/06/2015
Nottingham & Nottinghamshire Futures	To provide employability skills development for young people and adults. To provide support to employers in recruiting young people and adults. To support the local authority in delivering its economic development strategy.	Directorship	3	2 Cllr 1 Officer	Cllr Longford Cllr McDonald Nikki Jenkins	3 per annum	Company Ltd by Guarantee Added via PHD 0257
Nottingham High School	Administer charity and act as governors	See previous column	1	Cllr (Relevant PH)	Cllr Webster	2 per annum	Transferred to register in 2015 review
Natingham Ice Centre Limited	Responsible for running the Ice Centre	Directorships	4	Cllr	Cllr Grocock Cllr Peach Cllr Piper Cllr Wood	8 meetings per annum	Transferred to register in 2015 review
Nottingham Racecourse Ltd	Management of Race Course	Directorship	2	Cllr	Cllr Wood Cllr Grocock	Quarterly	Transferred to register in 2015 review
Nottingham Regeneration Ltd	Regeneration of Greater Nottingham	Directorship	3 Subs allowed	Cllr/ Non Cllr	Cllr Clark Cllr Collins Cllr McDonald	Monthly	Transferred to register in 2015 review
Nottingham Theatre Trust Ltd (Playhouse Board)	To promote, maintain improve and advance education by the promotion of educational plays and the encouragement of the arts of drama, mime, dance, singing and music.	Directorship	2	Cllr	Cllr Arnold Cllr Battlemuch	9 to 10 per annum	Company Limited by Shares Transferred to register in 2015 review

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Nottingham University Court	To allow the University to engage with the wider community		5	Cllr	Cllr Longford Cllr Piper 3 x vacancies	One per annum	Transferred to register in 2015 review
Nottinghamshire Community Safety Trust	Partnership between Chief Constable and High Sheriff to work with lead organisations to address areas of public safety ( crime reduction ) complementing work undertaken by other agencies		1	Cllr	Cllr Heaton		Transferred to register in 2015 review
Nottingham Health Care	Positive about providing integrated healthcare services		1	Cllr	Cllr Norris	4	Added via PHD 0293
Nottingham Pensions Sub-Committee (formerly Nottinghamshire Pensions Admin Sub- Committee)	Responsibility for making recommendations to the Nottinghamshire Pension Fund Committee on matters relating to the administration and investment of the Pensions Fund.	Committee Members	3	Cllr	Cllr Clark Cllr McDonald Cllr Peach	Quarterly	Transferred to register in 2015 review Membership should be consistent with Pensions Investment Sub- Committee
Nottinghamshire Pensions Investment Sub-Committee	To manage and administer the pension fund.	Committee Members	3	Cllr	Cllr Clark Cllr McDonald Cllr Peach	Quarterly	Transferred to register in 2015 review Membership should be consistent with Pensions Sub- Committee

Appendix A

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Nottinghamshire Pensions Investment Sub-Committee Pensions Working Party	To consider future policies and developments in relation to the work of the Pensions Investment Sub-Committee and any urgent investment business.	Committee Members	1 (sub allowed)	Cllr	Cllr Clark	Ad hoc but usually quarterly	Transferred to register in 2015 review Rep should be one of the members of should be consistent with Pensions Sub- Committee/ Pensions Investment Sub- Committee
Once Nottingham age 148	Forum between public, voluntary, business and residents to agree and deliver strategies to improve life and						Requires City Council involvement Transferred to
(a) One Nottingham Board	well-being in the City		2	Leader and CEX	Cllr Collins Cllr Mellen	8 per annum	register in 2015 review
(b) Children's Partnership Board			2	Relevant PH	Cllr Mellen Cllr Webster		
(c) Crime and Drugs Partnership			1	Relevant PH	Cllr Collins		
(e) N2 Employment and Skills Board			1	Relevant PH	Cllr McDonald		
(g) Housing Partnership			1	Relevant PH	Cllr Urquhart		
(h) Green Nottingham Partnership			1		Cllr Clark		

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
Pakistan Community Centre Management Committee	To manage centre		1	Cllr	Cllr Ali	Monthly	Transferred to register in 2015 review
Partnership Council NG7					Cllr Neal		To be added by Executive Board 16/06/2015
PATROLAJC (Patrol Adjudication Joint Committee) – formerly National Parking Adjudication Service Joant Committee	Administrative body dealing with appeals against Penalty Charge Notices	Committee Member	1 Sub allowed	Cllr	Cllr McDonald (Sub: Cllr Watson)	2 per annum (Sept & January)	Transferred to register in 2015 review
Renewal Trust	To bring about improvements in the quality of life of the communities of St. Ann's and Sneinton by supporting and promoting activities to renew the area socially, economically and in spirit.	Directorship	3	Cllr	Cllr Collins Cllr Liversidge Cllr Mellen	Monthly	Company Limited by Guarantee Transferred to register in 2015 review
Robin Hood Energy	An energy supply company	Directorship	3	Cllr	Cllr Battlemuch Cllr Chapman Cllr Clark	Bi- Monthly	Company Limited by Guarantee To be added by Executive Board 16/06/2015
Special Interest Group of Municipal Authorities (SIGOMA)	Special interest group within LGA to represent views of Municipal Local Authorities outside London		1 (sub allowed)	Cllr	Cllr Webster	4 full meetings and 4 Exec meetings per	Transferred to register in 2015 review

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information (Including when added to register)
						annum	
Standing Committee for Religious Education - SACRE	To advise on matters relating to religious education in schools	Committee Member	6	Cllr	Cllr Ibrahim Cllr Ifediora Cllr Mellen Cllr Watson Cllr Webster Cllr Aziz	3 per annum	Mandatory – Statutory Requirement Reps should preferably have an interest in 1 of the 6 main religions or the teaching of Religious Education Transferred to
Page							register in 2015 review
Trent Regional Flood and Coastal Committee			1	Cllr	Cllr Urquhart		To be added by Executive Board 16/06/2015
Wollaton Park Golf Club			2	Cllr	Cllr Clark Cllr Battlemuch		Transferred to register in 2015 review
Worcestershire & Sherwood Foresters Museum (The Sherwood Foresters Collection) of the Mercian Regiment Trust	To preserve and portray the history of the Sherwood Foresters.		1	Cllr	Cllr Grocock	2 per annum	Transferred to register in 2015 review

## Outside Bodies to be Removed from Register (subject to necessary consultations)

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information
Derby Road Trust							Covered by 35 minor trusts
East Midlands Airport Consultative Committee	Consultation mechanism between airport and interested parties	Committee Member	1	Cllr	Vacancy	8	
East Midlands European Office	A regional partnership Body looking after the interests of the East Midlands and partner organisations in Brussels, through an office located close to the headquarters of the European Commission.		1	Cllr	Cllr Chapman	2-3	
Eastcroft District Heating Consumers' Committee	<ul> <li>To serve in an advisory capacity and shall be by means of:-</li> <li>(a) exchanging views and information on matters of mutual interest affecting consumers of district heating from Eastcroft;</li> <li>(b) dealing with complaints and other matters which are not settled satisfactorily through the usual channels; making recommendations on such matters to the appropriate body.</li> </ul>		4 reps	Cllr	Cllr J Collins Cllr S Johnson Vacancy Vacancy	2 per year	
Eurocities Cultural Committee Committee	Platform for policy/ project development and exchange of good practice in cultural policy and youth/ cultural initiative		2	Cllr			
Environment Forum			1	Cllr			

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information
Green Tech Task Force	Job Creation/ training related to low carbon investments. Aim to reduce fuel poverty city- wide energy consumption and Notts' carbon footprint		1	Cllr			
Local Government Information Unit	An independent research and information organisation representing the interests of local government		1	Cllr	Cllr Arnold	5	
NACRO Services in Notts Area Committee							
National Society for Clean Air and Environmental Protection	To influence the environmental agenda through co-operation.		1 rep	Cllr	Cllr Norris	Quarterly	
Newstead Abbey Steering Group							
Nottingham Energy Partnership	To identify strategies to improve energy efficiency and business effectiveness.		3	Cllr	Cllr Clark Cllr Liversidge Vacancy	Approx 6 per annum	
Nottinghamshire Association of Local Authorities	To act as a forum for the promotion of county wide views on local government and national government in Nottinghamshire and the development of county wide strategies and partnerships	Forum Members	2	Cllr	Cllr Chapman Cllr Liversidge	Quarterly	
Nottingham Development Enterprise	To act as a catalyst to regenerate Greater Nottingham		1	Cllr	Cllr Clark	Every 6 weeks	
Nottingham and District	To promote charitable	Directorship	1	Cllr	Cllr Liversidge	Bi-	

Outside Body	Function	Type of Appointment	No. of Reps	Cllr/ Non Cllr	Appointments	No. of Meetings	Other Information
Citizen's Advice Bureau	purposes for the benefit of the community in Nottingham, Gedling and Rushcliffe – advancement of education, protection of health and relief of poverty, sickness and distress.					monthly	
Nottingham and District Racial Equality Council	To work for the elimination of racial discrimination. To promote equal opportunities		2	Cllr	Vacancy	Monthly	
Nottingham and Nottinghamshire Kidney Fund	To raise funding for kidney treatment at local hospitals		2	Non Cllr	Vacancy	Quarterly	
Nottinghamshire Association of Local Authorities	To act as a forum for the promotion of county wide views on local government and national government in Nottinghamshire and the development of county wide strategies and partnerships	Forum Members	2	Cllr	Cllr Chapman Cllr Liversidge	Quarterly	
Peveril Exhibition Endowment Fund	To allocate charitable awards to persons under 25 who live or whose parents live in the Council Parish of Radford.		1	Non Cllr	Vacancy	2	
Vi Va: Orchestra of the East midlands	Live music performance, education and outreach community work, by professional musicians in the east Midlands and beyond	Observer	1	Cllr	Cllr Gibson	Quarterly	
Wheelbase Motor Project Management Board	Diversionary Project Targeting Young People		1	Cllr	Cllr G Khan	Monthly	

## **OUTSIDE BODIES APPOINTED BY AREA COMMITTEES**

## Register B – June 2015

Please note Area Committees have delegated authority to agree nominations, and to make additions to or deletions from this register, only in relation to outside bodies that are relevant to their area.

Outside Body	Function	No. of Reps	Cllr/ Non Cllr	Recommended Appointments	Meetings Frequency	Other Information (including when added to register)
Bakersfield Community Association Management Committee	Manage Bakersfield and Neighbourhood Community Centre	1	Cllr	Cllr Mellen	Monthly	Transferred to register in 2015 review
Beechdale Community Association Management Committee	Manage Beechdale Community Centre	1	Non-Cllr / Cllr	Cllr Watson	Monthly	Transferred to register in 2015 review
Bestwood Estate Community Association	Manage Bestwood Estate Community Centre	1	Cllr	Cllr Grocock	Monthly	Transferred to register in 2015 review
Bestwood Park Community Association	Manage Bestwood Park Community Centre	1	Cllr	Cllr Grocock	Monthly	Transferred to register in 2015 review
Birchover Community Centre						Transferred to register in 2015 review
Clifton Community Association Management Committee	Manage Clifton Community Centre	1	Cllr	Cllr Ferguson	Monthly	Transferred to register in 2015 review

Outside Body	Function	No. of Reps	Cllr/ Non Cllr	Recommended Appointments	Meetings Frequency	Other Information (including when added to register)
Crabtree Farm Community Association Management Committee	Manage Crabtree Farm Community Centre	1	Cllr	Cllr Morris	Infrequent	Transferred to register in 2015 review
Dunkirk and Old Lenton Community Association Management Cttee	Manage Dunkirk and Old Lenton Community Centre.	1	Cllr	Vacancy	Monthly	Transferred to register in 2015 review
Edwards Lane Community Association Management Committee	Manage Edwards Lane Community Centre.	1	Non-Cllr	Vacancy	10 per annum	Transferred to register in 2015 review
Forest Fields Advice Cantre Management Cammittee ភ្លឹ	Manage Advice Centre	2	Cllr	Cllr T Neal Vacancy	Monthly	Transferred to register in 2015 review To be transferred to Area Committee register by Executive Board 16/06/15
Greens Windmill		1	Cllr	Cllr G Khan		To be added at Executive Board 16/06/15
Greenway Centre Management Committee	Manage Greenway Community Centre.	1	Non Cllr / Cllr	Cllr N Khan	Monthly	Transferred to register in 2015 review
Highbank Community Association Management Committee	Manage community hall.	1	Cllr	Cllr Gibson	Monthly	Transferred to register in 2015 review
Hungerhill	(1) Management of the St Ann's	2	1Cllr	Eddie Curry	Up to 6 per	Added Via PHD

Outside Body	Function	No. of Reps	Clir/ Non Clir	Recommended Appointments	Meetings Frequency	Other Information (including when added to register)
Developments	Allotments Restoration Project (2) to provide education and training in relation to the project (3) to maintain and conserve the St Ann's Allotments		1 Non Cllr	(Officer) Cllr Collins	year	0293 To be transferred to Area Committee register by Executive Board 16/06/15
Lenton Centre						To be transferred to Area Committee register by Executive Board 16/06/15
The Meadows Partnership Trust ເກື	To promote any charitable purpose for the benefit of inhabitants of the Meadows, Nottingham, and in particular the relief of poverty, suffering or distress; the advancement of education; the promotion of health; the provision of recreation and leisure facilities in the interests of social welfare; and the improvement of efficiency of charities and community organisations in direct pursuit of their charitable objects by the provision of education and training.	2	Bridge Ward Cllrs	Cllr Edwards Cllr Heaton	6 per annum (first Monday of the month)	Added via PHD 968 To be transferred to Area Committee register by Executive Board 16/06/15
New Basford Community Association Management Committee	Manage community centre	2	Cllr	Cllr Ibrahim Cllr Jones	Monthly	Transferred to register in 2015 review

Outside Body	Function	No. of Reps	Cllr/ Non Cllr	Recommended Appointments	Meetings Frequency	Other Information (including when added to register)
Queens Walk Community Association Management Committee	Manage Community Centre and promote community.	1	Cllr	Cllr Heaton	Monthly	Transferred to register in 2015 review
Red Lion Community Association Management Committee	Manage Community Centre	1	Cllr	Cllr Klein	Monthly	Transferred to register in 2015 review
Sheila Russell Community Association Management Committee	Manage the Sheila Russell Centre	1	Cllr	Cllr Wood	Monthly	Transferred to register in 2015 review
Sherwood Community Association Management Committee	Manage Community Centre and promote community.	1	Cllr	Vacancy	Quarterly	Transferred to register in 2015 review
Silverdale Community Association Management Committee	Manage Community Centre	1	Cllr	Vacancy	Monthly	Transferred to register in 2015 review
Snapewood Community Association Management Committee	Manage Community Centre.	1	Cllr	Cllr Hartshorne	Monthly	Transferred to register in 2015 review
Vale Community	Manage Community Centre	1	Cllr	Cllr Watson	Monthly	Transferred to

Outside Body	Function	No. of Reps	Cllr/ Non Cllr	Recommended Appointments	Meetings Frequency	Other Information (including when added to register)
Association Management Committee						register in 2015 review
Winwood Community Association	Promote Community Activities	1	Cllr	Vacancy	Monthly	To be added at Executive Board 16/06/15

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